Welcome to this Procurement by the Secretariat of the Convention on Wetlands, IUCN (called “Ramsar” for the rest of this document). Ramsar is hosted by IUCN, you therefore may come across a mention of IUCN. You are hereby invited to submit a Proposal. Please read the information and instructions carefully because non-compliance with the instructions may result in disqualification of your Proposal from this Procurement.

1. REQUIREMENTS
   1.1. A detailed description of the services and/or goods to be provided can be found in Attachment 1.

2. CONTACT DETAILS
   2.1. During the course of this procurement, i.e. from the publication of this RfP to the award of a contract, you may not discuss this procurement with any Ramsar or IUCN employee or representative other than the following contact. You must address all correspondence and questions to the contact, including your proposal.

   Ramsar Contact: Poppy Brace, brace@ramsar.org

3. PROCUREMENT TIMETABLE
   3.1. This timetable is indicative and may be changed by Ramsar at any time. If Ramsar decides that changes to any of the deadlines are necessary, we will publish this on our website and contact you directly if you have indicated your interest in this procurement (see Section 3.2).

<table>
<thead>
<tr>
<th>DATE</th>
<th>ACTIVITY</th>
</tr>
</thead>
<tbody>
<tr>
<td>30 June 2023</td>
<td>Publication of the Request for Proposals</td>
</tr>
<tr>
<td>14 July 2023</td>
<td>Deadline for expression of interest including submission of Pre-Qualification criteria</td>
</tr>
<tr>
<td>19 July 2023</td>
<td>Top 7 Pre-Qualification bidders notified and invited to submit proposal</td>
</tr>
<tr>
<td>28 July 2023</td>
<td>Deadline for submission of questions</td>
</tr>
<tr>
<td>2 August 2023</td>
<td>Planned publication of responses to questions</td>
</tr>
<tr>
<td>01 September 2023</td>
<td>Deadline for submission of proposals to IUCN (“Submission Deadline”)</td>
</tr>
<tr>
<td>22 September 2023</td>
<td>Evaluation of proposals</td>
</tr>
<tr>
<td>2 - 13 October 2023</td>
<td>Interviews / presentations</td>
</tr>
<tr>
<td>27 October 2023</td>
<td>Planned date for contract award</td>
</tr>
<tr>
<td>1 January 2024</td>
<td>Expected contract start date</td>
</tr>
</tbody>
</table>
3.2. Please email the Ramsar contact to express your interest in submitting a proposal by the deadline stated above. This will help Ramsar to keep you updated regarding the procurement.

4. COMPLETING AND SUBMITTING AN EXPRESSION OF INTEREST

4.1. Your expression of interest and Pre-Qualification must consist of the following two separate documents (see deadline for Pre-Qualification submission in 3.1):

- Signed Declaration of Undertaking (see Attachment 2)
- Pre-Qualification Information (see Section 4.3 below)

Proposals must be prepared in English.

4.2. Your expression of interest must be submitted by email to the Ramsar Contact (see Section 2). The subject heading of the email shall be [RfP Reference – bidder name]. The bidder name is the name of the company/organisation on whose behalf you are submitting the expression of interest, or your own surname if you are bidding as a self-employed consultant. Your expression of interest must be submitted in PDF format. You may submit multiple emails suitably annotated, e.g. Email 1 of 3, if attached files are too large to suit a single email transmission. You may not submit your expression of interest by uploading it to a file-sharing tool.

4.3. Pre-Qualification Information

Ramsar will use the following Pre-Qualification Criteria to determine whether you have the capacity to provide the required goods and/or services to Ramsar. Please provide the necessary information in a single, separate document.

1. Confirm that you have all the necessary legal registrations to perform the work
2. Portfolio: Three examples of live websites that the bidder has created and developed end-to-end. The examples should reflect projects of a similar nature to the one in this RfP.
3. Written answers to pre-qualification questions evaluating the experience of the bidder:
   a. How long have you been delivering services similar to those in this RfP?
   b. What is your core business as a company?
   c. Why are you best placed to help the client meet its objectives?
4. Written answers to pre-selection questions evaluating the staffing capacity of the bidder:
   a. How many employees do you have and where are they based?
   b. How many employees would you allocate to this project?
   c. Are you able to provide all elements of this RfP in-house? If not, please clarify which elements would be outsourced and relationship with any sub-contractors.

4.4. Pre-Qualification Evaluation and shortlisting

Ramsar will evaluate the Pre-Qualification criteria using the scoring below.

<table>
<thead>
<tr>
<th>Pre-Qualification criteria</th>
<th>Score</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Legal registrations - if not met the bidder will not be considered</td>
<td>yes/no</td>
<td>-</td>
</tr>
<tr>
<td>2 Quality and relevance of Portfolio</td>
<td>1-5</td>
<td>40</td>
</tr>
<tr>
<td>3 The Proposer is an established organisation with relevant experience</td>
<td>1-5</td>
<td>30</td>
</tr>
<tr>
<td>4 The Proposer has reasonable staffing levels for this size project</td>
<td>1-5</td>
<td>30</td>
</tr>
<tr>
<td>Total Pre-selection Score</td>
<td></td>
<td>100</td>
</tr>
</tbody>
</table>

The top 7 bidders following the evaluation of the Pre-Qualification criteria will be invited to submit the Technical and Financial Proposal.
5. COMPLETING AND SUBMITTING A PROPOSAL

Only shortlisted bidders will be invited to submit a full proposal.

5.1. Your Proposal must consist of the following two separate documents:

- Full proposal (see deadline for proposal submission in 3.1):
  - Technical Proposal (see Section 5.3 below)
  - Financial Proposal (see Section 5.4 below)

Proposals must be prepared in English.

5.2. Your Proposal must be submitted by email to the Ramsar Contact (see Section 2). The subject heading of the email shall be [RfP Reference – bidder name]. The bidder name is the name of the company/organisation on whose behalf you are submitting the Proposal, or your own surname if you are bidding as a self-employed consultant. Your Proposal must be submitted in PDF format. You may submit multiple emails suitably annotated, e.g. Email 1 of 3, if attached files are too large to suit a single email transmission. You may not submit your Proposal by uploading it to a file-sharing tool.

**IMPORTANT:** Submitted documents must be password-protected so that they cannot be opened and read before the submission deadline. Please use the same password for all submitted documents. After the deadline has passed and within 12 hours, please send the password to the IUCN Contact. This will ensure a secure bid submission and opening process. Please DO NOT email the password before the deadline for Proposal submission.

5.3. **Technical Proposal**

The technical proposal must address each of the tasks and components stated in Attachment 1 - Specification of Requirements / Terms of Reference, using the numbering and structure of Attachment 1.

Proposals in any other format will significantly increase the time it takes to evaluate, and such Proposals may therefore be rejected at Ramsar’s discretion.

The submitted CVs must be of the individuals who will actually carry out the work specified. The individuals you put forward may only be substituted with Ramsar’s approval.

Ramsar will evaluate technical proposals with regards to each of the following criteria and their relative importance:

<table>
<thead>
<tr>
<th>Description</th>
<th>Relative weight</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Approach and implementation plan, including demonstrated ability to meet deadlines</td>
<td>25</td>
</tr>
<tr>
<td>2. Adequacy of technology and systems proposed, including demonstrated expertise in proposing robust options to 5 key requirements</td>
<td>25</td>
</tr>
<tr>
<td>3. Experience in developing websites and handling projects of similar scope and size, including the provision of training</td>
<td>25</td>
</tr>
<tr>
<td>4. Sufficient, relevant and competent staff</td>
<td>20</td>
</tr>
<tr>
<td>5. Positive and relevant references</td>
<td>5</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

5.4. **Financial Proposal**
5.4.1. The financial proposal must be a combination of price elements for the provision of the goods/services stated in the RfP in their entirety, see section 5.4.5 below.

5.4.2. Prices include all costs

Submitted rates and prices are deemed to include all costs, insurances, taxes (except VAT, see below), fees, expenses, liabilities, obligations, risk and other things necessary for the performance of the Terms of Reference or Specification of Requirements. Ramsar will not accept charges beyond those clearly stated in the Financial Proposal. This includes applicable withholding taxes and similar. It is your responsibility to determine whether such taxes apply to your organisation and to include them in your financial offer.

5.4.3. Applicable Goods and Services Taxes

Proposal rates and prices shall be exclusive of Value Added Tax.

5.4.4. Currency of proposed rates and prices

All rates and prices submitted by Proposers shall be in Swiss francs CHF.

5.4.5. Breakdown of rates and prices

The price needs to be broken down as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Unit</th>
<th>Unit Price</th>
<th>Total Price</th>
</tr>
</thead>
<tbody>
<tr>
<td>Task 1 Taking over current system</td>
<td>Fixed price</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Task 2 Manage the hosting and support</td>
<td>Monthly</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Task 3 Conduct the work to replace the currently used Drupal 7</td>
<td>Fixed price</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Task 4 Carry out small fixes and enhancements</td>
<td>Monthly / hourly rate</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

5.5. Additional information not requested by Ramsar should not be included in your Proposal and will not be taken into account in the evaluation.

5.6. Your proposal must remain valid and capable of acceptance by Ramsar for a period of 90 calendar days following the submission deadline.

5.7. Withdrawals and Changes

You may freely withdraw or change your proposal at any time prior to the submission deadline by written notice to the Ramsar Contact. However, in order to reduce the risk of fraud, no changes or withdrawals will be accepted after the submission deadline.

6. EVALUATION OF PROPOSALS

6.1. Completeness

Ramsar will firstly check your proposal for completeness. Incomplete proposals will not be considered further.

6.2. Technical Evaluation

6.2.1. Scoring Method

Your proposal will be assigned a score from 0 to 10 for each of the technical evaluation criteria, such that ‘0’ is low and ‘10’ is high.

6.2.2. Minimum Quality Thresholds
Proposals that receive a score of ‘0’ for any of the criteria will not be considered further.

6.2.3. Technical Score

Your score for each technical evaluation criterion will be multiplied with the respective
relative weight (see Section 4.4) and these weighted scores added together to give
your proposal’s overall technical score.

6.3. Financial Evaluation and Financial Scores

We will calculate an estimated total price for the full maximum duration of the service (10 years)
based upon the price elements you submit. Your financial proposal will receive a score
calculated by dividing the lowest estimated total price that has passed the minimum quality
thresholds (see Section 5.3.2) by the estimated total price of your financial proposal.

Thus, for example, if your estimated total price is for a total of CHF 100 and the lowest
estimated total price is CHF 80, you will receive a financial score of 80/100 = 80%

6.4. Combined Score

Your proposal’s combined score will be calculated as the weighted sum of your technical score
and your financial score.

The relative weights will be:

- Technical: 70%
- Financial: 30%

Thus, for example, if your technical score is 83% and your financial score is 77%, you will
receive a combined score of 83 * 70% + 77 * 30% = 58.1% + 23.1% = 81.2%.

6.5. Interviews and Overall Score

Ramsar will invite the 3 bidders with the highest combined scores (see 6.4) for interviews.
Ramsar will evaluate the quality of the presentation and will award an additional score of up
to 20 percentage points to produce an Overall Score out of 120.

Subject to the requirements in Sections 5 and 8, Ramsar will award the contract to the bidder
whose proposal achieves the highest overall score.

7. EXPLANATION OF PROCUREMENT PROCEDURE

7.1. Ramsar is using the Open Procedure for this procurement. This means that the contracting
opportunity is published on Ramsar’s website and open to all interested parties to take part,
subject to the conditions in Section 8 below.

7.2. You are welcome to ask questions or seek clarification regarding this procurement. Please
email the Ramsar Contact (see Section 2), taking note of the deadline for submission of
questions in Section 3.1.

7.3. All proposals must be received by the submission deadline in Section 3.1 above. Late
proposals will not be considered. All proposals received by the submission deadline will be
evaluated by a team of three or more evaluators in accordance with the evaluation criteria
stated in this RFP. No other criteria will be used to evaluate proposals. The contract will be
awarded to the bidder whose proposal received the highest Total Score. Ramsar does,
however, reserve the right to cancel the procurement and not award a contract at all.

7.4. Ramsar will contact the bidder with the highest-scoring proposal to finalise the contract. We
will contact unsuccessful bidders after the contract has been awarded and provide detailed
feedback. The timetable in Section 3.1 gives an estimate of when we expect to have completed
the contract award, but this date may change depending on how long the evaluation of
proposals takes.
8. CONDITIONS FOR PARTICIPATION IN THIS PROCUREMENT

8.1. To participate in this procurement, you are required to submit a proposal, which fully complies with the instructions in this RfP and the Attachments.

8.1.1. It is your responsibility to ensure that you have submitted a complete and fully compliant proposal.

8.1.2. Any incomplete or incorrectly completed proposal submission may be deemed non-compliant, and as a result you may be unable to proceed further in the procurement process.

8.1.3. Ramsar will query any obvious clerical errors in your proposal and may, at Ramsar’s sole discretion, allow you to correct these, but only if doing so could not be perceived as giving you an unfair advantage.

8.2. In order to participate in this procurement, you must meet the following conditions:

- Free of conflicts of interest
- Registered on the relevant professional or trade register of the country in which you are established (or resident, if self-employed)
- In full compliance with your obligations relating to payment of social security contributions and of all applicable taxes
- Not been convicted of failing to comply with environmental regulatory requirements or other legal requirements relating to sustainability and environmental protection
- Not bankrupt or being wound up
- Never been guilty of an offence concerning your professional conduct
- Not involved in fraud, corruption, a criminal organisation, money laundering, terrorism, or any other illegal activity.

8.3. You must complete and sign the Declaration of Undertaking (see Attachment 2).

8.4. If you are participating in this procurement as a member of a joint venture, or are using subcontractors, submit a separate Declaration of Undertaking for each member of the joint venture and sub-contractor, and be clear in your proposal which parts of the goods/services are provided by each partner or sub-contractor.

8.5. Each bidder shall submit only one proposal, either individually or as a partner in a joint venture. In case of joint venture, one company shall not be allowed to participate in two different joint ventures in the same procurement nor shall a company be allowed to submit a proposal both on its behalf and as part of a joint venture for the same procurement. A bidder who submits or participates in more than one proposal (other than as a subcontractor or in cases of alternatives that have been permitted or requested) shall cause all the proposals with the bidder’s participation to be disqualified.

8.6. By taking part in this procurement, you accept the conditions set out in this RfP, including the following:

- It is unacceptable to give or offer any gift or consideration to an employee or other representative of Ramsar as a reward or inducement in relation to the awarding of a contract. Such action will give Ramsar the right to exclude you from this and any future procurements, and to terminate any contract that may have been signed with you.
- Any attempt to obtain information from an employee or other representative of Ramsar concerning another bidder will result in disqualification.
- Any price fixing or collusion with other bidders in relation to this procurement shall give Ramsar the right to exclude you and any other involved bidder(s) from this and any future procurements and may constitute a criminal offence.
9. **CONFIDENTIALITY AND DATA PROTECTION**

9.1. Ramsar follows the European Union’s General Data Protection Regulation (GDPR). The information you submit to Ramsar as part of this procurement will be treated as confidential and shared only as required to evaluate your proposal in line with the procedure explained in this RfP, and for the maintenance of a clear audit trail. For audit purposes, Ramsar is required to retain your proposal in its entirety for 10 years after then end of the resulting contract and make this available to internal and external auditors and donors as and when requested.

9.2. In the Declaration of Undertaking (Attachment 2) you need to give Ramsar express permission to use the information you submit in this way, including personal data that forms part of your proposal. Where you include personal data of your employees (e.g. CVs) in your proposal, you need to have written permission from those individuals to share this information with Ramsar, and for Ramsar to use this information as indicated in 9.1. Without these permissions, Ramsar will not be able to consider your proposal.

10. **COMPLAINTS PROCEDURE**

If you have a complaint or concern regarding the propriety of how a competitive process is or has been executed, then please contact procurement@iucn.org. Such complaints or concerns will be treated as confidential and are not considered in breach of the above restrictions on communication (Section 2.1).

11. **CONTRACT**

The contract will be based on Ramsar’s template in Attachment 3, the terms of which are not negotiable. They may, however, be amended by Ramsar to reflect particular requirements from the donor funding this particular procurement.

12. **ABOUT THE CONVENTION ON WETLANDS**

The Convention on Wetlands (also known as the Ramsar Convention) is an international treaty focused on wetlands. It provides a platform of 171 Contracting Parties (countries) working together for wetland conservation and sustainable use, and to develop the best available data, advice and policy recommendations to realize the benefits of fully functional wetlands to nature and society. Parties to the Convention have already committed to maintaining the ecological character of over 2,400 “Wetlands of International Importance” (or “Ramsar Sites”) covering more than 250 million hectares.

https://ramsar.org

13. **ATTACHMENTS**

Attachment 1 Specification of Requirements / Terms of Reference

Attachment 2 Declaration of Undertaking (select 2a for companies or 2b for self-employed as applicable to you)

Attachment 3 Contract Template