



DECISIONS¹

Dec. #	Council Decision
Approval of the Agenda (Agenda Item 2)	
C/85/1	The IUCN Council, <u>adopts</u> the agenda of its 85 th Meeting (C/85/2/1 Rev3 as revised). [Annex 1]
Record of the approval of summary minutes of the previous Council meeting and of the decisions adopted by the Bureau and the Council between sessions of the Council² (Agenda Item 3)	
C/85/2	The IUCN Council, <u>records</u> the approval of the: <ol style="list-style-type: none">1. Summary minutes of the 84th Meeting of the IUCN Council (November 2014);2. Decision of the Bureau of the IUCN Council to confirm the membership of the Steering Committee of the IUCN Commission on Education and Communication, approved by electronic mail effective 18 December 2014;3. Decision of the Bureau of the IUCN Council to admit 13 organizations/institutions applying for IUCN membership approved by electronic mail effective 24 December 2014;4. Decisions 30 to 32 of the 84th Council meeting approved by e-mail of the Council effective 26 January 2015 (incorporated in the summary minutes and decision sheet of the 84th Council meeting);5. Decisions 1, 3, 4 and 5 of the 61st Meeting of the Bureau of the IUCN Council, effective 17 March 2015;6. Decision 1 of the 62nd Meeting of the Bureau of the IUCN Council, effective 2 April 2015.
Report of the IUCN Director General (Agenda Item 4)	
C/85/3	The IUCN Council, <u>Takes note</u> of the monthly written reports and the verbal report of the Director General, and <u>Thanks</u> the Director General for her in-depth presentation, <u>supports</u> the general strategic directions articulated, and <u>encourages</u> her to further develop these ideas in consultation with all components of the Union and in particular seek feedback from Members at the Regional Conservation Fora.
Framework of Action to Strengthen the Union (Agenda Item 6)	

¹ Note that the definitive wording of decisions is subject to Council's approval of the Summary Minutes of the 85th Meeting of the IUCN Council in conformity with Regulation 52.

² The decisions of the IUCN Council and its Bureau adopted during their meetings or by virtual meetings or electronic communication between their meetings, can be found on the [IUCN website](#) in the three official languages of IUCN.

C/85/4	<p>The IUCN Council, <i>on the recommendation of</i> the Steering Committee of the Framework of Action to Strengthen the Union, <u>takes note</u> of the update on the Framework for Action to Strengthen the Union (FASU), as well as of the approach proposed to deepen the consultation with Members and partners, as requested by Council decision C/84/29 (November 2014); <u>invites</u> Commission Chairs to actively engage in the process by developing an engagement plan that will ensure adequate participation of their Steering Committees, Chairs of Specialists Groups and Task Forces, as well as, whenever possible, of their wider membership; <u>invites</u> Councillors to actively promote the initial findings and progress made through the FASU during the Regional Conservation Fora and engage in active follow-up with key past, current and potential stakeholders; <u>requests</u> the Director General, in collaboration with other components of the Union, to:</p> <ul style="list-style-type: none"> • develop a set of initial actions and options to engage IUCN components, drawing on what has been learned from consultations to date, the background studies prepared by the FASU Steering Committee and the ideas put forward by the Director General to Council; • provide a template for consulting Members and partners which can be distributed by National Committees, at the Regional Conservation Fora, and on the Union Portal; • use the results of the 2015 External Review, the Finance and Audit Committee study on cost effectiveness and the Programme and Policy Committee work on One Programme delivery models to inform further the issues and options being developed by the FASU; • engage National and Regional Committees in ensuring proper national promotion of the FASU, with the aid of Council members; • develop, as a result of the engagement with Members, Commissions and National and Regional Committees, an action plan.
Reports of the Chairs of the IUCN Commissions (Agenda Item 7)	
C/85/5	<p>The IUCN Council, <u>takes note</u> with appreciation of and <u>welcomes</u> the written and verbal reports of the Chairs of the Commission on Education and Communication (CEC) and of the World Commission on Environmental Law (WCEL), and the verbal report of the Chair of the World Commission on Protected Areas (WCPA), on the activities of their respective Commissions since the 83rd Council meeting (May 2014); <u>welcomes</u> the work of the joint WCPA and CEC Task Force on Inspiring a New Generation (ING) and <u>encourages</u> the IUCN Secretariat, Commissions and Members to actively support its work.</p>
Appointment of additional members of the Steering Committee of the IUCN Commission on Education and Communication (CEC) (Agenda Item 7.4)	
C/85/6	<p>The IUCN Council, <i>on the proposal of</i> the Chair of the IUCN Commission on Education and Communication (CEC), <u>appoints</u> Ms. Jennifer I. BARRETT and Mr. Eric PHU as additional members of the Steering Committee of the CEC.</p>

2016 World Conservation Congress (Agenda Item 8)	
C/85/7	The IUCN Council, <i>on the recommendation of the 2016 Congress Preparatory Committee,</i> <u>approves</u> the Terms of Reference of the Congress Election Officer as revised; [Annex 2] <u>appoints</u> Michael D. Wilson as Election Officer.
C/85/8	The IUCN Council, <i>On the recommendation of the Governance and Constituency Committee</i> <u>Approves</u> the profiles for the elected positions, as revised. [Annex 3] <u>Approves</u> the “IUCN Council’s Guidance for 2016 Election Candidates” and requests that it is attached to the call for nominations. [Annex 4] <u>Endorses</u> the document “Eligibility for nomination to Council for members of Council and members of the Secretariat staff”. [Annex 5]
C/85/9	The IUCN Council, <i>on the recommendation of the 2016 Congress Preparatory Committee,</i> <u>decides</u> to set the deadline for receiving nominations for President, Treasurer, Commission Chairs and Regional Councillors at 12 February 2016.
C/85/10	The IUCN Council, <i>on the recommendation of the 2016 Congress Preparatory Committee,</i> <u>approves</u> the Terms of Reference of the Congress Procedural Adviser as revised; [Annex 6] <u>appoints</u> Michael Bothe as Procedural Adviser.
C/85/11	The IUCN Council, <i>on the recommendation of the 2016 Congress Preparatory Committee,</i> <u>decides</u> that all observers as defined in Rule 8 of the Rules of Procedures with which IUCN has formal working relationships established by 31 July 2016 may request a recognition card for the right to speak. The list of observers who receive that card will be published on the IUCN website.
C/85/12	The IUCN Council, <i>on the recommendation of the 2016 Congress Preparatory Committee,</i> <u>Approves</u> the Terms of Reference of Council’s Motions Working Group [Annex 7], and <u>Approves</u> the process for the appointment of its members as described. [in Council document C/85/CPC/5 Rev]
C/85/13	The IUCN Council, <i>on the recommendation of the 2016 Congress Preparatory Committee,</i> <u>agrees</u> with the process for preparing Council’s proposals to Congress with regard to the number, mandate and composition of the Committees of the 2016 Congress as described in Council document C85/CPC/6 Rev.

C/85/14	The IUCN Council, <i>on the recommendation of the 2016 Congress Preparatory Committee,</i> <u>appoints</u> Nilufer Oral as Deputy Chair of the Congress Preparatory Committee.
Draft IUCN Programme 2017-20 (Agenda Item 10.1)	
C/85/15	The IUCN Council, <i>on the recommendation of the Programme and Policy Committee,</i> <u>requests</u> the Director General to <u>consult</u> all constituent parts of the Union on the <u>draft IUCN Programme 2017-20</u> as revised, through the Regional Conservation Fora and online, incorporating the comments from the Council and its Programme and Policy Committee and report to the next Council meeting.
Decisions resulting from the Report of the Governance and Constituency Committee of Council (Agenda Item 10.3)	
Honorary Membership of IUCN and the Phillips and Coolidge Medals (Agenda Item 5.3.1.1.5)	
C/85/16	The IUCN Council, <i>On the recommendation of the Governance and Constituency Committee,</i> <u>Approves</u> the guidance for the nomination of candidates for <u>Honorary membership, the Phillips and Coolidge Medals</u> . [Annex 8]
Admission of new IUCN Members (Agenda Item 5.3.2.1)	
C/85/17	The IUCN Council, <i>on the recommendation of the Governance and Constituency Committee,</i> <u>approves</u> the <u>admission of 15 organizations and/or institutions</u> applying for membership. [Annex 9] <u>rejects</u> the request for admission from the Department of Sustainable Development of Sepasad Group, Iran as, in the opinion of the Governance and Constituency Committee, it does not meet the requirements of Article 7 of the Statutes and Regulation 5 (a) (i), (iii) and (iv).
Amendments to the Regulations concerning the dissolution of National and Regional Committees (Agenda Item 5.3.2.3.1)	
C/85/18	The IUCN Council, <i>on the recommendation of the Governance and Constituency Committee,</i> <i>noting</i> that no comments or objections have been received from IUCN Members, <u>adopts</u> in second reading the amendments to Regulation 64 approved at its 84 th Meeting (decision C/84/28) as follows: (additions in <i>italics</i> , modifications in strike-through) Add a new Regulation 64 <i>bis</i> hereafter in <i>italics</i> : <i>64bis. If the IUCN Members of a National or Regional Committee dissolve the Committee, the IUCN Members in that State or Region shall inform the Council, through the Director General.</i>

National and Regional Committees (Agenda Item 5.3.2.3)	
C/85/19	The IUCN Council, <i>on the recommendation of the Governance and Constituency Committee,</i> 1. <u>Approves</u> the recognition of the IUCN National Committee of Viet Nam. 2. <u>Takes note</u> with appreciation of the by-laws of the Colombia National Committee of IUCN Members and of the revised by-laws of the Argentina National Committee of IUCN Members. 3. <u>Congratulates</u> the two National Committees for the extensive review undertaken and the South America Regional Office for its work with the National Committees in the region.
Issues concerning the membership dues (Agenda Item 5.4.1)	
C/85/20	The IUCN Council, <i>on the recommendation of the Governance and Constituency Committee</i> <u>takes note</u> of the report of the Membership Dues Task Force and <u>agrees</u> with its recommendations. [Annex 10]
Amendments to the IUCN Regulations necessary to implement the revised motions process (Agenda Item 5.3.1.1.2)	
C/85/21	The IUCN Council, <i>on the recommendation of the Governance and Constituency Committee,</i> <u>adopts</u> in 2 nd reading the amendments to the Regulations necessary to implement the revised motions process. [Annex 11]
Amendments to the Statutes and Rules of Procedure concerning the Congress accreditation process, dates and deadlines to be submitted to an electronic vote by the membership in 2015 (Agenda Item 5.3.1.1.1)	
C/85/22	The IUCN Council, <i>on the recommendation of the Governance and Constituency Committee,</i> <u>endorses</u> the proposed amendments to the Statutes and Rules of Procedure concerning the Congress accreditation process, dates and deadlines as revised (Annexes 12 and 13 of Council decision C/84/32, as revised) for an electronic vote by the membership in 2015 in order to apply to the preparations for the 2016 Congress; [Annex 12] <u>requests</u> the Governance and Constituency Committee to adjust the proposed amendments, as appropriate, following the consultation of IUCN Members in accordance with Regulation 94.
Amendments to the IUCN Regulations concerning the reference to dates and deadlines (Agenda Item 5.3.1.1.3)	
C/85/23	The IUCN Council, <i>on the recommendation of the Governance and Constituency Committee,</i> <i>implementing</i> Decision 16 of the 2012 World Conservation Congress and <i>with reference to</i> Council decision C/84/32 (November 2014), <u>approves</u> in first reading the amendments to the Regulations aimed at simplifying the

	reference to dates and deadlines in order to align them with the amendments to the Statutes and Rules of Procedure proposed for submission to an electronic vote by the IUCN membership in 2015 (presented in Annex 12 of Council decision C/85/22); [Annex 13] <u>decides</u> to table the proposed amendments on the agenda of the next meeting of the IUCN Council (October 2015) for adoption in second reading, modified as the case may be following the consultation of IUCN Members required by Articles 101-102 of the Statutes and subject to the results of the electronic vote of the membership on the proposed amendments to the Statutes and the Rules of Procedure concerning the dates and deadlines.
Amendments to the Regulations concerning the election procedures (Agenda Item 5.3.1.2.2)	
C/85/24	The IUCN Council, <i>on the recommendation of the Governance and Constituency Committee:</i> 1. <u>approves</u> in first reading the proposed amendments to Regulations 30, 35 and 40, and <u>invites</u> the membership to comment in conformity with Article 101 of the Statutes. [Annex 14] 2. <u>decides</u> to table the proposed amendments, modified as the case may be following the consultation of IUCN Members, for adoption in second reading at an additional meeting of the Council to be held by telephone in September 2015 ³ in order to apply to the call for nominations in October 2015.
Proposals for consultation of the IUCN membership (Agenda Item 5.3.1.2.1)	
C/85/25	The IUCN Council, <i>on the recommendation of the Governance and Constituency Committee,</i> <u>agrees</u> to consult the membership of IUCN on the following proposals: [Annex 15] 1. Election of the President : introduction of a majority requirement and a 2 nd round of voting; 2. Options for Indigenous People’s organizations membership; ⁴ 3. Members’ Assembly’s sole authority to amend the Regulations pertaining to the objectives, nature of the membership and membership criteria; ⁵ 4. Local and regional government authorities or agencies membership.
Intergenerational Partnership for Sustainability ⁶ (Agenda Item 5.3.1.2.3)	
C/85/26	The IUCN Council, <i>on the recommendation of the Governance and Constituency Committee,</i> <u>acknowledges</u> the Director General’s appointment of Francisco Wulff as the Secretariat’s Intergenerational Partnership for Sustainability (IPS) Task Force and Youth Liaison. <u>appoints</u> Nancy Colleton and Michael Hosek as the Council’s IPS Task Force Liaisons. <u>recognizes</u> recent developments related to young professionals in the work of IUCN and youth engagement in conservation more broadly, such as <i>The Promise of Sydney</i> and the recommendation to establish a joint CEC-WCPA Inspiring a New Generation Task Force. <u>requests</u> the Council liaisons to:

³ The 86th Meeting of the IUCN Council

⁴ Follow-up to [2012 Congress Resolution WCC-2012-Res-007](#)

⁵ Follow-up to [2012 Congress Decision 22](#)

⁶ Follow-up to [2012 Congress Resolution WCC-2012-Res-008](#)

	<ul style="list-style-type: none"> a. work with the Intergenerational Partnership Task Force to develop a full funding proposal; b. revisit and further elaborate on an IUCN strategy that serves both youth engagement and the Intergenerational Partnership.
Standardized procedure to fill vacancies in the Council (Agenda Item 5.3.1.2.2)	
C/85/27	<p>The IUCN Council, <i>on the recommendation of the Governance and Constituency Committee,</i> <u>decides</u> to adopt a standardized procedure to fill vacancies in the Council as follows:</p> <ol style="list-style-type: none"> 1. Council invites IUCN Members of the Region concerned to submit nominations 2. Council's Nominations Committee validates the nominations put forward by IUCN Members 3. Council invites all eligible IUCN Members to elect one of the candidates by electronic vote.
Decisions resulting from the Report of the Finance and Audit Committee of Council (Agenda Item 10.5)	
Audited Financial Statements for 2014 (Agenda Item 5.1.1)	
C/85/28	<p>The IUCN Council, <i>on the proposal of the Director General and the recommendation of the Finance and Audit Committee,</i> <u>approves</u> the Audited Financial Statements for 2014, noting that final approval rests with the 2016 World Conservation Congress as provided under Article 20 (d) of the Statutes.</p>
Decisions resulting from the Report of the Programme and Policy Committee of Council (Agenda Item 10.6)	
Naming and governance of IUCN knowledge products (Agenda Item 5.2.2.2)	
C/85/29	<p>The IUCN Council, <i>on the recommendation of the Programme and Policy Committee,</i> <u>requests</u> the Director General to undertake a review of the branding and naming of IUCN flagship knowledge products and the coordination between them, ensuring continued engagement with all constituent parts of the Union during this process.</p>
Development of an IUCN Biodiversity Offsets Policy (Agenda Item 5.2.2.3)	
C/85/30	<p>The IUCN Council, <i>on the recommendation of the Programme and Policy Committee,</i> <u>acknowledges</u> the progress being made on the development of an IUCN Biodiversity Offsets Policy by the dedicated Policy Working Group; <u>requests</u> that the Director General ensures all constituent parts of IUCN are consulted in order that the wider Union is able to provide input into the development of the draft IUCN Biodiversity Offsets Policy; <u>requests</u> that, post-consultation, the IUCN Biodiversity Offsets Policy is submitted for approval at the next meeting of the IUCN Council (October 2015); <u>requests</u> that, subject to any approval or rejection by Council, that a Motion is prepared on</p>

	IUCN Biodiversity Offsets Policy for consideration by the 2016 World Conservation Congress.
Proposal for the establishment of a Global Judicial Institute for the Environment (Agenda Item 5.2.2.9)	
C/85/31	The IUCN Council, <i>on the recommendation of the Programme and Policy Committee,</i> <u>welcomes</u> and <u>endorses</u> the proposal of the World Commission on Environmental Law (WCEL) for the establishment of a Global Judicial Institute for the Environment, ⁷ and: <u>encourages</u> all constituent parts of the Union, including IUCN Members, to contribute to the development of the Institute and to work with the WCEL and its partners as it implements this undertaking.
Climate Change (Agenda Item 5.2.3.2)	
C/85/32	The IUCN Council, <i>on the recommendation of the Programme and Policy Committee,</i> <u>endorses</u> the 'consolidated list' of climate change policy positions, prepared by the Secretariat in consultation with the Climate Change Task Force and all constituent parts of the Union, as the basis for guiding IUCN's U.N. Framework Convention on Climate Change (UNFCCC) and related policy influencing work in 2015, including the drafting of the IUCN Position Paper for COP-21 in Paris; <u>requests</u> the Director General develops, as soon as possible: (1) a concise guide to assist countries in integrating ecosystem-based mitigation and adaptation measures within their Intended Nationally Determined Contributions (INDCs) ahead of COP-21. This guide should be based on existing IUCN materials and take note of INDCs submitted to date; and (2) a short policy "elevator statement" to aid communication of IUCN's primary UNFCCC policy recommendations regarding nature-based solutions for climate change when meeting with high level leaders; <u>requests</u> the Director General's assistance in utilising all constituent parts of the Union (including Regional Offices, National Committees, Regional Committees, Commission experts, focal points, and Members organisations involved in UNFCCC processes) to disseminate the guide widely particularly at regional and country levels in order to help ensure national governments are aware of the options and benefits of ecosystem-based approaches for their INDCs; and <u>reaffirms</u> its recognition of the significance of the UNFCCC process in 2015 to the world community and IUCN's mission and, furthermore, its strong support for IUCN's ongoing engagement in these processes including the leadership being provided by our President and Director General at key events during the year including the Paris COP-21.
Congress Resolutions (Agenda Item 5.2.3.4)	
C/85/33	The IUCN Council, <i>on the recommendation of the Programme and Policy Committee,</i> <u>calls on</u> the Director General to promote the Resolutions Platform , including at the 2015 Regional Conservation Fora, with a view to encouraging the active use of the Platform by all constituent parts of the Union; <u>recognises</u> the invaluable work undertaken by the IUCN Secretariat to design and launch the

⁷ Council document C/85/5.2.2.9

	Resolutions Platform.
C/85/34	<p>The IUCN Council, <i>on the recommendation of</i> the Programme and Policy Committee, <u>establishes</u> a time-limited working group on Resolutions Retirement (note “retirement” is a working term and may change) composed of no more than nine members from Council, Commissions, Members and Secretariat to:</p> <ul style="list-style-type: none"> • Establish the criteria for “retiring” Resolutions and Recommendations • Establish appropriate and standard terminology for classification (including terms such as retire, rescind, etc.) • Systematically analyse all Resolutions and Recommendations and prepare a list of candidate Motions for “retirement” to be submitted to Council no later than at its 88th meeting (April 2016) and subsequently to the Members Assembly at the World Conservation Congress; <p><u>calls on</u> the Director General to provide the necessary resources for the working group to hold a three day meeting to fulfil the above mentioned tasks; and <u>approves</u> the inclusion of Resolution 3.001 Precedence clause – Establishing precedence in regard to IUCN general policy in the template for submitting motions to the World Conservation Congress.</p>
<u>The Promise of Sydney</u> (Agenda Item 5.2.5.3)	
C/85/35	<p>The IUCN Council, <i>on the recommendation of</i> the Programme and Policy Committee, <u>acknowledges</u> and <u>thanks</u> the host country Australia, the traditional owners of the land on which the Congress was held, and Parks Australia and the New South Wales National Parks and Wildlife for the very successful hosting of the IUCN World Parks Congress 2014 (WPC); <u>acknowledges</u> the many substantial contributions made by the World Commission on Protected Areas, and other IUCN Commissions, IUCN members, partners, donors and the Secretariat that enabled the WPC to take place; <u>welcomes</u> the Promise of Sydney Vision and related recommendations, inspiring solutions and commitments as the substantial outcomes of the WPC; and consequently; <u>requests</u> the Director General to:</p> <ol style="list-style-type: none"> a) incorporate relevant recommendations into the IUCN Programme 2017-2020, subject to consultation and endorsement by IUCN members and Congress; b) promote the Promise of Sydney and related relevant recommendations through policy and policy-influencing opportunities; c) maintain and monitor a register of Promises and Commitments made by governments, international organisations and others to implement the Promise of Sydney and to monitor and communicate progress on implementation; d) promote ongoing dialogue on key issues for transformative change emanating from the Promise of Sydney.
Annual Progress Monitoring Report (Agenda Item 5.2.1.1)	
C/85/36	<p>The IUCN Council, <i>on the recommendation of</i> the Programme and Policy Committee, <u>proposes</u> that due consideration is given by the Director General to develop specific percentage targets on the desired level of collaborative working between the Secretariat, the Commissions and Members under the One Programme Charter.</p>

Any other business: International Platform on Biodiversity and Ecosystem Services (IPBES) (Agenda Item 5.2.6)	
C/85/37	The IUCN Council, <i>on the recommendation of the Programme and Policy Committee,</i> <u>requests</u> an annual update report which outlines IUCN's engagement with the International Platform on Biodiversity and Ecosystem Services (IPBES) and, in particular, those IPBES work programme deliverables to which IUCN contributes.
Endorsement of Bureau decision B/63/1 of 10 May 2015 and ToR concerning the review of IUCN governance structures (Agenda Item 11.1)	
C/85/38	The IUCN Council, <u>endorses</u> decision B/63/1 concerning the Terms of Reference of the external consultant to review IUCN governance structures. [Annex 16]
Any other business: Date and place of the next meetings of the IUCN Council (Agenda Item 12.1)	
C/85/39	The IUCN Council, <i>on the proposal of the President to hold the 87th Meeting of the IUCN Council in Hainan, China; having received confirmation from the President that funding has been provided to pay for the additional costs not covered by the approved budget for holding the Council meeting at the IUCN Secretariat Headquarters;</i> <u>decides</u> to hold the 87 th Meeting of the IUCN Council ⁸ from 19 to 21 October 2015 in Hainan, China; <u>decides</u> to hold the 88 th Meeting of the IUCN Council from 11 to 13 April 2016 at the IUCN Secretariat HQ in Gland, Switzerland.

16.06.2015

⁸ The 86th Meeting of the IUCN Council will be held by telephone in September 2015; see above decision C/85/24.



85th Meeting of the IUCN Council, Gland (Switzerland), 11-13 May 2015

Agenda

(Rev 3 dated 28 April 2015 as revised by Council)

Preliminary meetings¹

Friday 8 May 2015

All day: Chairs of the IUCN Commissions

Saturday 9 May 2015

9:00-17:00 2nd Meeting of the 2016 Congress Preparatory Committee (the draft CPC agenda is attached hereafter)

Sunday 10 May 2015

13:30-15:30 Private Sector Task Force (the draft PSTF agenda is attached hereafter)

13:30-15:30 Task Force of the GCC/FAC on membership dues

15:30-18:00 Meeting of the Bureau of the IUCN Council (followed by dinner)

16:00-18:00 Jury for IUCN Honorary Membership and Medals

19:30-21:30 Steering Committee of the Framework of Action to Strengthen the Union

Monday 11 May 2015

18:30-20:30 2012 Congress Resolutions Task Force (including dinner)(the draft agenda is attached hereafter)

18:30-20:30 Climate Change Task Force (including dinner)(the draft CCTF agenda is attached hereafter)

Monday 11 May 2015 from 9:00 to 12:30

1. **Opening of the 85th Council meeting and introductory remarks by the IUCN President**
2. **Approval of the Agenda**
3. **Record the approval of the summary minutes of the previous Council meeting and of decisions adopted by the Council and/or its Bureau between sessions of the Council**
 - 3.1 Record the approval of summary minutes and decisions
 - 3.2 Discuss issues arising from previous Council and Bureau meetings/decisions which do not appear elsewhere on the agenda of the 85th Council meeting
4. **Report of the IUCN Director General (including a deeper exchange on vision/direction, opportunities and challenges)**
- 7.3 **Report of the Chair of the World Commission on Environmental Law (WCEL)²**

Monday 11 May 2015 from 14:00 to 18:00

5. **Meetings of the standing committees of Council**
 - 5.1 **Finance and Audit Committee (FAC) (57th Meeting)**
 - 5.1.1 Endorsement of the IUCN Audited Financial Statements 2014 for submission to Council for approval
 - 5.1.2 2015 Financial results to date including update on the impact of the Swiss National Bank decision of 15 January to discontinue the Swiss franc/Euro floor
 - 5.1.3 Fund-raising update and Report from the fund-raising sub-committee
 - 5.1.4 Investment update including SRI report on Investment³
 - 5.1.5 Reserves policy
 - 5.1.6 Standardized approach to establishing the annual budget allocation to Commission Operating Fund - COF (C/84/9)
 - 5.1.7 Plan to complete a broader informed cost structure analysis (C/84/12)

- 5.1.8 Update on information systems projects
- 5.1.9 Report from the Head of Oversight
- 5.1.10 Report from the Legal Adviser
- 5.1.11 Financial update on the 2016 Congress
- 5.1.12 Any other business

5.2 Programme and Policy Committee (PPC) (37th Meeting)

5.2.1 Update on 2013-2016 Programme Implementation, including:

- 5.2.1.1 Annual Progress Monitoring Report⁴
- 5.2.1.2 Draft Programme reporting framework from the ad hoc group (C/84/14)⁵
- 5.2.1.3 World Heritage Programme⁶
- 5.2.1.4 Europe Programme (C/84/21)

5.2.2 Programme and policy matters proposed for consideration/decision

- 5.2.2.1 First draft Programme 2017-20, including how to reflect 'Programme delivery models' in the development of the 2017-2020 Programme (C/84/15 and C/84/12)
- 5.2.2.2 Naming and governance of IUCN knowledge products (C/83/21)
- 5.2.2.3 Update on the development of a Biodiversity offset policy (WCC-2012-Res-110)
- 5.2.2.4 'No-go' policy re extractive industries in World Heritage Sites, and potentially damaging activities in Protected Areas (C/83/20)
- 5.2.2.5 Establishment of the ethics mechanism (C/84/17)
- 5.2.2.6 Update on the development of Natural Capital Approaches (C/84/16)
- 5.2.2.7 Update on the development of a strategic vision document on agriculture and biodiversity (C/84/18)
- 5.2.2.8 Update on the development of a standard to identify sites of global significance for biodiversity
- 5.2.2.9 Proposal of the World Commission on Environmental Law for the establishment of a new international judicial institute for the environment

5.2.3 Recommendations from Council Task Forces:

- 5.2.3.1 Private Sector Task Force: (results from its meeting scheduled for Sunday 10 May at 13:30 - the draft agenda is attached hereafter)
- 5.2.3.2 Climate Change Task Force (results from its meeting scheduled for Monday 11 May at 18:30 – the draft agenda is attached hereafter)
- 5.2.3.3 Gender Task Force (the TF will hold its next meeting in October 2015)
- 5.2.3.4 Resolutions Task Force (results from its meeting scheduled for Monday 11 May at 18:30; the draft agenda is attached hereafter)

5.2.4 2016 World Conservation Congress

- 5.2.4.1 Process for the preparation of Council motions on policy for submission to the 2016 Congress⁷

5.2.5 Update on IUCN Congresses other than the World Conservation Congress

- 5.2.5.1 First World Ecosystem Management Forum (tentative date October 2015)
- 5.2.5.2 World Environmental Law Congress 2016 (Rio, April 2016)
- 5.2.5.3 Fulfilling the Promise of Sydney – update on the follow-up to the 2014 World Parks Congress

5.2.6 Any other business:

- 5.2.6.1 Update on the Nicaragua Inter-Oceanic Canal Project (C/84/20)
- 5.2.6.2 Any other matter relevant to the work of PPC

5.3 Governance and Constituency Committee (GCC) (5th Meeting)

5.3.1 Governance Issues

5.3.1.1 World Conservation Congress:

- 5.3.1.1.1 Update on results of Members *electronic vote on revisions to the motions process* and plans for the 2nd Members electronic vote in 2015 on accreditation and deadlines (C/84/32)

- 5.3.1.1.2 **Amendments to the Regulations** necessary to implement the revised motions process – approval in second reading (C/84/30)
- 5.3.1.1.3 **Amendments to the Regulations** aimed at simplifying the reference to dates and deadlines – approval in first reading (C/84/32)
- 5.3.1.1.4 Approval of the **profiles for the elected positions** or approval of a process for their adoption⁸
- 5.3.1.1.5 Approval of criteria for the nomination of candidates for **Honorary Membership, the Phillips and Coolidge Medals**, and other awards and forms of recognition
- 5.3.1.1.6 Update on the preparations of the **Regional Conservation Forums 2015**
- 5.3.1.2 Recommendations from the GCC Subgroup on other IUCN governance issues
- 5.3.1.2.1 Endorsement of proposals for consultation of IUCN Members (online and during the Regional Forums) and submission to the 2016 Congress for adoption on:
 - 5.3.1.2.1.1 **Make clear the Members' Assembly sole authority to establish IUCN's mission** and modify the nature, powers and rights of its membership, including membership admission criteria (2012 Congress Decision 22):
 - 5.3.1.2.1.2 **Indigenous Peoples' Organizations** in IUCN (WCC-2012-Res-007)
 - 5.3.1.2.1.3 Including **Local and Subnational Governments** in the Structure of the Union (C/82/21)
 - 5.3.1.2.2 Consideration of proposals to **review the election procedures** including amendments to the Regulations and amendments to the Rules of Procedure
 - 5.3.1.2.3 Consideration of proposals from the Task Force on **Intergenerational Partnership for Sustainability** (WCC-2012-Res-008 and C/83/8)
- 5.3.2 **Constituency issues**
 - 5.3.2.1 Admission of new Members
 - 5.3.2.2 Update on the status of the IUCN membership
 - 5.3.2.3 National and Regional Committees:
 - 5.3.2.3.1 **Amendments to the Regulations** concerning the dissolution of National and Regional Committees – second reading (C/84/28)
 - 5.3.2.3.2 **Recognition of the IUCN National Committee of Viet Nam**
 - 5.3.2.4 Any other business
- 5.4 **Joint meeting of the Governance and Constituency Committee and the Finance and Audit Committee** (16:30 - 18:00)
- 5.4.1 Issues concerning the membership dues⁹
- 5.5 **Congress Preparatory Committee (CPC)** (2nd Meeting which will be held on Saturday 9 May 2015 - the draft agenda is attached hereafter)

Tuesday 12 May 2015 from 08:30 to 12:30

[Continuation of the meetings of the Committees of the IUCN Council]

Tuesday 12 May 2015 from 14:00 to 18:00

[Continuation of the plenary session of the 85th Council Meeting]

6. Framework of Action to Strengthen the Union

7. Reports of the Chairs of the IUCN Commissions¹⁰:

- 7.1 Commission on Education and Communication (CEC)
- 7.2 World Commission on Protected Areas (WCPA)
- 7.4 Appointment of members of the Steering Committee of:
 - 7.4.1 The Commission on Education and Communication (CEC)

8. 2016 World Conservation Congress

- 8.1 Report to Council of the Congress Preparatory Committee (see Agenda Item 5.5)
- 8.2 Approval of the **profiles for the elected positions** or approval of a process for their adoption¹¹

- 8.3 Overview of Council's proposals to the 2016 Congress (including Council motions) and timeline for their preparations¹²
- 8.4 Councillors' engagement in the Regional Forums

9. Council working dinner with the Director General

Wednesday 13 May 2015 from 8:30 to 17:00

10. Reports with recommendations from Council's standing committees

- 10.1 Discussion of the First Draft Programme 2017-2020, including how to reflect 'Programme delivery models' in the development of the 2017-2020 Programme, taking into account the recommendations from the PPC
- 10.2 Discussion of the Annual Progress Monitoring Report 2014 taking into account the recommendations from the PPC and, as the case may be, the FAC
- 10.3 Report of the Governance and Constituency Committee (GCC)
- 10.4 Report from the Joint meeting of the GCC and the FAC with recommendations on the issues regarding the membership dues
- 10.5 Report of the Finance and Audit Committee (FAC)
- 10.6 Report of the Programme and Policy Committee (PPC)

11. Council's self-evaluation including an update on the Joint Working Group of the IUCN Council and Framework Partners¹³

- 11.1 Endorsement of Bureau decision B/63/1 of 10 May 2015 and ToR concerning the review of IUCN governance structures

12. Any other business

- 12.1 Date and place of the 86th and 87th Meetings of the IUCN Council

¹ Note that the following meetings, not directly related to the Council meeting, have been announced: the Steering Committee of WCEL (Friday 8 to Sunday 10 May), a joint meeting of the CEC and WCPA (Monday 11 May) and a meeting about the biodiversity offsets policy process (Friday afternoon 8 May), all to convene in the IUCN HQ in Gland.

² The Chair of WCEL, who has to leave the Council on Monday afternoon, has requested to present the report of the WCEL on Monday morning 11 May. The Reports of the other Commission Chairs will be presented under Item 7 on Tuesday afternoon 12 May.

³ SRI = Socially Responsible Investment

⁴ The Secretariat monitors and reports to Council on an annual basis on a series of issues and indicators related to delivering the IUCN Programme and operating as a Union. The detailed monitoring framework was approved by the Bureau on behalf of the IUCN Council in March 2012 as part of the Operational Plan 2013-16.

⁵ Including follow-up to decision C/83/23 about reinforcing linkages between IUCN Programme delivery and the Aichi Biodiversity Targets.

⁶ In May 2014, the PPC requested that World Heritage Programme be a standard item on the agenda of every meeting.

⁷ Ideally, draft Council motions should be available by the time of the launch of the motions submission process in November 2015.

⁸ To be attached to the DG's Call for Nominations which will be distributed to the IUCN Members at the latest at the beginning of October 2015.

⁹ Consideration of a report with recommendations from a small task force of FAC and GCC members established by the GCC in November 2014 ([Summary Minutes of the 84th Council Meeting](#), pages 15-16): Andrew Bignell, Miguel Pellerano, Marina von Weissenberg and Patrick de Heney.

¹⁰ Second annual report to Council covering the Commissions' activities since the 83rd Council meeting (May 2014). Point 7.3 Report of the World Commission on Environmental Law (WCEL) will be presented on Monday morning 11 May.

¹¹ Recommendations from the Governance and Constituency Committee (see Agenda Item 5.3.1.1.4). The profiles need to be attached to the DG's Call for Nominations which will be distributed to the IUCN Members at the latest at the beginning of October 2015.

¹² Overview of what Council intends to propose to the 2016 Congress based on the results of the meetings of the FAC, PPC and GCC. This will be the basis for discussion of the next agenda item 8.4: how to present Council's input to the 2016 Congress to the RCF, and who will present what.

¹³ During the 84th Council meeting, Jesca Eryio Osuna and Patrick de Heney were designated as Council members on the Joint WG ([Summary Minutes, page 20](#)).

TERMS OF REFERENCE

Election Officer of the 2016 World Conservation Congress

[Approved by the IUCN Council at its 85th Meeting (May 2015), decision C/85/7]

The Election Officer is appointed by the IUCN Council to supervise the elections at the World Congress and the counting of the votes in accordance with Rule 74 of the Rules of Procedure of the World Conservation Congress. He must not be a member of the Secretariat nor a candidate for election as per Regulation 28 (b). He must neither have any family ties nor working relationships with any of the nominated candidates and should disclose any potential conflict of interest in that regard once he has received the nominations.

S/he should have a legal background.

In the event that the Election Officer chosen has the same nationality as any of the presidential candidates, Council may reconsider his/her appointment in order to avoid possible accusations of conflict of interest and may appoint a substitute.

The Terms of Reference of the Election Officer shall be as follows:

In advance of the World Conservation Congress:

- 1) review the procedures for balloting and vote counting at the Congress and recommend improvements to the Secretariat on the basis of experience. If an electronic voting system is available for elections, adjust the procedures as required and verify the accuracy of the system prior to Congress;
- 2) receive from the Secretariat, the completed dossiers for the candidates for Regional Councilors and adjudicate on any issues which may arise during the nomination process;
- 3) advise Council in advance of the closing of the nominations period if the nominations received are unlikely to fill the positions available for any of the statutory regions, or to meet the criteria established by Council, and necessitate an extension of the deadline;
- 4) following the closing date for nominations, prepare the Report of the Election Officer to the World Conservation Congress including the names of candidates and their biographical information, listed in alphabetical order from a point in the alphabet chosen at random, with an indication of the number of nominations received per candidate as per Regulation 40;

At the Congress:

- 5) Explain the voting procedures during a plenary session, as required;
- 6) Report to the Congress Steering Committee on all matters related to elections;
- 7) Participate ex-officio in the meetings of the Credentials Committee;
- 8) Supervise the handing out of ballot forms at the Congress based on the report of the Credentials Committee. If elections are held electronically, verify the accuracy of the election process taking into account the report of the Credentials Committee;
- 9) Report immediately to the Congress Steering Committee any activities that he/she might detect regarding elections and voting that might be contradictory to the Statutes, Rules or Regulations;
- 10) Oversee the arrangements for presenting candidates to the Congress and meet with candidates ahead of the elections to explain the procedures;
- 11) Coordinate and be accountable to Congress for the counting of votes, and oversee a team of vote counters from the Secretariat (if voting is done electronically verify the accuracy of the electronic system), and ensure that election results are not known in advance by anyone other than him/herself;
- 12) Announce the election results and preparing the report of the Election Officer;
- 13) Responsible for supervising the electronic voting on motions in the Members' Assembly which includes verifying the accuracy of the electronic voting system (Regulation 40bis) and that the system is programmed to guarantee the anonymity of all votes (RoP 70)



IUCN, INTERNATIONAL UNION FOR CONSERVATION OF NATURE

THE PRESIDENT OF IUCN ELECTION, ROLE AND FUNCTION

(Approved by the IUCN Council at its 85th Meeting, May 2015, decision C/85/8)

1. Election

The President of IUCN is elected by the World Conservation Congress. IUCN Regulation 32 provides the following guidance:

"Not more than two nominations for President and for Treasurer shall be made by the Council after considering the proposals made by Members in Categories A and B. Nominations for President may also be made directly by Members as provided for in the Statutes, provided that such nomination is received by the Director General not less than sixty days prior to the opening of the session of the World Congress."

2. Term of Office

The term of office of the President extends from the close of the World Conservation Congress at which the President is elected to the close of the next ordinary session of the Congress.¹ (Statutes, Article 41)

The President, as well as any other member of the Council, shall not hold the same office consecutively for more than two full terms. (Statutes, Article 42)

3. Responsibilities of the President

- (a) To preside over the work of the World Conservation Congress and of the Council.
- (b) To work with all members of Council and the Director General to make the World Conservation Congress and Council as effective as possible.
- (c) In consultation with the Chairs of Council Committees, to guide the Director General on the issues to be brought before Council, and where appropriate, to approve the papers to be laid before Council before these are circulated to the members.
- (d) To advise the Director General, on behalf of the Council, on how the policies endorsed or defined by the Council should be implemented between sessions of the World Conservation Congress.
- (e) To contribute prestige and influence to enhance the high regard in which the Union is held in the international arena and to facilitate its access to governments and international organizations at the highest level.
- (f) To represent the Union at meetings of persons of similar status, and to undertake such other representational tasks as are most appropriate; representational duties being divided between the President and Director General in a fashion most convenient to them both.

¹ Article 24 of the Statutes provides that the World Congress shall meet in ordinary session every fourth year and therefore the duration of the term of office is approximately four years.

4. Qualifications

The IUCN Council has agreed on the following criteria to guide the Council Nominations Committee:

- (a) Nominations should take into account the background of the Director General and reflect the diversity of IUCN.
- (b) The President should be:
 - (i) an individual with a significant record of interests and activities strongly supportive of the Mission and objectives of IUCN
 - (ii) of international profile, with a network that enables access to high level officials
 - (iii) committed to conservation and sustainable development
 - (iv) an excellent ambassador for the Union
 - (v) an accomplished speaker
 - (vi) a competent chair for meetings
 - (vii) an individual with leadership qualities
 - (viii) able to devote substantial time to the Union
 - (ix) capable of working in English and if possible, at least one of the other official languages of IUCN
- (c) Gender equity should be taken into consideration in presenting candidates.

5. Expenses

The Presidency of IUCN is a voluntary position. IUCN covers the cost of travel and subsistence for meetings of the Council and will cover the expenses incurred by the President when undertaking special missions for the Union agreed as a part of the Union's programme of action. IUCN may also contribute to office support for the President, according to a budget agreed with the Director General and Council.

6. Additional Reference Material

The IUCN Council Handbook and Performance Tools prepared and approved by Council, provide guidance on the role and responsibilities of Council, the composition and structure of Council and the role of the President, Vice Presidents and the Director General. Prospective candidates are invited to consult the [IUCN Council Handbook](#) as well as the [IUCN Statutes and Regulations](#).



IUCN, INTERNATIONAL UNION FOR CONSERVATION OF NATURE

THE TREASURER OF IUCN ELECTION, ROLE AND FUNCTION

(Approved by the IUCN Council at its 85th Meeting, May 2015, decision C/85/8)

1. Election

The Treasurer of IUCN is elected by the World Conservation Congress. Regulation 32 provides the following guidance:

"Not more than two nominations for President and for Treasurer shall be made by the Council after considering the proposals made by members in Categories A and B."

2. Term of Office

The term of office of the Treasurer extends from the close of the World Conservation Congress at which the Treasurer is elected to the close of the next ordinary session of the Congress.¹ (Statutes, Article 41)

The Treasurer, as well as any other member of the Council, shall not hold the same office consecutively for more than two full terms. (Statutes, Article 42)

3. Responsibilities of the Treasurer

- (a) To contribute to the overall work of the Council in ensuring the efficient governance of the Union in between sessions of the World Conservation Congress.
- (b) To submit to each ordinary session of the World Conservation Congress, a report, prepared together with the Director General, on the consolidated accounts of IUCN for the intersessional period, together with the auditors' reports for the relevant years.
- (c) To review and provide comments to the World Conservation Congress on the IUCN Programme for the next intersessional period together with the related estimates of income and expenditure.
- (d) To maintain an overview, on behalf of the IUCN Council, of the financial situation of the Union in between sessions of the World Conservation Congress and to approve for submission to Council, any adjustments to the approved intersessional financial plan.
- (e) To advise the Director General, as appropriate, on financial matters relating to the implementation of the IUCN Programme and on fundraising in general.

¹ Article 24 of the Statutes provides that the World Congress shall meet in ordinary session every fourth year and therefore the duration of the term of office is approximately four years.

4. Qualifications

The IUCN Council has agreed on the following criteria to guide the Council Nominations Committee:

The IUCN Treasurer should:

- (i) have impeccable financial management credentials
- (ii) be knowledgeable about international organizations
- (iii) be knowledgeable about Swiss financial practices and preferably be based in Switzerland
- (iv) have time available to devote to the Union and overseeing its financial management
- (v) have investment expertise
- (vi) be able to help with fundraising
- (vii) have the capacity to work in English and if possible, at least one of the other official languages of IUCN

Gender equity should be taken into consideration in presenting candidates

5. Expenses

The position of Treasurer of IUCN is a voluntary position. However, IUCN covers the cost of travel and subsistence for meetings of the Council and any expenses incurred in the execution of the Treasurer's duties for the Union, in accordance with the standards approved for Councillors.

6. Additional Reference Material

The IUCN Council Handbook and Performance Tools prepared and approved by Council, provide guidance on the role and responsibilities of Council, the composition and structure of Council and the role of the President, Vice Presidents and the Director General. Prospective candidates are invited to consult the [IUCN Council Handbook](#) as well as the [IUCN Statutes and Regulations](#).



IUCN, INTERNATIONAL UNION FOR CONSERVATION OF NATURE

IUCN COMMISSION CHAIRS ELECTION, ROLE AND FUNCTION

(Approved by the IUCN Council at its 85th Meeting, May 2015, decision C/85/8)

1. Election

The Chairs of the IUCN Commissions are elected by the World Conservation Congress. Regulation 34 to the IUCN Statutes provides the following guidance:

“Nominations for election to the office of Chair of each Commission shall be made to each ordinary session of the World Congress by the Council after considering proposals made by Members in Categories A and B, and by the members of that Commission. The nominations shall take into account the need to ensure that the holders of these offices are of the highest professional calibre and, as a whole, come from a diverse range of Regions.”

2. Terms of Office

The terms of office of the Chairs of Commissions extend from the close of the ordinary session of the World Conservation Congress at which they are elected, until the close of the next ordinary session of the World Conservation Congress.¹ (Statutes, 41)

The Chairs of Commissions, as well as any other member of the Council, shall not hold the same office consecutively for more than two full terms. (Statutes, 42)²

3. Responsibilities of Commission Chairs

- (a) To provide creative, dynamic and visionary leadership for the activities of the Commission to enable it to fulfill its Mission as defined in the mandate adopted by the World Conservation Congress and contribute its part of the IUCN Programme.
- (b) To serve as the lead representative for the Union in the substantive field of expertise of the Commission.
- (c) To maintain and motivate a network of Commission members and be responsive to their inquiries and concerns.
- (d) To ensure the work of the Commission is well organized and effectively managed.
- (e) Within the preceding, to ensure that the Commission works closely with the other IUCN Commissions, IUCN's membership, its National and Regional Committees and the Union's other components to further the objectives of IUCN and its integrated programme.

¹ Article 24 of the Statutes provides that the World Congress shall meet in ordinary session every fourth year and therefore the duration of the term of office is approximately four years.

² Article 42 of the IUCN Statutes: “Members of the Council shall not hold the same office consecutively for more than two full terms. For the purpose of this Article, the time served to fill the balance of the term of a Council member following a vacancy occurring in Council, shall not be counted.”

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- (f) To raise financial resources, supplementary to the budget of the Union's Secretariat for the activities of the Commission, in close coordination with the Strategic Partnerships Unit, the Regional Programmes and other thematic programmes of the Secretariat.
- (g) To represent the Commission at national and international fora directly related to the implementation of the Commission's programme of activities.
- (h) To propose to Council, a candidate for appointment as Deputy Chair of the Commission and candidates for membership of the Commission Steering Committee.
- (i) Be responsible for the appointment or re-appointment of the members of the Commission and the assessment of their performance.
- (j) To ensure effective and accountable management of all Commission funds and appropriate reporting to Council.
- (k) To present a written report at each ordinary or extraordinary session of the World Congress and each year to the Council.
- (l) To participate as a member of Council, providing guidance on the overall development and implementation of the Union's policies and programmes for the period between sessions of the World Conservation Congress and fulfilling the functions of the IUCN Council as outlined in Article 46 of the Statutes.

4. Qualifications

The Council has agreed on the following criteria to guide the Council Nominations Committee:

Commission Chairs should have the following attributes:

- (a) outstanding, widely respected expert within the work of the Commission
- (b) time available for the full discharge of the Commission Chair's duties as defined in Section 3 above
- (c) if possible, institutional support for the discharge of the Commission Chair's duties
- (d) good knowledge of IUCN
- (e) network of contacts around the world and networking skills
- (f) practical experience within the work of the Commission
- (g) ability to work across cultures, disciplines, north-south
- (h) leadership qualities - able to give vision, sense of direction and inspiration
- (i) effective chair of meetings
- (j) strategic planning and organizational management skills
- (k) good communicator

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- (l) experience with the concerned Commission
- (m) capacity to work in English and at least one of the other official languages

5. Secretariat support for the work of the Commission

Commission Chairs may expect to receive from the Secretariat, reasonable support for the work of their Commission in accordance with IUCN Regulation 81.

6. Expenses

The position of Commission Chair is a voluntary position. Commission Chairs may claim reimbursement of their travel expenses within the framework of the financial support provided by the Secretariat to the Commission and in accordance with the Council's Policy on the Reimbursement of Travel Expenses to IUCN Councillors (Annex III to Council Handbook).

7. Additional Reference Material

The IUCN Council Handbook and Performance Tools prepared and approved by Council, provide guidance on the role and responsibilities of Council, the composition and structure of Council and the role of the President, Vice Presidents and the Director General. Prospective candidates are invited to consult the [IUCN Council Handbook](#) as well as the [IUCN Statutes and Regulations](#).



IUCN, INTERNATIONAL UNION FOR CONSERVATION OF NATURE

THE REGIONAL COUNCILLORS OF IUCN ELECTION, ROLE, FUNCTION AND QUALIFICATIONS REQUIRED

(Approved by the IUCN Council at its 85th Meeting, May 2015, decision C/85/8)

1. Election

The IUCN Regional Councillors are elected by the World Conservation Congress following the provisions of the IUCN Statutes, Article 39 and the IUCN Regulations 36 to 40. There shall be twenty-eight Regional Councillors. The number of elected Councillors for each Region shall be as follows: four (4) for Africa; four (4) for Meso and South America; three (3) for North America and the Caribbean; five (5) for South and East Asia; three (3) for West Asia; three (3) for Oceania; three (3) from West Europe, and three (3) from East Europe, North and Central Asia.

2. Terms of Office

The terms of office of the Regional Councillors shall extend from the close of the ordinary session of the World Conservation Congress at which they are elected, until the close of the next ordinary session of the World Conservation Congress.¹ (Statutes, Article 41)

The Regional Councillors, as well as any other member of the Council, shall not hold the same office consecutively for more than two full terms. (Statutes, Article 42)

3. Role of Regional Councillors

- (i) As members of Council, Regional Councillors serve first and foremost the global interests and well-being of IUCN, fulfilling the functions of the IUCN Council as outlined in the IUCN Statutes, Articles 37 and 46 and providing guidance on the overall development and implementation of the Union's world-wide policies and programmes in the period between sessions of the World Conservation Congress;
- (ii) Within the above parameters, Regional Councillors provide input to the Council on the interests, priorities and needs of the IUCN Members in the Regions;
- (iii) Regional Councillors act as IUCN's ambassadors, working with the President and Director General to advance the interests and Mission of the Union and to promote its services within the Region;
- (iv) Regional Councillors serve as key contact points in the Region to facilitate the work of the Director General and Secretariat, members of Commissions and IUCN Members;
- (v) Working actively with IUCN Regional and National Committees, IUCN Regional Offices and Members, Regional Councillors assist in promoting the work of the Union.

4. Functions of Regional Councillors

- (i) Assisting the Director General and the Secretariat in evaluating advice from, and working with, the membership in the Region;
- (ii) Reporting to Members on Council deliberations;

¹ Article 24 of the Statutes provides that the World Congress shall meet in ordinary session every fourth year and therefore the duration of the term of office is approximately four years.

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- (iii) Consulting the membership on issues to be discussed in the Council and conveying their opinions to Council;
- (iv) Developing and maintaining regular contact with the IUCN Members in the Region, individually and through the Regional and National Committees, to keep them informed on the work of IUCN globally and in the Region;
- (v) Participating in meetings of IUCN National and/or Regional Committees, other regional fora and gatherings of Members from the Region;
- (vi) Promoting the Mission of the Union, fostering public awareness, and encouraging development of the membership in the Region;
- (vii) Facilitating communications between members of IUCN Commissions in the Region and IUCN Members and Offices;
- (viii) Maintaining regular contact with their IUCN Regional and Country Offices and their designated Secretariat Focal Point within the Region;
- (ix) Identifying persons and organizations within the Region who could contribute to the work of the Union;
- (x) Responding to correspondence and requests for advice from IUCN Members, regional Commission representatives and members of the IUCN Secretariat;
- (xi) Representing IUCN at national and international meetings;
- (xii) Assisting in fundraising for IUCN, both globally and within the region.

5. Qualifications and Requirements for the Post

The electoral process for Council should aim to attract the best, high calibre candidates available and to ensure that nominees know the nature of their commitment. It should also contribute to preserving roughly the balance on Council in respect of (i) governmental/non-governmental, (ii) developing country/developed country, (iii) gender and (iv) private sector representation.

Criteria

- (i) Outstanding, widely respected individuals;
- (ii) Experience working at international level;
- (iii) Capacity for guiding development of the Union's policies between sessions of the World Conservation Congress;
- (iv) Ability to contribute to the direction of IUCN and determination of its priorities;
- (v) Previous governance experience from large governmental or non governmental organizations;
- (vi) Commitment to conservation, equity and justice;
- (vii) Have a global view of the Union;
- (viii) Understanding of sustainable development;
- (ix) Capacity to work in English.

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Requirements

- (i) Avoid conflict of interest situations;
- (ii) Serve in a personal capacity and not as a representative of member organization or interest groups;
- (iii) Commitment of time (1 to 2 Council meetings per year, preparation, participation in Committees and Task Forces, regional duties and communications with Members as detailed under Section 4 above – at least three weeks of work per year).

Desirable

- (i) Support at institutional/employment base
- (ii) Experience from international networking
- (iii) Capacity to work in one of IUCN's other official languages (French and Spanish)
- (iv) Prior IUCN involvement

6. Expenses

The position of Regional Councillor is a voluntary position. Regional Councillors may claim reimbursement of their travel expenses in accordance with the Council's Policy on the Reimbursement of Travel Expenses to IUCN Councillors (Annex III to Council Handbook).

7. Additional Reference Material

The IUCN Council Handbook and Performance Tools prepared and approved by Council, provide guidance on the role and responsibilities of Council, the composition and structure of Council and the role of the President, Vice Presidents and the Director General. Prospective candidates are invited to consult the [IUCN Council Handbook](#) as well as the [IUCN Statutes and Regulations](#).



IUCN, INTERNATIONAL UNION FOR CONSERVATION OF NATURE

IUCN Council's Guidance for 2016 Election Candidates

(Approved by decision C/76/40 of the 76th Meeting of the IUCN Council, May 2011 and, with minor adjustments of dates and references, by decision C/85/8 of the 85th Meeting of the IUCN Council, May 2015)

IUCN seeks to attract candidates with the necessary competencies, profile and ability to represent the interests of the Union in order to provide effective governance between sessions of the World Conservation Congress.

Council members have a fundamental obligation to serve IUCN with diligence and integrity. This obligation needs to extend to candidates for election to the offices of IUCN to ensure good governance practices in the elections process. The following guidance is intended to serve this purpose.

1. In undertaking their election campaign activities, candidates are to conduct themselves with integrity and with respect and fairness towards the opposition candidates and their colleagues.
2. In their campaigning activities, candidates are encouraged to demonstrate restraint in respect of the resources they use and allocate available resources in the first place to conservation purposes. Candidates should prefer to communicate about their candidacy by electronic means instead of postage or printed materials. They shall also care not to abuse their addressees' mail boxes.
3. In conducting their election campaign activities, candidates are to refrain from making untruthful representations about their qualifications and/or their opponents' qualifications for the office sought.
4. Candidates must avoid taking advantage of functions, trips, events and activities that he/she may be carrying out on behalf of IUCN directly for the purpose of enhancing his/her chances to be elected. This relates in particular to incumbent Council members or members of staff nominated for a Council position in the use of resources that may have been placed at his/her disposal for the purpose of carrying out those functions or activities.
5. All campaign activities are to end on the date and time which the Congress Steering Committee will establish and announce during the 2016 Congress, in order to allow for a voting process that is fair, smooth, and free of any manipulative activity, real or perceived. In particular, candidates shall refrain from arranging or endorsing the dissemination on their behalf of any flyers or other campaign support information or materials following the closing date and time for campaign activities.¹
6. A member of Council who intends to present his/her candidacy for the office of President will inform Council at the latest during the meeting of the IUCN Council referred to in Regulation 30 which considers the nominations. (In the 20012-2016 inter sessional period, this will be the 88th meeting of the IUCN Council²)

¹ Date to be established, taking into consideration that campaigning (a) must be allowed up to a certain date at the Congress venue in order for candidates to have the opportunity to meet with and get known by Members, but (b) must come to a halt at least on the eve – e.g., midnight – of election day, in order to allow for a voting process that is fair, smooth, and free of any activity that is – or may be perceived to be – unfair to other candidates.

² The 88th Meeting of the IUCN Council is scheduled for 10 to 13 April 2016.

7. Candidates who are a member of the IUCN staff will notify the Director General of his/her intention to run for Council office before the deadline for nominations³. As a position on the IUCN Council is incompatible with a position in the IUCN Secretariat, the staff member's notification will include the resignation from his/her position with the Secretariat, should he/she effectively be nominated, with the effective date of termination of the employment contract to be determined by the Nominations Committee of Council in consultation with the Director General.⁴
8. Candidates undertake to observe and uphold a free and fair process in their participation in all phases of the nominations and election process.
9. This Guidance is issued and shall be interpreted pursuant to Council's procedure on "Eligibility for Nomination to Council for Members of Council and Members of Secretariat Staff."⁵

³ Deadline for nominations is 12 February 2016 at noon GMT/UTC (decision C/85/9 of the 85th meeting of the IUCN Council, May 2015).

⁴ Members of the IUCN Secretariat staff are referred to the Staff Regulations for more detailed procedures.

⁵ Approved by decision C/85/8 (Annex 5) of the 85th Meeting of the IUCN Council (May 2015).

ELIGIBILITY FOR NOMINATION TO COUNCIL FOR MEMBERS OF COUNCIL AND MEMBERS OF SECRETARIAT STAFF

(Approved by the IUCN Council at its 76th Meeting in May 2011, Decision C/76/40, and endorsed by the IUCN Council at its 85th Meeting, May 2015, Decision C/85/8)

A. Introduction

In view of issues that arose during the quadrennium that ended with the 2008 Barcelona Congress, and in order to address those issues and otherwise contribute to the integrity, effectiveness and efficiency of the nominations and election process (the “election process” or “process”), the following process has been developed for issue by Council, addressed to various persons and functions involved in that process, including at least the following:

- The Nominations Committee of Council
- The prospective and actual candidates
- The Director General
- All candidates in the election process

B. Eligibility for Council functions

1. Eligibility of Secretariat staff members for Council office:

a. The staff member will notify the Director General of his/her intention to run for Council office [the timeline of such notification to be set, but to fall at least within the statutory nominations timeline requirements¹]. That notification will include the staff member’s resignation from his/her position with the Secretariat should they be successful in their nomination.

b. The Director General will as soon as possible transmit to the Nominations Committee the staff member’s notification of intention to run for Council, including the possible resignation from the Secretariat staff position. In this transmittal, the DG will set forth the proposed terms and conditions for the continued employment of the staff member up to the effective date of resignation, which the Director General will tentatively agree with the staff member and other relevant staff and then include in the transmittal to the Nominations Committee.

c. The effective date of that resignation will, as soon as possible, be determined by the Nominations Committee in cooperation with the DG taking into account all relevant facts and circumstances in each case.

2. Eligibility of members of Council (other than the current President) for the office of President

a. A member of Council who intends to present his/her candidacy for the office of President will notify the Nominations Committee in writing of such intention before notifying any other members, Councillors or Secretariat member and at the latest during the meeting of the IUCN Council referred to in Regulation 30, which decides on the nominations to be put forward to Congress (in the intersessional period 2012-16 this will be the 87th Meeting of Council to be held in April 2016). Such a member of Council will also be expected to:

¹ By decision C/85/9, Council established the deadline for nominations at 12 February 2016.

- i. Disclose in writing to the Congress Nominations Committee any actual or potential conflict of interest to which his/her candidacy might give rise.
- ii. Avoid taking unfair advantage of functions and activities that he/she may be carrying out on behalf of Council or any other component of IUCN, including the use of resources that may have been placed at his/her disposal for the purpose of carrying out those functions or activities, directly for the purpose of enhancing his/her chances of prevailing over the opponent(s).

C. Guidance for candidates during the nomination and election campaign process

Appendix A² provides a Guidance document for candidates which will form part of the nomination papers and which shall be signed by each candidate as a requisite step for his/her nomination.

² See Annex 4 to Council decision C/85/8 approved by the IUCN Council at its 85th Meeting, May 2015.



TERMS OF REFERENCE

Procedural Advisor of the 2016 World Conservation Congress

[Approved by the IUCN Council at its 85th Meeting (May 2015), decision C/85/10]

Purpose

With the purpose of ensuring the smooth running of the Members' Assembly, give advice to the Chair of the sittings of Congress and, at the Chair's request, to the Members' Assembly with regard to the conduct of the Members' Assembly.

Before Congress

- Prepare, or review for approval, a detailed written brief for, and facilitate professional briefing sessions for the IUCN President and the IUCN Vice-Presidents whom the President may request to chair sittings, or parts of sittings of the Members' Assembly, on the essential procedural rules and best practices in the conduct of the Members' Assembly;
- Consult with the IUCN President, the IUCN Director General, the IUCN Legal Adviser, the Congress Election Officer and the Secretariat's Functional Leader Members' Assembly, as appropriate, in view of achieving a consistent interpretation of the statutory texts with regard to procedural matters while enabling to move forward the business of the Members' Assembly.

During the Congress

- Be permanently available during all sittings of the Members' Assembly to give advice, at her/his initiative or upon request, to the Chair of the sittings and, at the Chair's request, directly to the Members' Assembly with regard to the conduct of the Members' Assembly. At the Chair's request, this may entail being seated on the podium beside the Chair;
- Be available for advice on procedural matters to other responsible Congress officers or the Secretariat. Such requests for advice will as much as possible be coordinated by the Secretariat's Functional Leader Members' Assembly;
- Attend, and give procedural advice to the Chair of the meetings of the Congress Steering Committee;
- At the request of the relevant Chair and with the agreement of the IUCN President, attend and give procedural advice to the Chair of other subsidiary bodies of the Congress provided such meetings do not run in parallel with the sittings of the Members' Assembly;
- Consult with the IUCN President, the IUCN Director General, the IUCN Legal Adviser, the Congress Election Officer, the Chair of the World Commission on Environmental Law and the Secretariat's Functional Leader Members' Assembly, as appropriate, in view of achieving a consistent interpretation of the statutory texts with regard to procedural matters while enabling to move forward the business of the Members' Assembly.

After the Congress

- Participate in an evaluation of the role of the Procedural Advisor, recording the 'lessons learnt', including recommendations to modify the Rules of Procedure of the Congress and to update the ToR for this position for future Congresses.

Profile

- Legal background
- Good understanding of the dynamics, conduct and procedures of past Members' Assemblies
- Knowledge of IUCN Statutes, election and motions procedures
- Ability to explain complex matters, verbally and in writing, in a simple and accurate way
- Results orientation: seeks solutions to procedural matters that advance the business of the Members' Assembly, with respect for the rules and without taking sides in controversial matters
- Ability to stay calm and courteous while working under pressure
- Demonstrate self-confidence and respect for all parties engaged in what may be sensitive or controversial matters

Terms of Reference of the Motions Working Group of the IUCN Council

[Approved by Council at its 85th Meeting (May 2015), decision C/85/12]

In accordance with Article 46 (p) of the IUCN Statutes, Regulation 29, and Part VII of the Rules of Procedure ('Agenda and Motions'), the Council appoints a Motions Working Group with the mandate to:

- a. Provide guidance to IUCN Members on the submission of motions;
- b. Receive the motions and determine that they are consistent with the purpose of motions as defined in Rule 48*bis* and meet the requirements listed in Rule 54;
- c. Prepare the motions for the online discussion and, as appropriate, for submission to the Resolutions Committee of Congress and the World Congress;
- d. Submit the motions to an online discussion to be held prior to Congress, specifying which motions that warrant debate at the global level during the Congress will continue to be discussed and voted upon during the Members' Assembly subject to Rule 45*bis*, and which motions will be put to an online vote prior to Congress subject to Rule 62*quinto*;
- e. Facilitate and oversee the online discussion of motions between Members prior to the Congress, ensuring that it is transparent and will adhere to the greatest possible extent to the procedure for discussion and amendment of motions during the Congress;
- f. Following the close of the online discussion, submit motions to an electronic vote prior to Congress and refer others to the Members' Assembly for continued debate and vote.

The Motions Working Group to be established by Council shall consist of

- (i) five (5) to seven (7) members of the IUCN Council, and
- (ii) three (3) individuals who will be appointed by Council in their expert, personal capacity to represent the common interests and the diversity of the IUCN membership and Commissions, following Council's call for nominations to all IUCN Members and Commissions.

The Motions Working Group shall present periodic reports on its work to the IUCN Council and shall keep the Congress Preparatory Committee (CPC) closely informed. The Motions Working Group shall receive adequate support from the IUCN Secretariat in order to deliver on its mandate.

The Motions Working Group shall, among others, perform the following tasks:

1. Establish specific procedures for the motions process well in advance of the Congress to ensure its effective and efficient management. As part of this procedure, it shall develop guidelines and templates for IUCN Members for the motions process which shall be sent to all IUCN Members before the opening of the submission of motions. The procedures will also specify the tasks which the Secretariat accepts to undertake in support of the work of the Motions Working Group, and contain the criteria and transparent processes for making the determinations which the Motions Working Group is required to make by the Rules of Procedure.
2. Be informed of and take into account to the extent possible the results of discussions of motions in National Committees, Regional Committees and Regional Fora, including those that warrant discussion at a local and/or national level;

3. Ensure that the statutory requirements are strictly applied to the submitted motions and that motions which meet the requirements, are treated fairly and equitably, with adequate communication with proponents and sponsors of motions related to rejecting, amending, combining or categorizing motions, explaining the rationale.
4. Develop a transparent process and criteria for making such determinations.
5. Review the motions received prior to the last ordinary Council meeting held before the Congress (tentative dates: 11-13 April 2016), so that the Council can take them into account when finalizing the draft Congress agenda, the draft IUCN Programme and Financial Plan, Council motions on proposed governance reforms, and the draft mandates for the IUCN Commissions.
6. Oversee the online discussion on motions in advance of the Congress, providing guidance and direction, and assistance, to ensure that facilitators are designated and receive adequate training and guidance in the spirit of IUCN's 'One Programme approach' and full knowledge of the intent and requirements of the IUCN Statutes, Rules of Procedure and Regulations pertaining to motions.
7. Prepare the motions, as amended during the online discussion or together with proposed amendments, for an electronic vote in accordance with Rule 62^{quinto}. Prepare the motions that require continued discussion during the Members' Assembly, for hand-over to the Resolutions Committee of the Congress with any advice and background, as appropriate.
8. Formally transmit to the Congress 1) the motions approved during the electronic vote in order for the Congress to 'record *en bloc* the adoption' of these motions, and 2) the motions that require continued debate and vote during the Members' Assembly.

Guidance for the nomination of candidates for IUCN Honorary Membership, and the Phillips and Coolidge Medals

(Approved by the IUCN Council at its 85th Meeting, May 2015, decision C/85/16)

- Julia Carabias (México), Zambyn Batjargal (Mongolia) and Russel Mittermeier (USA), eminent conservationists will be invited to join the **Harold Jefferson Coolidge Memorial Medal Jury**.
- A maximum of 3 people will be awarded **Honorary Membership** at the 2016 Congress.
- Invite nominations from all regions. Stimulate participation through Regional Conservation Fora, Union Portal and other means.
- Pay special attention to promote candidates from normally less represented groups.
- Call for nominations to start in June 2015.
- Deadline for receiving nominations will be 31 December 2015.
- Awardees will be required to be physically present at the 2016 Congress to receive the award in person.

IUCN Statutory region	#	Organization name	Acronym	Country	Website	Member Category	Primary contact	Preferred language	Detailed application
Africa	1	Union des Associations Villageoises de Gestion des Réserves de Faune (U-AVIGREF) de la Pendjari (Union of Village Associations for Wildlife Reserve Management of the Pendjari)	U-AVIGREF	Benin	http://avigref-pendjari.iimdo.com/	NG	M. KIANSI, Yantibossi kiansiyantibossi@gmail.com	French	https://db.tt/5JSjil65
	2	Centre Africain de Recherches Forestières Appliquées et de Développement (African Centre for Applied Forestry Research and Development)	CARFAD	Cameroon	n/a	NG	M. TCHOFFO, Benjamin benjaminthchoffo@yahoo.com	French	https://db.tt/ojuB4TYM
	3	NamibRand Nature Reserve	NRNR	Namibia	http://www.namibrand.org	NG	Mr ODENDAAL, Nils nils@namibrand.org	English	https://db.tt/vfz3uCX
Meso and South America	4	Instituto Çarakura (Çarakura Institute)	İÇARA	Brazil	http://www.institutocarakura.org.br	NG	Mr EILERS SMITH, Richard richardambiental@gmail.com	English	https://db.tt/66l3oqcl
	5	Instituto de Desenvolvimento Sustentável Mamirauá (Mamirauá Institute of Sustainable Development)	IDSMA	Brazil	http://www.mamiraua.org.br	NG	Mr LIMA DE QUEIROZ, Helder helder@mamiraua.org.br	English	https://db.tt/ydAsWKPN
North America and the Caribbean	6	American Public Gardens Association	APGA	United States of America	http://www.publicgardens.org	NG	Dr SCLAR, Casey csclar@publicgardens.org	English	https://db.tt/VLWFynMd
	7	Conservation Council for Hawai'i	CCH	United States of America	http://www.conservehi.org	NG	Ms ZIEGLER, Marjorie mz@conservehi.org	English	https://db.tt/Lfn5aZl
	8	Dallas Safari Club	DSC	United States of America	http://www.biggame.org	NG	Mr CARTER, Ben ben@biggame.org	English	https://db.tt/48ct358
	9	Hawai'i Pacific University	HPU	United States of America	http://www.hpu.edu	AF	Ms OSTERGAARD-KLEM, Regina rostergaardklem@hpu.edu	English	https://db.tt/721qrt3A
	10	National Wildlife Federation	NWF	United States of America	www.nwf.org	AF	Ms BRAMBLE, Barbara bramble@nwf.org	English	https://db.tt/IGkf9boI
South and East Asia	11	National Rural Development Program	NRDP	Pakistan	http://www.nrdp.org.pk	NG	Mr BAIG, Mirza Moqem baig@nrdp.org.pk	English	https://db.tt/AfhRw81H
West Asia	12	Operation Big Blue Association	OBBA	Lebanon	http://www.operationbigblue.org	NG	Ms EDRISS, Iffat president@operationbigblue.org	English	https://db.tt/4TE3MtOk
West Europe	13	Fédération Nationale des Chasseurs (National Federation of Hunters)	FNC	France	http://www.chasseurdefrance.com/	NG	M. BAUDIN, Bernard m.guillaume@chasseurdefrance.com	French	https://db.tt/hEgGTZlg
	14	Instituto da Conservação da Natureza e das Florestas (Institute for Nature Conservation and Forests)	ICNF	Portugal	http://www.icnf.pt	GA	Mr LOUREIRO, João joaloureiro@icnf.pt	English	https://db.tt/enwTstwg
	15	JagdSchweiz (Swiss Hunting Association)	JS	Switzerland	http://www.jagd.ch	NG	Mr CLAVADETSCHER, David david.clavadetscher@jagdschweiz.ch	English	https://db.tt/onVWnNXD

AF
NGAffiliates
National Non Governmental Organizations

GA Government agencies



Report from the Task Force on membership dues

Recommendation 1:

No changes in the dues system. It is fairly clear and transparent and it was adopted in at the 17th General Assembly in San José (1988) and amended in Bangkok (2004) and includes 43 categories.



Recommendation 2:

To provide a period of grace to government agencies in the event the State withdraws as Member to adjust transition from Group A (with State) to Group B (without State). A «phase-in» period is proposed, starting on the year following the withdrawal of the State. Dues on year 1 would be 25%, year 2: 50%, year 3: 75% of the corresponding dues of Group B. On year 4, dues would be 100%



Recommendation 3:

For Category B Members, maintain the current system of calculating the dues on the basis of the organization's operating expenditure (in US Dollars). Operating expenditure does not include one-time investments and/or major project expenditure such as donor-funded projects. It is desired to reduce volatility in NGO dues and excessive use of Secretariat time scrutinising NGO accounts.

85th Meeting of the IUCN Council – 11-13 May 2015



Recommendation 4:

Request the Director General to develop a clear value proposition for IUCN membership in all Categories. This proposition must be widely communicated to current and potential Members.

85th Meeting of the IUCN Council – 11-13 May 2015



Amendments to the Regulations necessary to implement the revised motions process

Existing provisions of the IUCN Regulations	Amendments (with track changes) proposed by Council based on the recommendations of the Motions Advisory Group following two consultations with IUCN Members in response to WCC-2012-Res-001	Proposed new text of IUCN Regulations 29, 66 and 70 as amended (all track changes 'accepted')
<p>Regulation 29</p> <p>At least six months before the date set for the opening of a session of the World Congress, the Council shall also appoint a Resolutions Working Group of not fewer than three persons likely to become delegates to the World Congress, together with the Director General ex officio, to guide the Members on the submission of motions, receive such motions, facilitate discussion between Members on motions in advance of the World Congress, and prepare them for submission to the Resolutions Committee and the World Congress. Consolidated motions may be put forward by the Resolutions Working Group.</p>	<p>Regulation 29</p> <p>At least six months before the date set for the opening of a session of the World Congress, the Council shall also appoint a MotionsResolutions Working Group of not fewer than three persons likely to become delegates to the World Congress, <u>including individuals in their expert/personal capacity representing the common interests of Members and reflecting the diversity of IUCN's Members and components,</u> together with the Director General ex officio, to guide the Members on the submission of motions, receive such motions, facilitate discussion between Members on motions in advance of the World Congress, and prepare them for submission to the Resolutions Committee and the World Congress, <u>and such other tasks as described in Part VII of the Rules of Procedure.</u> Consolidated motions may be put forward by the MotionsResolutions Working Group.</p>	<p>Regulation 29</p> <p>At least six months before the date set for the opening of a session of the World Congress, the Council shall also appoint a Motions Working Group of not fewer than three persons likely to become delegates to the World Congress, including individuals in their expert/personal capacity representing the common interests of Members and reflecting the diversity of IUCN's Members and components, together with the Director General ex officio, to guide the Members on the submission of motions, receive such motions, facilitate discussion between Members on motions in advance of the World Congress, prepare them for submission to the Resolutions Committee and the World Congress, and such other tasks as described in Part VII of the Rules of Procedure. Consolidated motions may be put forward by the Motions Working Group.</p>

	<p><u>(New) Regulation 66ter</u></p> <p><u>In the context of the development of motions referred to in Rules 48 to 62, the National Committees, Regional Committees and Regional Fora, when convened, are encouraged to provide a platform for discussion and negotiation of motions emanating from their country or region, in particular those that warrant discussion at a local, national or regional level, for the purpose of identifying solutions that might address the underlying issues.</u></p>	<p>(New) Regulation 66ter</p> <p>In the context of the development of motions referred to in Rules 48 to 62, the National Committees, Regional Committees and Regional Fora, when convened, are encouraged to provide a platform for discussion and negotiation of motions emanating from their country or region, in particular those that warrant discussion at a local, national or regional level, for the purpose of identifying solutions that might address the underlying issues.</p>
<p>Regulation 70</p> <p>Prior to each ordinary session of the World Congress, the Council shall review the terms of reference and the activities of each Commission. Any proposals by an IUCN Member concerning the mission and terms of reference for any Commission shall be communicated to the Members of IUCN at least one hundred and twenty days prior to the ordinary session of the World Congress concerned.</p>	<p>Regulation 70</p> <p>Prior to each ordinary session of the World Congress, the Council shall review the terms of reference and the activities of each Commission. Any proposals by an IUCN Member concerning the mission and terms of reference for any Commission shall be communicated to the Members of IUCN at least one hundred and twenty days <u>six months</u> prior to the ordinary session of the World Congress concerned.</p>	<p>Regulation 70</p> <p>Prior to each ordinary session of the World Congress, the Council shall review the terms of reference and the activities of each Commission. Any proposals by an IUCN Member concerning the mission and terms of reference for any Commission shall be communicated to the Members of IUCN at least six months prior to the ordinary session of the World Congress concerned.</p>



Amendments to the Rules of Procedure of the IUCN World Conservation Congress regarding the Congress accreditation process

Existing provisions of the Rules of Procedure of the IUCN World Conservation Congress	Amendments (with track changes) proposed by the IUCN Council in response to decision 16 of the 2012 Congress	New version of the Rules as amended (all track changes 'accepted')
<p>Rule 5</p> <p>If a Member eligible to vote is represented by more than one delegate, it shall nominate a head of Delegation.</p>	<p>Rule 5</p> <p>If a Member eligible to vote is represented by more than one delegate, it <u>Any Member wishing to exercise its rights at the Congress</u> shall nominate a Head of Delegation <u>through a duly authorized representative</u>.</p>	<p>Rule 5</p> <p>Any Member wishing to exercise its rights at the Congress shall nominate a Head of Delegation through a duly authorized representative.</p>
<p>Rule 12</p> <p>A written statement of credentials designating representatives shall be submitted by each Member and by each observer institution invited by Council in accordance with Rule 40. Such statement shall be signed by the responsible official of the Member or observer concerned who has the necessary authority. Such officials may authorize their own service as representatives. The statement shall be either on a form provided by the Director General, or shall provide all the particulars called for in that form. It shall be returned to the Director General before or during the World Congress and shall bear an official seal or be accompanied by an official letter.</p>	<p>Rule 12</p> <p>A written statement of credentials designating representatives shall be submitted by each Member and by each observer institution invited by Council in accordance with Rule 40. Such statement shall be signed by the responsible official of the Member or observer concerned who has the necessary authority. Such officials may authorize their own service as representatives. The statement shall be either on a form provided by the Director General, or shall provide all the particulars called for in that form. It shall be returned to the Director General before or during the World Congress and shall bear an official seal or be accompanied by an official letter. <u>Delegates from Member and observer organizations/institutions are duly accredited in accordance with, respectively, Article 19 of the Statutes and Rule 8, if they are duly registered to the Congress and if the Head of Delegation has been designated by the duly authorized representative of the organization/ institution.</u></p>	<p>Rule 12</p> <p>Delegates from Member and observer organizations/institutions are duly accredited in accordance with, respectively, Article 19 of the Statutes and Rule 8, if they are duly registered to the Congress and if the Head of Delegation has been designated by the duly authorized representative of the organization/institution.</p>

<p>Rule 40</p> <p>The Director General shall issue one recognition card for the right to speak to each delegation, each affiliate, each member of the Council, each Commission Deputy Chair and to any other observers as the Council shall decide. Observer delegations from National Committees may each request one recognition card enabling the delegation to speak on behalf of the Committee in accordance with Regulation 66 (e).</p>	<p>Rule 40</p> <p>The Director General shall issue one recognition card for the right to speak to each delegation, each affiliate, each member of the Council, each Commission Deputy Chair and to any other observers as the Council shall decide. Observer delegations from <u>recognized National or Regional</u> Committees may each request one recognition card enabling the delegation to speak on behalf of the Committee in accordance with Regulation 66 (e).</p>	<p>Rule 40</p> <p>The Director General shall issue one recognition card for the right to speak to each delegation, each affiliate, each member of the Council, each Commission Deputy Chair and to any other observers as the Council shall decide. Observer delegations from recognized National or Regional Committees may each request one recognition card enabling the delegation to speak on behalf of the Committee in accordance with Regulation 66 (e).</p>
<p>Rule 63</p> <p>Voting cards marked to distinguish the session of the World Congress concerned and, if required under Rule 67, electronic voting cards shall be distributed to delegates by the Secretariat in accordance with the report of the Credentials Committee.</p>	<p>Rule 63</p> <p>Voting cards marked to distinguish the session of the World Congress concerned and, if required under Rule 67, electronic voting cards shall be distributed to <u>delegates-Heads of Delegation from Members eligible to vote</u> by the Secretariat in accordance with the report of the Credentials Committee.</p>	<p>Rule 63</p> <p>Voting cards marked to distinguish the session of the World Congress concerned and, if required under Rule 67, electronic voting cards shall be distributed to Heads of Delegation from Members eligible to vote by the Secretariat in accordance with the report of the Credentials Committee.</p>
<p>Rule 66</p> <p>Only an accredited representative of a delegation may vote and speak on behalf of that Member. No delegate may use the voting card, electronic voting card or speaking rights of another delegation without the express prior written proxy of the delegation in question. For the purposes relevant to this Rule, 'delegate' shall also refer to an accredited representative of the National Committee of the country of the Member delegation giving the proxy.</p>	<p>Rule 66</p> <p>(a) Only <u>the Head of Delegation or her/his replacement as defined in Rule 6 an accredited representative of a delegation</u> may vote and speak on behalf of that Member.</p> <p>(b) No delegate may use the voting card, electronic voting card or <u>recognition card for the speaking rights to speak</u> of another delegation without the express prior written proxy of the delegation in question.</p> <p>(c) For the purposes relevant to this Rule, 'delegate' shall also refer to an accredited representative of <u>a recognized the-National/Regional</u> Committee of the country/<u>region</u> of the Member delegation giving the proxy.</p> <p>(d) <u>A Member eligible to vote who is unable to attend the World Congress or a delegation unable to attend a particular sitting of the Members' Assembly, may give a proxy to a</u></p>	<p>Rule 66</p> <p>(a) Only the Head of Delegation or her/his replacement as defined in Rule 6 may vote and speak on behalf of that Member.</p> <p>(b) No delegate may use the voting card, electronic voting card or recognition card for the right to speak of another delegation without the express prior written proxy of the delegation in question.</p> <p>(c) For the purposes relevant to this Rule, 'delegate' shall also refer to an accredited representative of a recognized National/Regional Committee of the country/region of the Member delegation giving the proxy.</p> <p>(d) A Member eligible to vote who is unable to attend the World Congress or a delegation unable to attend a particular sitting of the Members' Assembly, may give a proxy to a delegation of a Member eligible to vote or to an accredited representative of a recognized National/Regional</p>

delegation of a Member eligible to vote or to an accredited representative of a recognized National/Regional Committee of the country/region of the Member delegation giving the proxy.

- (e) A Member shall not transfer proxy of his own vote while holding other proxies and shall not transfer another Member's proxy without prior authorization of the proxy giver.
- (f) In order to be valid, all proxies shall be made in writing and transmitted to the Congress Secretariat.

Committee of the country/region of the Member delegation giving the proxy.

- (e) A Member shall not transfer proxy of his own vote while holding other proxies and shall not transfer another Member's proxy without prior authorization of the proxy giver.
- (f) In order to be valid, all proxies shall be made in writing and transmitted to the Congress Secretariat.

(New) Rule 66bis
A Government Agency Member holding the collective vote for the Government Agency Members in a country shall obtain the agreement of the other Government Agencies before giving proxy to another IUCN Member except that during Congress the agreement of only those other Government Agencies of the country concerned present at the Congress shall be obtained.

(New) Rule 66bis
A Government Agency Member holding the collective vote for the Government Agency Members in a country shall obtain the agreement of the other Government Agencies before giving proxy to another IUCN Member except that during Congress the agreement of only those other Government Agencies of the country concerned present at the Congress shall be obtained.

Amendments to the IUCN Statutes
to review the reference to dates and deadlines and harmonize the deadline for publication of proposed amendments to the Statutes with the deadlines for publication of Congress motions and other documents reviewed as part of the revised motions process

Existing provisions of the IUCN Statutes	Amendments (with track changes) proposed by the IUCN Council in response to decision 16 of the 2012 Congress	New version of the relevant provisions of the IUCN Statutes as amended (all track changes 'accepted')
<p>Article 13 (d) of the Statutes</p> <p>By a two-thirds majority of votes cast, the Council may:</p> <p>(i) request the Member concerned to present within ninety days, the reason why suspension or expulsion is not justified; and</p> <p>(ii) decide, after considering any response from the Member, to inform that Member of Council's intention to submit the proposal to a vote by the World Congress.</p>	<p>Article 13 (d) of the Statutes</p> <p>By a two-thirds majority of votes cast, the Council may:</p> <p>(i) request the Member concerned to present within three months ninety days, the reason why suspension or expulsion is not justified; and</p> <p>(ii) decide, after considering any response from the Member, to inform that Member of Council's intention to submit the proposal to a vote by the World Congress.</p>	<p>Article 13 (d) of the Statutes</p> <p>By a two-thirds majority of votes cast, the Council may:</p> <p>(i) request the Member concerned to present within three months, the reason why suspension or expulsion is not justified; and</p> <p>(ii) decide, after considering any response from the Member, to inform that Member of Council's intention to submit the proposal to a vote by the World Congress.</p>
<p>Article 13 (e) of the Statutes</p> <p>If within ninety days of notification of the Council's decision, the Member does not indicate to the Director General its wish that a vote be conducted, the Member shall be considered to have withdrawn from IUCN.</p>	<p>Article 13 (e) of the Statutes</p> <p>If within three months ninety days of notification of the Council's decision, the Member does not indicate to the Director General its wish that a vote be conducted, the Member shall be considered to have withdrawn from IUCN.</p>	<p>Article 13 (e) of the Statutes</p> <p>If within three months of notification of the Council's decision, the Member does not indicate to the Director General its wish that a vote be conducted, the Member shall be considered to have withdrawn from IUCN.</p>
<p>Article 36 of the Statutes</p> <p>Any decision of the World Congress taken in circumstances where:</p>	<p>Article 36 of the Statutes</p> <p>Any decision of the World Congress taken in circumstances where:</p>	<p>Article 36 of the Statutes</p> <p>Any decision of the World Congress taken in circumstances where:</p>

<p>(a) fewer than half of the total votes in either Category A or B were represented at that session of the World Congress, or</p> <p>(b) the matter was not on the agenda distributed to Members before the World Congress,</p> <p>shall be subject to confirmation by mail ballot if, not later than ninety days after the distribution of the decisions of the World Congress, so requested by a minimum of forty Members eligible to vote from at least three Regions. Pending such confirmation the decision of the World Congress shall be suspended.</p>	<p>(a) fewer than half of the total votes in either Category A or B were represented at that session of the World Congress, or</p> <p>(b) the matter was not on the agenda distributed to Members before the World Congress,</p> <p>shall be subject to confirmation by mail ballot if, not later than three months ninety days after the distribution of the decisions of the World Congress, so requested by a minimum of forty Members eligible to vote from at least three Regions. Pending such confirmation the decision of the World Congress shall be suspended.</p>	<p>(a) fewer than half of the total votes in either Category A or B were represented at that session of the World Congress, or</p> <p>(b) the matter was not on the agenda distributed to Members before the World Congress,</p> <p>shall be subject to confirmation by mail ballot if, not later than three months after the distribution of the decisions of the World Congress, so requested by a minimum of forty Members eligible to vote from at least three Regions. Pending such confirmation the decision of the World Congress shall be suspended.</p>
<p>Article 46 of the Statutes</p> <p>The functions of the Council shall be inter alia:</p> <p>[...]</p> <p>(p) to appoint a Preparatory Committee, Election Officer and a Resolutions Working Group in preparation for each session of the World Congress; and</p> <p>[...]</p>	<p>Article 46 of the Statutes</p> <p>The functions of the Council shall be inter alia:</p> <p>[...]</p> <p>(p) to appoint a Preparatory Committee, Election Officer and a Motions Resolutions Working Group in preparation for each session of the World Congress; and</p> <p>[...]</p>	<p>Article 46 of the Statutes</p> <p>The functions of the Council shall be inter alia:</p> <p>[...]</p> <p>(p) to appoint a Preparatory Committee, Election Officer and a Motions Working Group in preparation for each session of the World Congress; and</p> <p>[...]</p>
<p>Article 48 of the Statutes</p> <p>In exceptional circumstances, the Council may by a two-thirds majority of votes cast, take measures that by Statute are prerogatives of the World Congress. In such cases, the Members of IUCN eligible to vote shall be notified promptly of these measures. If a majority of the Members eligible to vote in either Category, responding within ninety days of the date of the notice, signifies its disapproval, the measures shall be rescinded.</p>	<p>Article 48 of the Statutes</p> <p>In exceptional circumstances, the Council may by a two-thirds majority of votes cast, take measures that by Statute are prerogatives of the World Congress. In such cases, the Members of IUCN eligible to vote shall be notified promptly of these measures. If a majority of the Members eligible to vote in either Category, responding within three months ninety days of the date of the notice, signifies its disapproval, the measures shall be rescinded.</p>	<p>Article 48 of the Statutes</p> <p>In exceptional circumstances, the Council may by a two-thirds majority of votes cast, take measures that by Statute are prerogatives of the World Congress. In such cases, the Members of IUCN eligible to vote shall be notified promptly of these measures. If a majority of the Members eligible to vote in either Category, responding within three months of the date of the notice, signifies its disapproval, the measures shall be rescinded.</p>
<p>Article 65 of the Statutes</p> <p>Should a member of the Council act in a manner</p>	<p>Article 65 of the Statutes</p> <p>Should a member of the Council act in a manner</p>	<p>Article 65 of the Statutes</p> <p>Should a member of the Council act in a manner</p>

<p>seriously inconsistent with that member's duties, any two members of the Council and the President or a Vice-President may propose that the Council suspend that member. The member shall be afforded an opportunity to respond to the allegations made. Taking into account both the allegations and the response, the Council may suspend the member by a two-thirds majority of votes cast. If the suspended member of the Council so requests within thirty days of the decision, the Council's decision to suspend shall be referred to the Members of IUCN for confirmation by mail ballot. If there is no such request, or if the Council's decision is confirmed, the member of the Council shall be deemed expelled. If the mail ballot does not confirm the Council's suspension, then the member shall be reinstated.</p>	<p>seriously inconsistent with that member's duties, any two members of the Council and the President or a Vice-President may propose that the Council suspend that member. The member shall be afforded an opportunity to respond to the allegations made. Taking into account both the allegations and the response, the Council may suspend the member by a two-thirds majority of votes cast. If the suspended member of the Council so requests within one month thirty days of the decision, the Council's decision to suspend shall be referred to the Members of IUCN for confirmation by mail ballot. If there is no such request, or if the Council's decision is confirmed, the member of the Council shall be deemed expelled. If the mail ballot does not confirm the Council's suspension, then the member shall be reinstated.</p>	<p>seriously inconsistent with that member's duties, any two members of the Council and the President or a Vice-President may propose that the Council suspend that member. The member shall be afforded an opportunity to respond to the allegations made. Taking into account both the allegations and the response, the Council may suspend the member by a two-thirds majority of votes cast. If the suspended member of the Council so requests within one month of the decision, the Council's decision to suspend shall be referred to the Members of IUCN for confirmation by mail ballot. If there is no such request, or if the Council's decision is confirmed, the member of the Council shall be deemed expelled. If the mail ballot does not confirm the Council's suspension, then the member shall be reinstated.</p>
<p>Article 103 of the Statutes</p> <p>The World Congress shall review, at the request of a minimum of forty Members eligible to vote, an amendment to the Regulations adopted by the Council, provided that the request is made within one hundred and eighty days of the Council's communication of the amendment. Pending such review, the effectiveness of the amendment shall be suspended.</p>	<p>Article 103 of the Statutes</p> <p>The World Congress shall review, at the request of a minimum of forty Members eligible to vote, an amendment to the Regulations adopted by the Council, provided that the request is made within six months one hundred and eighty days of the Council's communication of the amendment. Pending such review, the effectiveness of the amendment shall be suspended.</p>	<p>Article 103 of the Statutes</p> <p>The World Congress shall review, at the request of a minimum of forty Members eligible to vote, an amendment to the Regulations adopted by the Council, provided that the request is made within six months of the Council's communication of the amendment. Pending such review, the effectiveness of the amendment shall be suspended.</p>
<p>Article 104 of the Statutes</p> <p>Any Member of IUCN may propose an amendment to these Statutes for the consideration of the Council. Such proposed amendments shall be received by the Secretariat not later than one hundred and eighty days before the opening of an ordinary session of the World Congress. The Council shall inform the Member as to whether it proposes to lay the amendment before the World Congress, and if so, in what form.</p>	<p>Article 104 of the Statutes</p> <p>Any Member of IUCN may propose an amendment to these Statutes for the consideration of the Council. Such proposed amendments shall be received by the Secretariat no later than six months one hundred and eighty days before the opening of an ordinary session of the World Congress. The Council shall inform the Member as to whether it proposes to lay the amendment before the World Congress, and if so, in what form.</p>	<p>Article 104 of the Statutes</p> <p>Any Member of IUCN may propose an amendment to these Statutes for the consideration of the Council. Such proposed amendments shall be received by the Secretariat no later than six months before the opening of an ordinary session of the World Congress. The Council shall inform the Member as to whether it proposes to lay the amendment before the World Congress, and if so, in what form.</p>
<p>Article 105 of the Statutes</p>	<p>Article 105 of the Statutes</p>	<p>Article 105 of the Statutes</p>

<p>Amendments to these Statutes may be proposed to the World Congress:</p> <p>(a) by the Council, which may incorporate in the proposals suggestions received from Members of IUCN under Article 104; or</p> <p>(b) by any five Members in Category A or fifty Members in Category B, provided that such proposals are received by the Secretariat not less than one hundred and eighty days prior to the opening of an ordinary or extraordinary session of the World Congress.</p>	<p>Amendments to these Statutes may be proposed to the World Congress:</p> <p>(a) by the Council, which may incorporate in the proposals suggestions received from Members of IUCN under Article 104; or</p> <p>(b) by any five Members in Category A or fifty Members in Category B, provided that such proposals are received by the Secretariat not less than six months one hundred and eighty days prior to the opening of an ordinary or extraordinary session of the World Congress.</p>	<p>Amendments to these Statutes may be proposed to the World Congress:</p> <p>(a) by the Council, which may incorporate in the proposals suggestions received from Members of IUCN under Article 104; or</p> <p>(b) by any five Members in Category A or fifty Members in Category B, provided that such proposals are received by the Secretariat not less than six months prior to the opening of an ordinary or extraordinary session of the World Congress.</p>
<p>Article 106 of the Statutes</p> <p>The Director General shall communicate to the Members of IUCN, not less than one hundred and twenty days prior to the date set for the opening of an ordinary or extraordinary session of the World Congress, any amendment to these Statutes proposed by the Council or by Members of IUCN under Article 105. Such communication shall include an explanation of the proposals and any comments of the Council.</p>	<p>Article 106 of the Statutes</p> <p>The Director General shall communicate to the Members of IUCN, not less than three months one hundred and twenty days prior to the date set for the opening of an ordinary or extraordinary session of the World Congress, any amendment to these Statutes proposed by the Council or by Members of IUCN under Article 105. Such communication shall include an explanation of the proposals and any comments of the Council.</p>	<p>Article 106 of the Statutes</p> <p>The Director General shall communicate to the Members of IUCN, not less than three months prior to the date set for the opening of an ordinary or extraordinary session of the World Congress, any amendment to these Statutes proposed by the Council or by Members of IUCN under Article 105. Such communication shall include an explanation of the proposals and any comments of the Council.</p>
<p>Article 109 of the Statutes</p> <p>The World Congress may only resolve on the dissolution of IUCN on the basis of a written motion to be sent to all the Members of IUCN at least one hundred and twenty days prior to the date scheduled for the opening of the session of the World Congress at which it is to be considered. Adoption of such a motion shall require a majority of three-quarters of the votes cast by Members in each of the Categories A and B.</p>	<p>Article 109 of the Statutes</p> <p>The World Congress may only resolve on the dissolution of IUCN on the basis of a written motion to be sent to all the Members of IUCN at least four months one hundred and twenty days prior to the date scheduled for the opening of the session of the World Congress at which it is to be considered. Adoption of such a motion shall require a majority of three-quarters of the votes cast by Members in each of the Categories A and B.</p>	<p>Article 109 of the Statutes</p> <p>The World Congress may only resolve on the dissolution of IUCN on the basis of a written motion to be sent to all the Members of IUCN at least four months prior to the date scheduled for the opening of the session of the World Congress at which it is to be considered. Adoption of such a motion shall require a majority of three-quarters of the votes cast by Members in each of the Categories A and B.</p>
	<p><u>Insert a new Article 112bis in the Statutes</u></p> <p><u>1. For purposes of interpretation and application of</u></p>	<p><i>Insert a new Article 112bis in the Statutes</i></p> <p>1. For purposes of interpretation and application of</p>

IUCN's Statutes, Rules of Procedures and Regulations:

a. The term "year," following or preceding a given date shall mean, respectively, the period between such given date and:

- (a) the same date of the subsequent year, inclusive, or
- (b) the same date of the preceding year, inclusive.

b. The term "month" following or preceding a given date shall mean, respectively, the period between such given date and:

- (a) the same date of the subsequent month, inclusive, or
- (b) the same date of the preceding month, inclusive.

c. The term "week" following or preceding a given day shall mean, respectively, the period between such given day and:

- (a) the same day of the subsequent week, inclusive, or
- (b) the same day of the preceding week, inclusive.

2. If, in the application of the provisions in preceding paragraph 1, the relevant date of the following or preceding year or month is absent, then the next-available date shall apply.

IUCN's Statutes, Rules of Procedures and Regulations:

a. The term "year," following or preceding a given date shall mean, respectively, the period between such given date and:

- (a) the same date of the subsequent year, inclusive, or
- (b) the same date of the preceding year, inclusive.

b. The term "month" following or preceding a given date shall mean, respectively, the period between such given date and:

- (a) the same date of the subsequent month, inclusive, or
- (b) the same date of the preceding month, inclusive.

c. The term "week" following or preceding a given day shall mean, respectively, the period between such given day and:

- (a) the same day of the subsequent week, inclusive, or
- (b) the same day of the preceding week, inclusive.

2. If, in the application of the provisions in preceding paragraph 1, the relevant date of the following or preceding year or month is absent, then the next-available date shall apply.

Amendments to the Rules of Procedure of the IUCN World Conservation Congress to refer to the ‘Motions Working Group’ in line with the Rules as revised by the electronic vote of the IUCN membership adopting the revised motions process (April 2015), and to specify that all Congress documents will be communicated by electronic means

Existing provisions of the Rules of Procedure of the IUCN World Conservation Congress	Amendments (with track changes) proposed by the IUCN Council in response to decision 16 of the 2012 Congress	New version of the Rules as amended (all track changes ‘accepted’)
<p>Rule 20</p> <p>The Resolutions Committee shall include the members of the Resolutions Working Group appointed by the Council.</p>	<p>Rule 20</p> <p>The Resolutions Committee shall include the members of the Resolutions <u>Motions</u>-Working Group appointed by the Council.</p>	<p>Rule 20</p> <p>The Resolutions Committee shall include the members of the Motions Working Group appointed by the Council.</p>
<p>Rule 23</p> <p>The Secretariat shall provide the World Congress with such secretarial and other assistance as it requires. It shall be responsible for preparing, receiving, translating and circulating the official documents of the meetings and for arranging interpretation.</p>	<p>Rule 23</p> <p>The Secretariat shall provide the World Congress with such secretarial and other assistance as it requires. It shall be responsible for preparing, receiving, translating and circulating the official documents of the meetings <u>by electronic means</u> and for arranging interpretation.</p>	<p>Rule 23</p> <p>The Secretariat shall provide the World Congress with such secretarial and other assistance as it requires. It shall be responsible for preparing, receiving, translating and circulating the official documents of the meetings by electronic means and for arranging interpretation.</p>

Amendments to the IUCN Regulations aimed at simplifying the reference to dates and deadlines

Existing provisions of the IUCN Regulations	Amendments (with track changes) proposed by the IUCN Council in response to decision 16 of the 2012 Congress	New version of the IUCN Regulations as amended (all track changes 'accepted')
<p>Regulation 21</p> <p>On request or after due notice, the Council shall transfer a Member to another group of membership if, in the opinion of a two-thirds majority of the Council, that Member is incorrectly classified. The Members of IUCN shall be notified of the transfer, together with the reasons. If within ninety days following this notification an objection is lodged by the Member in question or another Member eligible to vote, the transfer shall be submitted to the World Congress for ratification.</p>	<p>Regulation 21</p> <p>On request or after due notice, the Council shall transfer a Member to another group of membership if, in the opinion of a two-thirds majority of the Council, that Member is incorrectly classified. The Members of IUCN shall be notified of the transfer, together with the reasons. If within <u>three months</u> ninety days following this notification an objection is lodged by the Member in question or another Member eligible to vote, the transfer shall be submitted to the World Congress for ratification.</p>	<p>Regulation 21</p> <p>On request or after due notice, the Council shall transfer a Member to another group of membership if, in the opinion of a two-thirds majority of the Council, that Member is incorrectly classified. The Members of IUCN shall be notified of the transfer, together with the reasons. If within three months following this notification an objection is lodged by the Member in question or another Member eligible to vote, the transfer shall be submitted to the World Congress for ratification.</p>
<p>Regulation 28</p> <p>At least twelve months before the date set for the opening of a session of the World Congress, the Council shall:</p> <p>(a) appoint a Preparatory Committee to make the necessary preparations, including a representative of the Host State; and</p> <p>(b) appoint an Election Officer who shall not be a candidate for election nor a member of the Secretariat.</p>	<p>Regulation 28</p> <p>At least <u>one year</u> twelve months before the date set for the opening of a session of the World Congress, the Council shall:</p> <p>(a) appoint a Preparatory Committee to make the necessary preparations, including a representative of the Host State; and</p> <p>(b) appoint an Election Officer who shall not be a candidate for election nor a member of the Secretariat.</p>	<p>Regulation 28</p> <p>At least one year before the date set for the opening of a session of the World Congress, the Council shall:</p> <p>(a) appoint a Preparatory Committee to make the necessary preparations, including a representative of the Host State; and</p> <p>(b) appoint an Election Officer who shall not be a candidate for election nor a member of the Secretariat.</p>
<p>Regulation 32</p> <p>Not more than two nominations for President and for Treasurer shall be made by the Council after considering the proposals made by Members in Categories A and B. Nominations for President may also be made directly by Members as provided for in the Statutes, provided that such nomination is received by the Director General not less than sixty</p>	<p>Regulation 32</p> <p>Not more than two nominations for President and for Treasurer shall be made by the Council after considering the proposals made by Members in Categories A and B. Nominations for President may also be made directly by Members as provided for in the Statutes, provided that such nomination is received by the Director General not less than <u>two</u></p>	<p>Regulation 32</p> <p>Not more than two nominations for President and for Treasurer shall be made by the Council after considering the proposals made by Members in Categories A and B. Nominations for President may also be made directly by Members as provided for in the Statutes, provided that such nomination is received by the Director General not less than two</p>

days prior to the opening of the session of the World Congress.	months sixty days prior to the opening of the session of the World Congress.	months prior to the opening of the session of the World Congress.
Regulation 50	Regulation 50	Regulation 50
Notice of ordinary meetings of the Council, with draft agenda, shall be circulated to those entitled to be present at least forty five days in advance of the meeting. A special meeting of the Council may be convened at any time during sessions of the World Congress by the President or, in the absence of the President, a Vice-President.	Notice of ordinary meetings of the Council, with draft agenda, shall be circulated to those entitled to be present at least six weeks forty five days in advance of the meeting. A special meeting of the Council may be convened at any time during sessions of the World Congress by the President or, in the absence of the President, a Vice-President.	Notice of ordinary meetings of the Council, with draft agenda, shall be circulated to those entitled to be present at least six weeks in advance of the meeting. A special meeting of the Council may be convened at any time during sessions of the World Congress by the President or, in the absence of the President, a Vice-President.
Regulation 52	Regulation 52	Regulation 52
Summary minutes of each meeting of the Council, including written questions, shall be prepared by the Director General and submitted to the members of the Council as soon as possible after the meeting. Participants in the Council meetings may give the full or abridged text of any of their statements to the Secretariat for inclusion in the summary minutes. If no objections are received within forty days of the date of despatch, the minutes shall constitute a correct record of the meeting. Any objection to the minutes shall be referred to the Council for decision by mail ballot or, at the discretion of the President, brought forward for consideration at the next meeting of the Council. If an objection is made to the wording of a decision, this shall not become effective until so confirmed.	Summary minutes of each meeting of the Council, including written questions, shall be prepared by the Director General and submitted to the members of the Council as soon as possible after the meeting. Participants in the Council meetings may give the full or abridged text of any of their statements to the Secretariat for inclusion in the summary minutes. If no objections are received within five weeks forty days of the date of despatch, the minutes shall constitute a correct record of the meeting. Any objection to the minutes shall be referred to the Council for decision by mail ballot or, at the discretion of the President, brought forward for consideration at the next meeting of the Council. If an objection is made to the wording of a decision, this shall not become effective until so confirmed.	Summary minutes of each meeting of the Council, including written questions, shall be prepared by the Director General and submitted to the members of the Council as soon as possible after the meeting. Participants in the Council meetings may give the full or abridged text of any of their statements to the Secretariat for inclusion in the summary minutes. If no objections are received within five weeks of the date of despatch, the minutes shall constitute a correct record of the meeting. Any objection to the minutes shall be referred to the Council for decision by mail ballot or, at the discretion of the President, brought forward for consideration at the next meeting of the Council. If an objection is made to the wording of a decision, this shall not become effective until so confirmed.
Regulation 53	Regulation 53	Regulation 53
Any of the official languages of IUCN may be used at meetings of the Council. Interpretation from one official language to another shall be made whenever a member of the Council so requests. Notification of such requests must be received by the Secretariat at least thirty days in advance of the meeting. Members of the Council may also speak in any language other than one of the three official languages but they	Any of the official languages of IUCN may be used at meetings of the Council. Interpretation from one official language to another shall be made whenever a member of the Council so requests. Notification of such requests must be received by the Secretariat at least one month thirty days in advance of the meeting. Members of the Council may also speak in any language other than one of the three official	Any of the official languages of IUCN may be used at meetings of the Council. Interpretation from one official language to another shall be made whenever a member of the Council so requests. Notification of such requests must be received by the Secretariat at least one month in advance of the meeting. Members of the Council may also speak in any language other than one of the three official languages but they must

<p>must themselves provide for interpretation into one of the official languages.</p> <p>Regulation 54</p> <p>A decision of the Council concerning a matter which was not on the draft agenda circulated in advance is binding unless five members of the Council attending the meeting are opposed, or unless five members of the Council notify their opposition to the Director General within thirty days of mailing of the minutes of the meeting.</p>	<p>languages but they must themselves provide for interpretation into one of the official languages.</p> <p>Regulation 54</p> <p>A decision of the Council concerning a matter which was not on the draft agenda circulated in advance is binding unless five members of the Council attending the meeting are opposed, or unless five members of the Council notify their opposition to the Director General within <u>one month</u> thirty days of mailing of the minutes of the meeting.</p>	<p>themselves provide for interpretation into one of the official languages.</p> <p>Regulation 54</p> <p>A decision of the Council concerning a matter which was not on the draft agenda circulated in advance is binding unless five members of the Council attending the meeting are opposed, or unless five members of the Council notify their opposition to the Director General within one month of mailing of the minutes of the meeting.</p>
<p>Regulation 58</p> <p>Decisions of the Bureau shall be made by a two-thirds majority of the votes cast and shall be reported in full to the Council. All decisions shall be transmitted to Council members via electronic mail or facsimile within seven days of having been made. If a minimum of five Council members who have not participated in the decision, transmit to the Director General via electronic mail or facsimile their objection to the Bureau decision within seven days after the decision was initially transmitted by the Bureau, the decision shall be submitted to the Council together with objections raised, for voting. In all other cases, the Bureau decision shall become effective as of the date it was made.</p>	<p>Regulation 58</p> <p>Decisions of the Bureau shall be made by a two-thirds majority of the votes cast and shall be reported in full to the Council. All decisions shall be transmitted to Council members via electronic <u>communication mail</u> or facsimile within <u>one week</u> seven days of having been made. If a minimum of five Council members who have not participated in the decision, transmit to the Director General via electronic <u>communication mail</u> or facsimile their objection to the Bureau decision within <u>one week</u> seven days after the decision was initially transmitted by the Bureau, the decision shall be submitted to the Council together with objections raised, for voting. In all other cases, the Bureau decision shall become effective as of the date it was made.</p>	<p>Regulation 58</p> <p>Decisions of the Bureau shall be made by a two-thirds majority of the votes cast and shall be reported in full to the Council. All decisions shall be transmitted to Council members via electronic communication or facsimile within one week of having been made. If a minimum of five Council members who have not participated in the decision, transmit to the Director General via electronic communication or facsimile their objection to the Bureau decision within one week after the decision was initially transmitted by the Bureau, the decision shall be submitted to the Council together with objections raised, for voting. In all other cases, the Bureau decision shall become effective as of the date it was made.</p>
<p>Regulation 72</p> <p>The terms of appointment of Commission members, shall continue for ninety days after the close of the ordinary session of the World Congress following their appointment, or until reappointments are made, whichever is sooner.</p>	<p>Regulation 72</p> <p>The terms of appointment of Commission members, shall continue for <u>three months</u> ninety days after the close of the ordinary session of the World Congress following their appointment, or until reappointments are made, whichever is sooner.</p>	<p>Regulation 72</p> <p>The terms of appointment of Commission members, shall continue for three months after the close of the ordinary session of the World Congress following their appointment, or until reappointments are made, whichever is sooner.</p>



Amendments to the Regulations concerning the election procedures

Existing provisions of the IUCN Regulations	Amendments (with track changes) approved in 1 st reading by the IUCN Council during its 85 th Meeting (May 2015)	Proposed new text of IUCN Regulations as amended (all track changes 'accepted')
<p>Regulation 30</p> <p>At least six months prior to a meeting of the Council taking place not less than four months before the date set for the opening of an ordinary session of the World Congress, the Members in Categories A and B shall be invited by the Director General to submit to the Council, proposals for persons to be nominated as President or Treasurer, or as a Chair of a Commission. Such invitation shall be accompanied by a list of the President, Treasurer and Chairs of Commissions in office who are eligible and willing to accept re-election. Commission members shall be invited at the same time to make their proposals for the Chair of their Commission.</p>	<p>Regulation 30</p> <p>At least four six months prior to a meeting of the Council taking place not less than four months before the date set for the opening of an ordinary session of the World Congress, the Members in Categories A and B shall be invited by the Director General to submit to the <u>Election Officer Council</u>, proposals for persons to be nominated as President or Treasurer, or as a Chair of a Commission. Such invitation shall be accompanied by a list of the President, Treasurer and Chairs of Commissions in office who are eligible and willing to accept re-election. <u>Proposals for persons to be nominated as President shall be made by Members eligible to vote representing at least 1% of the global membership of IUCN.</u> Commission members shall be invited at the same time to make their proposals for the Chair of their Commission.</p>	<p>Regulation 30</p> <p>At least four months prior to a meeting of the Council taking place not less than four months before the date set for the opening of an ordinary session of the World Congress, the Members in Categories A and B shall be invited by the Director General to submit to the Election Officer, proposals for persons to be nominated as President or Treasurer, or as a Chair of a Commission. Such invitation shall be accompanied by a list of the President, Treasurer and Chairs of Commissions in office who are eligible and willing to accept re-election. Proposals for persons to be nominated as President shall be made by Members eligible to vote representing at least 1% of the global membership of IUCN. Commission members shall be invited at the same time to make their proposals for the Chair of their Commission.</p>
<p>Regulation 35</p> <p>All proposals and nominations shall be submitted with a curriculum vitae of the candidate and a written declaration of willingness to serve if elected. The deadline for nominations shall be determined on each occasion by the Council. Candidates nominated for elections shall be submitted with an abbreviated curriculum vitae to the World Congress in alphabetical order.</p>	<p>Regulation 35</p> <p>All proposals and nominations shall be submitted with a curriculum vitae of the candidate and a written declaration of willingness to serve if elected. The deadline for nominations shall be determined on each occasion by the Council. <u>The Election Officer shall transmit all nominations meeting the requirements to the Nominations Committee of the Council.</u> Candidates nominated for elections shall be submitted with an abbreviated curriculum vitae to the World</p>	<p>Regulation 35</p> <p>All proposals and nominations shall be submitted with a curriculum vitae of the candidate and a written declaration of willingness to serve if elected. The deadline for nominations shall be determined on each occasion by the Council. The Election Officer shall transmit all nominations meeting the requirements to the Nominations Committee of the Council. Candidates nominated for elections shall be submitted with an abbreviated curriculum vitae to</p>

<p>Regulation 40</p> <p>Nominations received from Members within a Region for election as Regional Councillors from that Region shall be submitted by the Election Officer with appropriate background information to each ordinary session of the World Congress. The Election Officer shall list the candidates in alphabetical order from a point in the alphabet chosen at random, with an indication of the number of nominations received per candidate.</p>	<p>Congress in alphabetical order. Regulation 40</p> <p>Nominations received from Members within a Region for election as Regional Councillors from that Region shall be <u>communicated via the IUCN intranet as and when they are declared by the Election Officer as meeting the requirements established in the Statutes and the present Regulations. Before taking a definitive decision to reject a nomination, the Election Officer shall allow the individuals whose nomination does not meet the requirements a period of three weeks following the deadline in case they wish to bring evidence that the nomination(s) received were valid at the time of the deadline. Nominations that meet the requirements shall be</u> submitted by the Election Officer with appropriate background information to each ordinary session of the World Congress. The Election Officer shall list the candidates in alphabetical order from a point in the alphabet chosen at random, with an indication of the number of nominations received per candidate.</p>	<p>the World Congress in alphabetical order. Regulation 40</p> <p>Nominations received from Members within a Region for election as Regional Councillors from that Region shall be communicated via the IUCN intranet as and when they are declared by the Election Officer as meeting the requirements established in the Statutes and the present Regulations. Before taking a definitive decision to reject a nomination, the Election Officer shall allow the individuals whose nomination does not meet the requirements a period of three weeks following the deadline in case they wish to bring evidence that the nomination(s) received were valid at the time of the deadline. Nominations that meet the requirements shall be submitted by the Election Officer with appropriate background information to each ordinary session of the World Congress. The Election Officer shall list the candidates in alphabetical order from a point in the alphabet chosen at random, with an indication of the number of nominations received per candidate.</p>
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Proposals for consultation of the IUCN membership

1. Election of the President: introduction of a majority requirement and a 2nd round of voting

The IUCN Council agrees in principle to a two-round voting system in case no candidate receives an absolute majority in both categories of Members with the right to vote. The formula of Rule 81 (g) shall apply in case of a tie.

The IUCN Council requests the Director General to prepare a proposal for consultation with all constituent parts of the Union.

Proposals for consultation of the IUCN membership

2. Options for Indigenous People's organizations membership

Option A. Establishment of Category D with right to vote

As described in WCC-2012-Res-007.

To create a new voting category (Category D). This requires the establishment of a “third house” in the Members Assembly. This is favored by the majority of the IPO Working Group members.

Option B. Establishment of a sub-category within Category B for “Indigenous and Tribal Peoples’ Organizations” (IPOs)

Follow-up action to prepare for consultation:

- ***Specific admission criteria for IPOs will be developed.***
- ***Implications of each option will be described.***



Proposals for consultation of the IUCN membership

3. Members' Assembly's sole authority to amend the Regulations pertaining to the objectives, nature of the membership and membership criteria (follow-up to decision 22 of the 2012 World Conservation Congress)

Existing provisions of the IUCN Statutes	Amendments (with track changes) agreed by the IUCN Council (85 th Meeting, May 2015) for the purpose of consulting the membership	New text of the IUCN Statutes as amended (all track changes 'accepted')
<p>Article 101 of the IUCN Statutes</p> <p>The Regulations implementing these Statutes, adopted by the World Congress, may be amended by Council. The Regulations shall conform to these Statutes, and neither limit nor expand the rights of the Members to exercise control on any matter governed by these Statutes. Any proposed amendment shall be placed on the agenda of one of the periodic Council meetings and shall be adopted by a two-thirds majority of the votes cast at each of two successive periodic meetings of the Council.</p>	<p>Article 101 of the IUCN Statutes</p> <p>(a) The Regulations implementing these Statutes, adopted by the World Congress, may be amended by Council <u>following communication of proposed amendments to Members for comments or objections as provided for in Article 102.</u></p> <p>(b) The Regulations shall conform to these Statutes, and neither limit nor expand the rights of the Members to exercise control on any matter governed by these Statutes. <u>No amendment to the Regulations shall modify the character and the objectives of IUCN (Articles 1, 2 and 3 of the Statutes), the nature and categories of the membership (Articles 4 and 5 of the Statutes), admission criteria for members (Articles 6 and 7 of the Statutes) and related Members' rights.</u></p> <p>(c) Any proposed amendment shall be placed on the agenda of one of the periodic Council meetings and shall be adopted by a two-thirds majority of the votes cast at each of two successive periodic meetings of the Council.</p> <p>(d) <u>Amendments to the Regulations modifying the Articles of the Statutes specified in Article 101 (b) may be proposed by the Council to the World Congress for decision by Members.</u></p>	<p>Article 101 of the IUCN Statutes</p> <p>(a) The Regulations implementing these Statutes, adopted by the World Congress, may be amended by Council following communication of proposed amendments to Members for comments or objections as provided for in Article 102.</p> <p>(b) The Regulations shall conform to these Statutes, and neither limit nor expand the rights of the Members to exercise control on any matter governed by these Statutes. No amendment to the Regulations shall modify the character and the objectives of IUCN (Articles 1, 2 and 3 of the Statutes), the nature and categories of the membership (Articles 4 and 5 of the Statutes), admission criteria for members (Articles 6 and 7 of the Statutes) and related Members' rights.</p> <p>(c) Any proposed amendment shall be placed on the agenda of one of the periodic Council meetings and shall be adopted by a two-thirds majority of the votes cast at each of two successive periodic meetings of the Council.</p> <p>(d) Amendments to the Regulations modifying the Articles of the Statutes specified in Article 101 (b) may be proposed by the Council to the World Congress for decision by Members.</p>

<p>Article 102 of the IUCN Statutes</p> <p>Any amendment to the Regulations shall be communicated to the Members as soon as possible after it is adopted.</p>	<p>Article 102 of the IUCN Statutes</p> <p>(a) Any <u>proposed</u> amendment to the Regulations shall be communicated to the Members as soon as possible after it is adopted <u>within 6 weeks after its adoption at the first of the two consecutive periodic meetings of the Council referred to in Article 101.</u></p> <p>(b) <u>The communication to Members shall contain the complete text of the proposed amendment(s) together with a full explanation of the reasons which led Council to propose the amendment(s) as well as any clarification of its content.</u></p> <p>(c) <u>Members shall be given two months to submit comments or objections, following which the Council at the second of two consecutive meetings may adopt, modify or withdraw the proposed amendment(s) in light of the comments or objections received.</u></p> <p>(d) <u>If a minimum of forty objections from Members eligible to vote are received, the matter shall be submitted to the World Congress for decision by Members, unless withdrawn by Council.</u></p>	<p>Article 102 of the IUCN Statutes</p> <p>(a) Any proposed amendment to the Regulations shall be communicated to the Members within 6 weeks after its adoption at the first of the two consecutive periodic meetings of the Council referred to in Article 101.</p> <p>(b) The communication to Members shall contain the complete text of the proposed amendment(s) together with a full explanation of the reasons which led Council to propose the amendment(s) as well as any clarification of its content.</p> <p>(c) Members shall be given two months to submit comments or objections, following which the Council at the second of two consecutive meetings may adopt, modify or withdraw the proposed amendment(s) in light of the comments or objections received.</p> <p>(d) If a minimum of forty objections from Members eligible to vote are received, the matter shall be submitted to the World Congress for decision by Members, unless withdrawn by Council.</p>
<p>Article 103 of the IUCN Statutes</p> <p>The World Congress shall review, at the request of a minimum of forty Members eligible to vote, an amendment to the Regulations adopted by the Council, provided that the request is made within one hundred and eighty days of the Council's communication of the amendment. Pending such review, the effectiveness of the amendment shall be suspended.</p>	<p>Article 103 of the IUCN Statutes</p> <p>The World Congress shall review, at the request of a minimum of forty Members eligible to vote, an amendment to the Regulations adopted by the Council <u>at the second of the two successive periodic meetings referred to in Article 101</u>, provided that the request is made within one hundred and eighty days <u>six months</u> of the Council's communication of the <u>adoption of the</u> amendment. Pending such review, the effectiveness of the amendment shall be suspended.</p>	<p>Article 103 of the IUCN Statutes</p> <p>The World Congress shall review, at the request of a minimum of forty Members eligible to vote, an amendment to the Regulations adopted by the Council at the second of the two successive periodic meetings referred to in Article 101, provided that the request is made within six months of the Council's communication of the adoption of the amendment. Pending such review, the effectiveness of the amendment shall be suspended.</p>



Proposals for consultation of the IUCN membership

4. Local and regional government authorities or agencies membership

OPTIONS:

[The two options were defeated by the 2012 Congress with a very small margin]

Option 1: To state expressly in the current Statutes that government agencies at the local and/or regional levels of government (i.e. at any level below that of the State) may apply for membership in Category A as government agencies, without modifying in any way the voting rights for government agencies;

Option 2: To amend the Statutes by adding ‘local or regional governmental authorities’ to the existing ‘States and government agencies’ in Category A and increase the number of votes for State Members from three to four, one of which would have to be exercised collectively by local and regional government authorities, if any there are in the State concerned (in addition to the collective vote of the GA, if any, in the State).

BUREAU DECISION B/63/1

The Bureau of the IUCN Council:

1. Approves the hiring of an external consultant to review IUCN's governance and make recommendations in time for Council to consider during its 86th meeting (19-21 October 2015);
2. Approves the Terms of Reference of the external consultant. [*Annex*]

IUCN's Governance: Terms of reference of the External evaluation

Version 3.11, 10.05.2015

As revised during the Bureau approval process

Background

The World Conservation Congress, in particular the Members' Assembly, brings together IUCN's membership every four years to, among others, define the general policy of IUCN, approve the IUCN Programme for the period until the next Congress, elect the IUCN Council and amend the IUCN Statutes. Between sessions of the Congress, the IUCN Council and acting on its behalf and under its authority, the Bureau, set strategic direction for the Union, provide oversight and guidance for the components of the Union, fulfil fiduciary responsibilities to the IUCN membership and render account to them.

Other components (statutory bodies) of the Union such as the Secretariat, the Commissions and the Regional and National Committees and Regional Fora, exercise the mandates and the authority assigned to them under the IUCN Statutes.

Governance has fallen within the scope of each External Review of IUCN since 1991 and several recommendations have been proposed regarding governance and operations of IUCN's various functional arms including Council, Secretariat and Commissions. The Governance Task Force, which worked from 2001 through 2004 proposed additional governance changes, many of which were addressed at the Bangkok World Conservation Congress (2004). As a result of both processes, considerable analysis on Council and governance issues already exists.

At its 84th Meeting held in Sydney in November 2014, the IUCN Council discussed and designated two representatives from Council as members to a Joint Working Group (JWG) established by the Council to liaise with the Framework Partners to solicit their views for further improvement and effectiveness of IUCN's Governance.

The main target group for this review are the Framework Donors and the IUCN Council.

Purpose and scope

The purpose of this review is:

1. To solicit structured feedback and concrete proposals from the Framework Partners, the Council itself and other relevant sources, as determined by the GCC¹ in consultation with the representatives of the Framework Partners, for improving effectiveness of the Governance structure of IUCN taking into account the strengths and benefits of the current governance structure in light of the statutory functions.
2. To examine the previous two External Reviews of IUCN and track progress on proposed recommendations relating to Governance improvement in particular to identify barriers to improved working of all arms – Council, Secretariat and the Commissions.

¹ Governance and Constituency Committee of the IUCN Council

3. To assess Council's ability to perform its functions in the context of best practice in similar democratically elected and empowered representative organizations.
4. To assess similarities and constraints of IUCN Governance as compared to parliamentary governance and oversight bodies.
5. To assess Council's effectiveness in discharging its responsibility for the "oversight and general control of all the affairs of the Union" and fulfilling the representative mandate as defined in Article 37, paragraphs (a) and (b) of the IUCN Statutes.
6. To make recommendations for improvement of IUCN's Governance structure with particular focus on furthering the recommendations of the 2011 Review, and if appropriate, propose alternative governance models.

The scope of the evaluation will include the governance structures of IUCN (Council, Secretariat and the Commissions) with a focus on the IUCN Council and its relationship with the IUCN Secretariat. The evaluation will make use of the Recommendations made by the External Reviews 2007 and 2011 to bring out any outstanding implementation gaps as well as avenues for improvement.

Modus operandi

The GCC which is tasked "to advise Council on matters relating to the effective and efficient governance of IUCN and on any reforms needed" will manage this review of the Council with the assistance from the IUCN's Planning, Monitoring and Evaluation Unit. The representatives of the Framework Partners will also be duly consulted as appropriate by the Director General.

The Council, after the Evaluation is made available, shall also discuss a follow-up "management response" to the recommendations of the review and specify, as appropriate, intended results, activities and timelines also taking into consideration ongoing work e.g. Framework of Action to Strengthen the Union (FASU).

The Director General and senior managers of IUCN will also provide their input in this review and will be secondary users of its findings and recommendations.

Ways and means

As the aim of the exercise is to arrive at recommendations for improving performance, the review will use mixed methods which include:

1. An analysis and synthesis of findings / recommendations from previous studies and reviews on the effectiveness and efficiency of IUCN's Governance. This analysis will provide a consolidated assessment of Council's ability to fulfil its statutory roles and functions.
2. Interviews with current Councillors from developed as well as developing and less-developed countries, Framework Partners, Chairs of Commissions, Regional Directors, and other stakeholders. The consultant may also be invited to participate as an observer to the forthcoming Council meeting in May 2015.
3. Identification of opportunities and barriers to improved governance.

4. Best practice and governance models used by other international organisations, noting IUCN's unique democratic structure, including a comparative assessment of the role of Council compared to similar democratically elected and empowered representative bodies.
5. Identify previous best practices and performance of Council and use of the *Council Handbook and Performance Tools* (IUCN Regulation 48) and the modus operandi of the IUCN Council.
6. Development of alternative models particularly suited to IUCN, with an assessment of pros and cons.
7. Recommendations for improvements, identifying reforms that can be implemented by Council itself and those that would require decisions of the World Conservation Congress ("WCC") in 2016. Such improvements and reforms, if approved by Council, will be fed into the Framework of Action to Strengthen the Union (FASU) process.

The budget for this Evaluation using the above methods is set at 40 000 CHF and will be covered by the Framework Donors.

Qualifications of the evaluator

IUCN seeks a senior evaluator with a proven track record in evidence based evaluation and in reviewing organizational governance, in particular. The senior evaluator will be given a time-bound mandate, such mandate to end by November 30th, 2015. The candidate should be able to demonstrate a track record in delivering "high stakes" evaluation with a high degree of professionalism and ethical standards. Candidates should have a deep understanding of governance and management issues of international organizations and/or bodies similar to IUCN. The candidate should also communicate well in at least two of three IUCN languages (English, French or Spanish).

The consultant will be responsible for providing the following:

1. A draft report of maximum 20 pages including:
 - Written synthesis and analysis of the findings and recommendations from previous reviews and interactions with the Council, Framework Donors and other stakeholders.
 - Description of similar democratically elected Governance bodies and their empowerment as compared to IUCN's Governance model, with opportunities and constraints.
 - Description of alternative models of governance based on other similar international organisations in particular with a democratically elected nature with a summary of pros and cons of the different options.
 - Summary of barriers to implementing changes and opportunities to reform IUCN's governance.
 - Recommendations for improvement.

2. A final report incorporating relevant feedback from the GCC, the representatives of the Framework Partners, Council, FASU Steering Committee and Secretariat.
3. A PowerPoint presentation of the key conclusions of the report.

Timetable

- April 2015: approval of the Terms of Reference and sourcing of the evaluation consultant by the Bureau.
- Early May 2015: preliminary discussions of the GCC with the evaluation consultant on the review, objectives, questions, methods and interviewees, leading to a short inception report describing how the consultant will approach the assignment.
- May 2015: initial data collection (including the option of attendance at the May Council meeting by the reviewer).
- 11-13 May 2015: preliminary discussion at Council (may include interviews and/or focus groups).
- June – September 2015: data collection, report writing.
- September 2015: circulation to the GCC, the representatives of the Framework Partners, Bureau, FASU and Secretariat.
- 19-21 October 2015: presentation of the draft report to Council.
- November 2015: finalization of the report and, if agreed, preparation of the management response by Council.
- 2016 onward: implementation of the agreed recommendations.

This timetable should allow the Council adequate time to work with the recommendations of the review, preparing any amendments if so required and as appropriate, to for instance the Statutes or Regulations which may be necessary in time for the 2016 World Conservation Congress.