



# 110<sup>th</sup> Meeting of the IUCN Council <sup>1</sup>

Part I (virtual) on 18 October 2023 <sup>2</sup>  
 Part II (in person) from 13-15 November 2023 in Fontainebleau, France

## DECISIONS

Dec. #	Council Decision
<b>Agenda</b> (Agenda Item 2)	
C110/1	The IUCN Council, <u>Adopts</u> the Agenda of its 110 <sup>th</sup> Meeting. (Annex 1)
<b>Appointment of a new Director General of IUCN</b> (Agenda Item 1)	
C110/2	The IUCN Council, <i>On the recommendation of the DG Search Committee established by Council decision <a href="#">EC2/1</a> on 11 April 2023,</i> <u>Appoints</u> Dr Grethel Aguilar as Director General effective 20 October 2023. In her role as Director General of IUCN and pursuant to Article 79 (f) of the IUCN Statutes, Dr Aguilar will be authorized to represent IUCN with individual signature.
<b>Constituency Issues</b> (Agenda Item 3)	
C110/3	The IUCN Council, <i>On the recommendation of its Governance and Constituency Committee (GCC),</i> <ol style="list-style-type: none"> <li><u>Approves</u> twelve (12) new membership applications (Annex 2) that fulfil the requirements of the IUCN Statutes and Regulations and have received no objections from IUCN's membership;</li> <li><u>Rejects</u> the admissions of Nouvelle Elite, as its track record on conservation activities is currently not sufficient, and National Alliance Against Hunger and Malnutrition, as it does not have a track record of conservation activities;</li> <li><u>Defers</u> the admission of Mount Kenya Wildlife Conservancy to the next GCC meeting and asks the Secretariat to further inquire about the independence of the organization's governing body.</li> </ol>
C110/4	The IUCN Council, <i>On the recommendation of its Governance and Constituency Committee (GCC),</i> <ol style="list-style-type: none"> <li><u>Approves</u> the request from one IUCN Member to change their membership category; (Annex 3)</li> <li><u>Notes</u> again with concern the increasing number of IUCN Members that are</li> </ol>

<sup>1</sup> The 110<sup>th</sup> Council meeting has been organized in two parts: a virtual meeting held on 18 October 2023 at which selected topics of the agenda were discussed, and an *in person* meeting held from 13 to 15 November 2023 in Fontainebleau, France to discuss all remaining topics.

<sup>2</sup> Decisions C110/1 to C110/6 were adopted during Part I (virtual) of the 110<sup>th</sup> Council meeting held on 18 October 2023. Decisions C110/7 through C110/21 were adopted during Part II (in person) of the 110<sup>th</sup> Council meeting held from 13-15 November 2023.

	<p>requesting to change their membership category to Affiliate as a result of the new Membership dues and process;</p> <p>3. <u>Requests</u> the Secretariat to conduct a comprehensive analysis of the Membership models for IUCN, their associated member benefits and dues structure, keeping in mind the development of the 20-year strategic vision, and to provide an outline ToR and an estimated budget for the GCC to consider and to bring back to Council C110 Part II for decision;</p> <p>4. <u>Takes note</u> of the name change of one current IUCN Member. (Annex 3)</p>
C110/7	<p>The IUCN Council,</p> <p><i>On the recommendation of its Governance and Constituency Committee,</i></p> <p><u>Approves</u> the membership application of Mount Kenya Wildlife Conservancy. (Annex 4)</p>
C110/8	<p>The IUCN Council,</p> <p><i>On the recommendation of its Governance and Constituency Committee,</i></p> <p><u>Approves</u> the request from one IUCN Member, the International Institute for Environment and Development, UK (ING/669) to change their membership category from International NGO Category to Affiliate.</p>
<b>Risk Appetite Statement (Agenda Item 4)</b>	
C110/9	<p>The IUCN Council,</p> <p><i>On the recommendation of the Finance and Audit Committee,</i></p> <p><u>Approves</u> the Risk Appetite Statement (Annex 5) and <u>requests</u> a high-level risk assessment for Council at its next meeting.</p>
<b>Membership value proposition (Agenda Item 5.4 - Council's strategic priorities &amp; objectives 2022-25)</b>	
C110/10	<p>The IUCN Council,</p> <p><i>On the recommendation of its Governance and Constituency Committee (Council decision C110/4 paragraph 3),</i></p> <p>1. <u>Approves</u> the Terms of Reference for the Membership Model Review and Analysis (Annex 6); and</p> <p>2. <u>Requests</u> the Secretariat to implement the Terms of Reference on Membership Model Review and Analysis.</p>
<b>Issues with regard to the appointment of the external auditors (Agenda Item 6)</b>	
C110/5	<p>The IUCN Council,</p> <p><i>On the recommendation of its Finance and Audit Committee (FAC),</i></p> <p><u>Decides</u> to submit to an electronic vote of IUCN Members to be organized as quickly as possible:</p> <p>a. The confirmation of the appointment of Deloitte SA as auditors of IUCN for the financial years 2023 and 2024;</p>

	b. The appointment of Deloitte SA as auditors of IUCN for the financial year 2025.
<b>Establishment of Council / Congress committees and Officers required for the 2025 Congress (Agenda Item 7)</b>	
C110/11	<p>The IUCN Council,</p> <p><i>On the recommendation of its Governance and Constituency Committee,</i></p> <ol style="list-style-type: none"> <li>1. <u>Approves</u> the Terms of Reference of the: <ol style="list-style-type: none"> <li>a. 2025 Congress Preparatory Committee (Annex 7); and</li> <li>b. 2025 Congress Nominations Committee (Annex 8);</li> </ol> </li> <li>2. <u>Requests</u> the Secretariat to compile the timeline of the process of establishing the two committees;</li> <li>3. <u>Defers</u> the approval of the Terms of Reference of the Election Officer /Deputy Election Officer of the 2025 Congress until after the close of the vote on proposed changes to the Statutes pursuant to WCC-2020-Dec-148;</li> <li>4. <u>Requests the Governance and Constituency Committee</u>, at the appropriate time by May 2024, to oversee the review and development of the Terms of Reference of the following Congress committees, as these pertain to the overall governance of the Union. The Governance and Constituency Committee will recommend these Terms of Reference to the Bureau for approval: <ol style="list-style-type: none"> <li>a. 2025 Congress Steering Committee</li> <li>b. 2025 Congress Finance and Audit Committee</li> <li>c. 2025 Congress Governance Committee</li> <li>d. 2025 Congress Programme Committee</li> <li>e. 2025 Congress Resolutions Committee</li> <li>f. 2025 Congress Credentials Committee</li> </ol> </li> </ol>
<b>Appointment of an additional member of the Motions Working Group (Agenda Item 8)</b>	
C110/6	<p>The IUCN Council,</p> <p><i>On the recommendation of the Vice-Presidents acting as Nominating Committee and the Bureau, pursuant to Bureau decision B10/3 (July 2023) seeking to appoint one additional candidate from a State/Government Member as a member of the Motions Working Group,</i></p> <p><u>Appoints</u> Mr Baidy BA, State Member, Senegal, as a member of the Motions Working Group.</p>
C110/12	<p>The IUCN Council,</p> <p><u>Appoints</u> Council member Samad-John Smaranda as additional member of the Motions Working Group.</p>
<b>2024 Work Plan and Budget (Agenda Item 10)</b>	
C110/13	<p>The IUCN Council,</p> <p><i>On the proposal of the Director General,</i></p> <p><i>Taking into account the recommendations of its Programme and Policy Committee (PPC) and Finance and Audit Committee (FAC),</i></p>

	<u>Approves</u> the 2024 Work Plan and Budget as revised following the recommendations of the PPC and FAC. (Annex 9)
<b>Request from the US National Committee to review the dues of two IUCN Members</b> (Agenda Item 13.1 – Report of the GCC to Council)	
C110/14	The IUCN Council, <i>Having considered</i> the matter of retroactivity of Membership dues in detail in past meetings, <i>On the recommendation of its</i> Governance and Constituency Committee (GCC), 1. <u>Decides</u> not to reopen the discussion, and 2. <u>Requests</u> the Secretariat to draft a letter of response to the US National Committee Executive Committee.
<b>Amendments to the Regulations</b> (Agenda Item 13.2)	
C110/15	The IUCN Council, <i>On the recommendation of its</i> Governance and Constituency Committee (GCC), <u>Approves</u> in first reading the proposed amendments to Regulation 94 to shorten the length of the process for electronic voting by IUCN Members between sessions of the Congress (Annex 10), <u>Decides</u> to table the proposed amendments on the agenda of the next meeting of the IUCN Council (May 2024) for adoption in second reading, modified as the case may be following the consultation of the IUCN Members required by Articles 101-102 of the Statutes.
<b>Development of the IUCN Programme 2026-29</b> (Agenda Item 13.3 Report of the Programme and Policy Committee)	
C110/16	The IUCN Council, <i>On the recommendation of the</i> Programme and Policy Committee (PPC), <u>Welcomes and commends</u> the efforts of the Secretariat on the draft zero of the 2026-2029 IUCN Programme; <u>Requests</u> that the development of the new Programme is guided and shaped by a small “ <b>Council – Secretariat</b> ” <b>working group</b> (5 Council members and 5 Secretariat members), established by the President and the Director General following a process similar to the UNFCCC COP28 Working Group and reporting back regularly to PPC, the President and the Director General; <u>Suggests</u> that while the 2026-2029 Programme Working Group maintains the decadal perspective of the Nature 2030 Programme, it strengthens the Programme framing by: <ul style="list-style-type: none"> <li>• <b>Elaborating</b> a limited set of foundational elements that draw directly from the IUCN statutory objectives as the key enablers / “conservation essentials” of future programmatic action.</li> <li>• <b>Reinforcing</b> IUCN’s core business of biodiversity conservation in terms of “conservation impacts”</li> <li>• <b>Building</b> upon the “Global Transformation” scenario in the Draft Zero paper,</li> </ul>

	<p>aligning it with the outcomes of the 20-year vision process</p> <ul style="list-style-type: none"> <li>• <b>Developing</b> a clear and compelling graphic that illustrates how the different component of the new Programme relate to each other</li> <li>• <b>Maintaining</b> under each major priority area of programmatic intervention a series of Impact Targets and/or KPIs that describe in more detail what the Union will deliver</li> <li>• <b>Identifying</b> and <b>incorporating</b> a mechanism that enables the different constituent parts of the Union to frame how they will contribute under a One Programme Approach</li> <li>• <b>Establishing</b> a clear and consistent framework for consultation with and engagement of the Members at the Regional Conservation Fora</li> </ul> <p><u>Requests</u> the Working Group to:</p> <ol style="list-style-type: none"> <li>a. bring a first draft to PPC for endorsement before the end of February 2024, after a round of comments from Council members by email, with a view to making it available for Member consultation at the ORMACC Regional Conservation Forum in April 2024;</li> <li>b. based on this feedback, bring a second version for full Member consultation to Council for its approval at its 111<sup>th</sup> meeting in May 2024.</li> </ol>
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**Council sponsored motions for the 2025 Congress** (Agenda Item 13.3 Report of the Programme and Policy Committee)

C110/17	<p>The IUCN Council,</p> <p><i>On the recommendation of</i> the Programme and Policy Committee (PPC),</p> <p><u>Notes</u> that the following issues be considered for Council-sponsored motions for the 2025 Congress and invites all Council members to provide further input:</p> <ol style="list-style-type: none"> <li>1. Synthetic biology</li> <li>2. Pathways for a just climate transition</li> <li>3. Geoengineering, and a process for developing an IUCN policy</li> <li>4. Novel ecosystems, changing ecosystems</li> <li>5. Nature Positive and Biodiversity Credits</li> <li>6. Towards meeting the 2030 targets – GBF, Paris Agreement and the SDGs</li> <li>7. Voluntary carbon markets</li> </ol> <p><u>Requests</u> the Programme and Policy Committee to establish an inclusive mechanism to prepare draft motions;</p> <p><u>Decides</u> that the following issues, while possible topics for Council-sponsored motions, should instead be prioritized in the 2026-2029 IUCN Programme:</p> <ul style="list-style-type: none"> <li>• One Health</li> <li>• Antarctica and the Southern Ocean</li> <li>• Freshwater and climate change</li> <li>• Measuring conservation outcomes</li> <li>• Climate justice</li> </ul> <p><u>Refers</u> to GCC and FAC, as an overarching issue of strategical empowerment of</p>
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	<p>IUCN, for their consideration:</p> <ol style="list-style-type: none"> <li>a. Improvements to member engagement, in form of cooperation between Regional and National Committees and HQ and its offices for formulating, implementing and reporting common programs; and</li> <li>b. Improved core funding, concrete and prescribed amounts for National and Regional Committees; more regionalization and devolution from the center, upgrading cohesion within IUCN, increase conservation impact and this way attracting newer resources.</li> </ol>
<b>PPC Policy Procedures and Oversight</b> (Agenda Item 13.3 Report of the Programme and Policy Committee)	
C110/18	<p>The IUCN Council,</p> <p><i>On the recommendation of the Programme and Policy Committee (PPC),</i></p> <p><u>Approves</u> the <i>PPC Policy Procedures and Oversight</i>. (Annex 11)</p>
<b>Revisions to the ToR for the IUCN Academy Board</b> (Agenda Item 13.3 Report of the Programme and Policy Committee)	
C110/19	<p>The IUCN Council,</p> <p><i>On the recommendation of the Programme and Policy Committee (PPC),</i></p> <p><u>Approves</u> the revisions to the Terms of Reference of the IUCN Academy Board adopted by the Bureau as part of the Revised Strategy and Business Plan of the IUCN Academy (decision B11/3). (Annex 12)</p>
<b>Unrestricted reserves target</b> (Agenda Item 13.4 Report of the Finance and Audit Committee)	
C110/20	<p>The IUCN Council,</p> <p><i>On the recommendation of the Finance and Audit Committee,</i></p> <p><u>Approves</u> an unrestricted reserves target of CHF 36 million with a target date of 2030 and <u>requests</u> the FAC to review the target annually to ensure that the target level remains appropriate.</p>
<b>Membership of the Bureau during the second half of the term</b> (Agenda Item 14)	
C110/21	<p>The IUCN Council,</p> <p><u>Decides</u> to re-appoint the following Council members as Chairs of the Standing Committees of the IUCN Council in accordance with Article 50 (b) of the Statutes:</p> <ul style="list-style-type: none"> <li>• Vivek Menon, Governance and Constituency Committee,</li> <li>• Rick Bates, Finance and Audit Committee, and</li> <li>• Sue Lieberman, Programme and Policy Committee;</li> </ul> <p><u>Notes</u> the designation by the Chairs of the IUCN Commissions of Jon Paul Rodriguez as the representative of the Chairs in the Bureau for the 2<sup>nd</sup> half of the term 2021-25 in conformity with IUCN Regulation 57 (b).</p>

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