



Request for Proposals (RfP)

Assessment of plastic pollution - mismanagement of plastic waste and plastic leakage – in the Shkumbin River, Albania.

Center for Mediterranean Cooperation, BeMed+
RfP Reference: IUCN-24-05-P03315-A22

Welcome to this Procurement by IUCN. You are hereby invited to submit a Proposal. Please read the information and instructions carefully because non-compliance with the instructions may result in disqualification of your Proposal from this Procurement.

1. REQUIREMENTS

1.1. A detailed description of the services and/or goods to be provided can be found in Attachment 1.

2. CONTACT DETAILS

2.1. Please send your proposal and any correspondence or questions to the IUCN contact

IUCN Contact: Dario Pollicino, Nature Conservation and Food Systems Assistant, dario.pollicino@iucn.org

3. PROCUREMENT TIMETABLE

3.1. This timetable is indicative and may be changed by IUCN at any time. If IUCN decides that changes to any of the deadlines are necessary, we will publish this on our website and contact you directly if you have indicated your interest in this procurement (see Section 3.2).

DATE	ACTIVITY
04/10/2024	Publication of the Request for Proposals
14/10/2024	Deadline for submission of questions
25/10/2024	Deadline for submission of Proposals to IUCN (" Submission Deadline ")
14/11/2024	Expected contract start date

3.2. Please email the IUCN contact to express your interest in submitting a Proposal by the deadline stated above. This will help IUCN to keep you updated regarding the procurement.

4. COMPLETING AND SUBMITTING A PROPOSAL

4.1. Your Proposal must consist of the following four separate documents:

- Signed Declaration of Undertaking (see Attachment 2)
- Technical Proposal (see Section 4.3 below)
- Financial Proposal (see Section 4.4 below)

- Signed declaration of Integrity, Eligibility, and Environmental and Social Responsibility (see Attachment 4)

Proposals must be prepared in English.

4.2. Your Proposal must be submitted by email to the IUCN Contact (see Section 2). The subject heading of the email shall be [RfP Reference – bidder name]. The bidder name is the name of the company/organisation on whose behalf you are submitting the Proposal, or your own surname if you are bidding as a self-employed consultant. Your Proposal must be submitted in PDF format. You may submit multiple emails suitably annotated, e.g. Email 1 of 3, if attached files are too large to suit a single email transmission. You may not submit your Proposal by uploading it to a file-sharing tool.

4.3. *Technical Proposal*

The Technical Proposal must address each of the criteria stated below explicitly and separately, quoting the relevant criteria reference number (left-hand column).

Proposals in any other format will significantly increase the time it takes to evaluate, and such Proposals may therefore be rejected at IUCN’s discretion.

Where CVs are requested, these must be of the individuals who will actually carry out the work specified. The individuals you put forward may only be substituted with IUCN’s approval.

IUCN will evaluate Technical Proposals with regards to each of the following criteria and their relative importance:

	Description	Information to be provided	Relative weight
Capacity to Conduct the Investigation			
1	The organization must demonstrate its ability to conduct high-level reviews of environmental studies, particularly in the areas of plastic pollution, waste management, and environmental conservation. This should include extensive experience in environmental research, fieldwork, and data collection from various sources, such as waste treatment facilities, landfills, and water management sites. It should also include capacity to use using Geographic Information Systems (GIS) tools to perform spatial analysis and mapping. The organization must be able to collaborate with stakeholders and engage in participatory processes, including working with government representatives, industry, and civil society. Previous work should demonstrate that the organization has successfully completed similar projects, supported by tangible evidence of its ability to handle the scope and complexity of this consultancy.	CVs of key people involved in the project, highlighting their qualifications, relevant experience and expertise in the field of environmental research. Portfolio of previous projects or studies carried out by the organization, including descriptions of the methodologies used and the results obtained.	30%
Comprehensive Methodology for the Assessment			
2	The proposal must provide a clear and structured methodology aligned with the project's objectives, focusing on two phases: establishing a baseline on plastic pollution in key sectors (hospitality, waste management, and sports) and identifying plastic leakage hotspots using tools like the National Guidance for Plastic Pollution Hotspotting and Shaping Action. It should outline data collection, analysis	Detailed description of the methodology, including how data will be collected, plastic leakage hotspots analyzed, and how stakeholder consultations will be	60%

	techniques (including GIS tools), stakeholder consultations, and demonstrate flexibility to adapt the approach to Monastir's specific context.	incorporated. Explanation of tools and techniques (e.g., GIS) to be used for spatial analysis and recommendations for managing plastic leakage.	
Capacity to Organize Events and Engage Stakeholders			
3	The organization must demonstrate experience in organizing workshops and stakeholder engagement events. This includes experience planning and hosting workshops that bring together diverse participants, such as local authorities, national agencies, and international organizations, for collaboration and feedback.	The organization should provide details of past events or workshops, highlighting objectives, format, target audience and results achieved.	10%
TOTAL			100%

4.4. *Financial Proposal*

4.4.1. The Financial Proposal must be a fixed and firm price for the provision of the goods/services stated in the RfP in their entirety.

4.4.2. *Prices include all costs*

Submitted rates and prices are deemed to include all costs, insurances, taxes, fees, expenses, liabilities, obligations, risk and other things necessary for the performance of the Terms of Reference or Specification of Requirements. IUCN will not accept charges beyond those clearly stated in the Financial Proposal. This includes applicable withholding taxes and similar. It is your responsibility to determine whether such taxes apply to your organisation and to include them in your Financial Proposal.

4.4.3. *Currency of proposed rates and prices*

All rates and prices submitted by Proposers shall be in Euro.

4.5. Additional information not requested by IUCN should not be included in your Proposal and will not be considered in the evaluation.

4.6. Your Proposal must remain valid and capable of acceptance by IUCN for a period of 90 calendar days following the submission deadline.

4.7. *Withdrawals and Changes*

You may freely withdraw or change your Proposal at any time prior to the submission deadline by written notice to the IUCN Contact. However, in order to reduce the risk of fraud, no changes or withdrawals will be accepted after the submission deadline.

5. **EVALUATION OF PROPOSALS**

5.1. *Completeness*

IUCN will firstly check your Proposal for completeness. Incomplete Proposals will not be considered further.

5.2. *Technical Evaluation*

5.2.1. Scoring Method

Your Proposal will be assigned a score from 0 to 10 for each of the technical evaluation criteria, such that '0' is low and '10' is high.

5.2.2. Minimum Quality Thresholds

Proposals that receive a score of '0' for any of the criteria will not be considered further.

5.2.3. Technical Score

Your score for each technical evaluation criterion will be multiplied with the respective relative weight (see Section 4.3) and these weighted scores added together to give your Proposal's overall technical score.

5.3. Financial Evaluation and Financial Scores

The financial evaluation will be based upon the full total price you submit. Your Financial Proposal will receive a score calculated by dividing the lowest Financial Proposal that has passed the minimum quality thresholds by the total price of your Financial Proposal.

Thus, for example, if your Financial Proposal is for a total of CHF 100 and the lowest Financial Proposal is CHF 80, you will receive a financial score of $80/100 = 80\%$

5.4. Total Score

Your Proposal's total score will be calculated as the weighted sum of your technical score and your financial score.

The relative weights will be:

Technical:	80%
Financial:	20%

Thus, for example, if your technical score is 83% and your financial score is 77%, you will receive a total score of $83 * 80\% + 77 * 20\% = 66.4\% + 15.4\% = 81.8\%$.

Subject to the requirements in Sections 4 and 7, IUCN will award the contract to the bidder whose Proposal achieves the highest total score.

6. EXPLANATION OF PROCUREMENT PROCEDURE

- 6.1. IUCN is using the Open Procedure for this procurement. This means that the contracting opportunity is published on IUCN's website and open to all interested parties to take part, subject to the conditions in Section 7 below.
- 6.2. You are welcome to ask questions or seek clarification regarding this procurement. Please email the IUCN Contact (see Section 2), taking note of the deadline for submission of questions in Section 3.1.
- 6.3. All Proposals must be received by the submission deadline in Section 3.1 above. Late Proposals will not be considered. All Proposals received by the submission deadline will be evaluated by a team of evaluators in accordance with the evaluation criteria stated in this RfP. No other criteria will be used to evaluate Proposals. The contract will be awarded to the bidder whose Proposal received the highest Total Score. IUCN does, however, reserve the right to cancel the procurement and not award a contract at all.
- 6.4. IUCN will contact the bidder with the highest-scoring Proposal to finalise the contract. We will contact unsuccessful bidders after the contract has been awarded and provide detailed feedback. The timetable in Section 3.1 gives an estimate of when we expect to have completed the contract award, but this date may change depending on how long the evaluation of Proposals takes.

7. CONDITIONS FOR PARTICIPATION IN THIS PROCUREMENT

- 7.1. To participate in this procurement, you are required to submit a Proposal, which fully complies with the instructions in this RfP and the Attachments.
- 7.1.1. It is your responsibility to ensure that you have submitted a complete and fully compliant Proposal.
- 7.1.2. Any incomplete or incorrectly completed Proposal submission may be deemed non-compliant, and as a result you may be unable to proceed further in the procurement process.
- 7.1.3. IUCN will query any obvious clerical errors in your Proposal and may, at IUCN's sole discretion, allow you to correct these, but only if doing so could not be perceived as giving you an unfair advantage.
- 7.2. In order to participate in this procurement, you must meet the following conditions:
- Free of conflicts of interest
 - Registered on the relevant professional or trade register of the country in which you are established (or resident, if self-employed)
 - In full compliance with your obligations relating to payment of social security contributions and of all applicable taxes
 - Not been convicted of failing to comply with environmental regulatory requirements or other legal requirements relating to sustainability and environmental protection
 - Not bankrupt or being wound up
 - Never been guilty of an offence concerning your professional conduct
 - Not involved in fraud, corruption, a criminal organisation, money laundering, terrorism, or any other illegal activity.
- 7.3. You must complete and sign the Declaration of Undertaking (see Attachment 2).
- 7.4. If you are participating in this procurement as a member of a joint venture, or are using sub-contractors, submit a separate Declaration of Undertaking for each member of the joint venture and sub-contractor, and be clear in your Proposal which parts of the goods/services are provided by each partner or sub-contractor.
- 7.5. Each bidder shall submit only one Proposal, either individually or as a partner in a joint venture. In case of joint venture, one company shall not be allowed to participate in two different joint ventures in the same procurement nor shall a company be allowed to submit a Proposal both on its behalf and as part of a joint venture for the same procurement. A bidder who submits or participates in more than one Proposal (other than as a subcontractor or in cases of alternatives that have been permitted or requested) shall cause all the Proposals with the bidder's participation to be disqualified.
- 7.6. By taking part in this procurement, you accept the conditions set out in this RfP, including the following:
- It is unacceptable to give or offer any gift or consideration to an employee or other representative of IUCN as a reward or inducement in relation to the awarding of a contract. Such action will give IUCN the right to exclude you from this and any future procurements, and to terminate any contract that may have been signed with you.
 - Any attempt to obtain information from an employee or other representative of IUCN concerning another bidder will result in disqualification.
 - Any price fixing or collusion with other bidders in relation to this procurement shall give IUCN the right to exclude you and any other involved bidder(s) from this and any future procurements and may constitute a criminal offence.

8. CONFIDENTIALITY AND DATA PROTECTION

- 8.1. IUCN follows the European Union's General Data Protection Regulation (GDPR). The information you submit to IUCN as part of this procurement will be treated as confidential and shared only as required to evaluate your Proposal in line with the procedure explained in this RfP, and for the maintenance of a clear audit trail. For audit purposes, IUCN is required to retain your Proposal in its entirety for 10 years after the end of the resulting contract and make this available to internal and external auditors and donors as and when requested.
- 8.2. In the Declaration of Undertaking (Attachment 2) you need to give IUCN express permission to use the information you submit in this way, including personal data that forms part of your Proposal. Where you include personal data of your employees (e.g. CVs) in your Proposal, you need to have written permission from those individuals to share this information with IUCN, and for IUCN to use this information as indicated in 8.1. Without these permissions, IUCN will not be able to consider your Proposal.

9. COMPLAINTS PROCEDURE

If you have a complaint or concern regarding the propriety of how a competitive process is or has been executed, then please contact procurement@iucn.org. Such complaints or concerns will be treated as confidential and are not considered in breach of the above restrictions on communication (Section 2.1).

10. CONTRACT

The contract will be based on IUCN's template in Attachment 3, the terms of which are not negotiable. They may, however, be amended by IUCN to reflect particular requirements from the donor funding this particular procurement.

11. ABOUT IUCN

IUCN is a membership Union uniquely composed of both government and civil society organisations. It provides public, private and non-governmental organisations with the knowledge and tools that enable human progress, economic development and nature conservation to take place together.

Headquartered in Switzerland, IUCN Secretariat comprises around 1,000 staff with offices in more than 50 countries.

Created in 1948, IUCN is now the world's largest and most diverse environmental network, harnessing the knowledge, resources and reach of more than 1,300 Member organisations and some 10,000 experts. It is a leading provider of conservation data, assessments and analysis. Its broad membership enables IUCN to fill the role of incubator and trusted repository of best practices, tools and international standards.

IUCN provides a neutral space in which diverse stakeholders including governments, NGOs, scientists, businesses, local communities, indigenous peoples organisations and others can work together to forge and implement solutions to environmental challenges and achieve sustainable development.

Working with many partners and supporters, IUCN implements a large and diverse portfolio of conservation projects worldwide. Combining the latest science with the traditional knowledge of local communities, these projects work to reverse habitat loss, restore ecosystems and improve people's well-being.

www.iucn.org

<https://twitter.com/IUCN/>

12. ATTACHMENTS

Attachment 1 Specification of Requirements / Terms of Reference

Title: Assessment of plastic pollution - mismanagement of plastic waste and plastic leakage – in the Shkumbin River, Albania.

Background

Project Reference : P03315

Donors reference: The project is financed by the Fonds Français pour l'Environnement Mondial (FFEM), with cofunding from MAE, MAVVA, Fondation Prince Albert II, BeMed, and MITECO.

Context

The accumulation of plastic pollution in the environment is one of the greatest threats to ecosystems. Global plastic production has increased over the past 50 years, exceeding 300 million tonnes in 2015, and is expected to quadruple by 2050. In addition to the problem posed by the production of plastics, which contributes to the depletion of a finite resource and to GHG emissions, it is estimated that more than one in three pieces of plastic waste ends up in the environment. In total, more than 8 million tonnes a year leak into the ocean. Once in the ocean, plastic, and the toxic compounds it contains are the source of a wide range of ecological, economic, health and social impacts that are emerging as a major challenge requiring an urgent and integrated response.

Project summary

The project aims to reduce plastic pollution in the Mediterranean by supporting Mediterranean stakeholders, facilitating the sharing of experience within this network of stakeholders, and implementing pilot actions in two targeted regions with distinct characteristics. The tools and solutions developed as part of the pilot actions will be widely shared within the BeMed network of stakeholders to enable them to be replicated in similar areas.

Scope of the consultation

Plastic pollution has emerged as a critical environmental issue, particularly in riverine ecosystems through which plastic waste is often transported to the sea. The Shkumbin River, a vital watercourse in Albania, is significantly impacted by plastic pollution, primarily originating from various sectors, including hospitality (hotels, restaurants, cafés), waste management, and sports activities. This consultancy seeks to develop a comprehensive analysis of plastic pollution in and along the Shkumbin River, focusing on identifying key leakage hotspots, plastic items and polymer types and linkages with different production sectors and sources. The findings from this consultancy will form the foundation for subsequent interventions, including the development of an action plan and a socio-economic analysis by a local university.

Description of the Assignment and Methodology

The Consultant will collaborate with the IUCN Centre for Mediterranean Cooperation (IUCN Med) to develop a tailored methodology for each phase of the project, aligned with the deliverables and the overall objectives of the consultancy. The methodology will follow a two-staged approach:

1. Establishing Baseline Data on Plastic Pollution

The first objective is to establish a comprehensive baseline on plastic pollution levels in and along the Shkumbin River, particularly focusing on the contribution from three key sectors: hospitality (hotel, restaurant, and café), waste management, and sports. This report will provide a detailed understanding of the scope of plastic pollution, serving as a reference for identifying key areas of intervention.

The report will include measurements of plastic quantities found in and along the Shkumbin River. This will cover visible pollution (e.g., plastic bottles, bags, and packaging materials) and microplastics, depending on the data available and field observations.

2. Identifying Plastic Leakage Hotspots and Sources, and Providing Recommendations

The second objective is to identify and analyze the origins of the mismanaged plastic waste and the plastic waste leakage hotspots in and along the Shkumbin River, mapping the pathways and sources that contribute to plastic pollution.

The consultant will conduct a thorough analysis of where plastic waste originates along the Shkumbin River. This will include sources upstream, midstream, and downstream (as defined from a geographical perspective), examining industrial zones, residential areas, tourism areas, sports facilities, and waste management sites. The report will analyze how plastic waste moves from various sources to the river. A combination of field observations, satellite imagery, and geographic information systems (GIS) to identify the key leakage hotspots where plastic accumulates will be used by the consultant.

Based on the hotspot analysis, the consultant will highlight shortcomings in the existing waste management and plastic reduction efforts, pointing to areas that require further action. Finally, the consultant is expected to provide specific, actionable recommendations to mitigate plastic leakage. This might include improving waste collection in targeted areas, enhancing drainage systems, implementing bans or restrictions on certain types of plastic, etc. The recommendations should take into consideration the waste hierarchy.

A central element of this consultancy is the identification of plastic leakage hotspots, which may draw on the results of Activity 18 (State-of-the-Art Review of Scientific Studies on Plastic Pollution in Albania) and 19 (Mapping plastic pollution in the Shkumbin River) of this project and on IUCN's previous work, particularly the "National Guidance for Plastic Pollution Hotspotting and Shaping Action." While this guidance offers a robust framework for identifying plastic leakage "hotspots", finding their impacts along the plastic value chain, and prioritizing actions, the consultant has the flexibility to propose alternative methodologies they deem well suited to the specific context, scale of implementation, and objectives of this activity. Another tool that can be considered is the Plastics Origins application developed by Surfrider Foundation.

The consultant is also encouraged to conduct field studies in locations such as landfills, wastewater treatment facilities, and waste sorting and management sites to gather relevant information when it is not available online, enhancing the accuracy and comprehensiveness of the data collected.

Another key aspect of this consultancy is its participatory approach. Throughout the various phases of the work, the consultant will engage with key stakeholders, including representatives from government, industry, and civil society, to share findings, gather feedback, and address any concerns or questions. This collaborative process is essential for ensuring that the results are not only scientifically robust but also practically relevant and aligned with the needs and priorities of those involved in the fight against plastic pollution. By

incorporating stakeholder input, the consultancy will produce outputs that are more likely to be embraced and implemented by local and national authorities, thereby maximizing the impact of the project.

Finally, the consultancy will culminate in a workshop within the pilot region, where findings will be presented to local stakeholders for validation, feedback, and potential revision. To enhance the replicability of the outcomes, relevant central authorities (such as ministries and national agencies) and representatives from international organizations (e.g., AFD, EU delegations, and GIZ in Albania) may also be invited. The workshop will facilitate the development of concrete action recommendations through stakeholder collaboration.

Main Deliverables

- 1) **Local Benchmarking Report:** The consultant will deliver a report establishing the baseline data on plastic pollution in and along the Shkumbin River, focusing on key sectors: Hospitality (hotel, restaurant, and café), waste management, and sports. The report will detail the quantities of plastic waste, estimate plastic production and consumption in the delineated area, and provide insights into their specific contributions to the pollution problem.
- 2) **Plastic Origins and Leakage Hotspots Report:** This report will identify and analyze the sources of plastic waste along the Shkumbin River, pinpointing key leakage hotspots. Utilizing relevant tools and methods, such as for example the "National Guidance for Plastic Pollution Hotspotting and Shaping Action" among others, the report will map out the most critical areas and provide targeted recommendations for reducing plastic leakage.
- 3) **Workshop to present results:** In collaboration with IUCN Med, the consultant will organize a workshop to present the findings from the benchmarking and hotspot analysis reports. This workshop will engage key stakeholders to discuss the results, gather feedback, and collaboratively develop recommendations to address plastic pollution in the Shkumbin River region.

Supervision et Collaboration

The consultant will work under the supervision of Mercedes Muñoz Cañas, Nature Conservation and Food System Programme Manager at IUCN Centre for Mediterranean Cooperation (IUCN-Med) and Dario Pollicino, Nature Conservation and Food System Programme Assistant at IUCN-Med. All final decisions regarding the successful delivery and quality of all deliverables will be made by IUCN-Med. The outline of all deliverables should be agreed with IUCN-Med team ahead of time. Consultants should include and allocate in their planning sufficient time for discussion before starting each deliverable and for review and sign-off feedback of the different deliverables. The consultant shall schedule time in the workplan for reviewing drafts and implementing feedback based on discussions with IUCN-Med.

Duration of the Assignment

A period of approximately 7 months should be envisaged for this consultation, which will begin on November 1, 2024, and end on May 31, 2025.

Calendar

The following is a list of deliverables and provisional timetable:

	Deliverable	Indicative timetable
1	Local Benchmarking Report: Baseline data on plastic pollution in and along the Shkumbin River, focusing on three key sectors: hospitality, waste management, and	31 January 2025

	sports. Data to be obtained also through field data from various waste sites, workshops, focus groups, and interviews with relevant stakeholders.	
2	Plastic Origins and Leakage Hotspots Report: Presentation of sources and hotspots of plastic leakage and of targeted solutions for reducing plastic leakage.	1 May 2025
3	Workshop to present results: Presentation of the findings from the benchmarking and hotspot analysis reports. Consideration of stakeholder feedback before finalizing reports.	15 May 2025

Consultants profile

IUCN Med is looking for a Consultant or team of Consultants specialising in plastic waste management in the Mediterranean basin. Given the scope of the work and the short deadlines, it is envisaged that individual consultants can team up with other experts to ensure that the team has:

- Master's degree or PhD in Environmental Science, Waste Management, Plastic Pollution, or a related field
- Proven experience in plastic waste management and pollution analysis in Albania.
- Demonstrated experience in conducting field research, including data collection from landfills, wastewater treatment facilities, and waste management sites.
- Ability to analyze and interpret data related to plastic quantities and waste management.
- Experience in using Geographic Information System (GIS) tools for spatial analysis and mapping.
- Capability to propose and implement alternative methodologies for identifying plastic leakage hotspots and assessing their impacts.
- Ability to conduct interviews and surveys to gather input and insights from various stakeholders.
- Strong skills in drafting comprehensive reports that detail findings, analyses, and recommendations.
- Proficiency English and Albanian.

Consultants are expected to work closely with IUCN Med.

Budget

Applicants are required to propose a comprehensive budget that adequately covers all activities outlined in the Terms of Reference.

Payment Schedule

The Timetable below summarises the chronological order of deliverables and indicates milestones at which IUCN will pay the Consultant.

Deliverable	Milestone payment
Contract signed	30%
Final report submitted	70%

Submission of proposals

Proponents must submit their Proposal to IUCN by email to dario.pollicino@iucn.org **no later than 25 October 2024 at 23:59 (CET)** with the reference "Assessment of plastic pollution in the Shkumbin River, Albania.". Electronic copies must be sent in PDF format. Proposals shall be prepared in English and in the format specified in these ToR.

Information to be provided by proposers

By participating in this ToR, Proposers are indicating their acceptance to be bound by the conditions set out in this ToR. Submitted information will be used in the evaluation of Proposals. Proposers are discouraged from sending additional information, such as brochures, that are not specifically requested.

Attachment 2 Declaration of undertaking

I, the undersigned, hereby confirm that I am self-employed and able to provide the service independent of any organisation or other legal entity.

Full name (as in passport):

Home or Office (please delete as appropriate) Address (incl. country):

I hereby authorise IUCN to store and use the information included in the attached Proposal for the purpose of evaluating Proposals and selecting the Proposal IUCN deems the most favourable, including Personal Data as defined by the European Union's General Data Protection Regulation (GDPR). I acknowledge that IUCN is required to retain my Proposal in its entirety for 10 years after the end of the resulting contract and make this available to internal and external auditors and donors as and when reasonably requested.

I further confirm that the following statements are correct:

1. I am legally registered as self-employed in accordance with all applicable laws.
2. I am fully compliant with all my tax and social security obligations.
3. I am free of any real or perceived conflicts of interest with regards to IUCN and its Mission.
4. I agree to declare to IUCN any real or perceived emerging conflicts of interests I may have concerning IUCN. I acknowledge that IUCN may terminate any contracts with me that would, in IUCN sole discretion, be negatively affected by such conflicts of interests.
5. I have never been convicted of grave professional misconduct or any other offence concerning my professional conduct.
6. I have never been convicted of fraud, corruption, money laundering, supporting terrorism or involvement in a criminal organisation.
7. I acknowledge that engagement in fraud, corruption, money laundering, supporting terrorism or involvement in a criminal organisation will entitle IUCN to terminate any and all contracts with me with immediate effect.
8. I am not included in the UN Security Council Sanctions List, EU Sanctions Map, US Office of Foreign Assets Control Sanctions List, or the World Bank listing of ineligible firms and individuals. I agree that I will not provide direct or indirect support to firms and individuals included in these lists.
9. I have not been, am not, and will not be involved or implicated in any violations of Indigenous Peoples' rights, or injustice or abuse of human rights related to other groups or individuals, including forced evictions, violation of fundamental rights of workers as defined by the International Labour Organization's (ILO) Declaration on the Fundamental Principles and Rights at Work, child labour, sexual exploitation, sexual abuse, or sexual harassment.

<Date and Signature>

Attachment 3 Contract Template

CONTRACT REFERENCE NUMBER	
PROJECT NUMBER	
AWARD NUMBER	

CONSULTANCY AGREEMENT

(the "Agreement")

between

IUCN, International Union for Conservation of Nature and Natural Resources, an international association established under the laws of Switzerland, with its World Headquarters located at Rue Mauverney 28, 1196 Gland, Switzerland operating in Spain through its **Centre for Mediterranean Cooperation** with its offices at C/ de Marie Curie, 22, Campanillas, 29590 Málaga (hereafter "IUCN").

and

[name of other party], domiciled at [address], [country] (hereafter "**Consultant**")

IUCN and the Consultant shall be referred to herein individually as a "Party" and together as the "Parties".

PREAMBLE

Whereas the mission of IUCN is to influence, encourage and assist societies throughout the world to conserve the integrity and diversity of nature and to ensure that any use of natural resources is equitable and ecologically sustainable;

[OPTION 1] **Whereas** IUCN has received a donation from [name of the Donor] (hereafter the "Donor") to implement the Project [insert the name] (the "Project") and wishes to benefit from certain skills and abilities of the Consultant with the aim of providing IUCN with assistance and support in [describe the activities for which support is expected from Consultant].

[OPTION 2] **Whereas** IUCN wishes to obtain advisory and consulting services from the Consultant [for XXX or in the area of XXX] and the Consultant agrees to assist IUCN with such services under the terms and the conditions set forth in this Agreement.

Whereas the Consultant has represented to IUCN that it has the required expertise and experience;

Now therefore the Parties agree as follows:

1. SERVICES

1.1 The Consultant will [short description of the services] and perform the tasks and deliver the deliverables no later than the agreed deadline(s) as set out in the terms of reference attached as Annex I (the “Services”).

1.2 IUCN reserves the right to request any reports (progress, financial or otherwise additional to those required under the Agreement), which could be considered to be reasonably required to evidence satisfactory performance under the Agreement. All financial records and other relevant documents relevant to or pertaining to this Agreement may be subject to inspection and/or audit at the discretion of IUCN or of the Donor. The Consultant agrees to allow IUCN or Donor's auditor(s) access to such records during normal business hours and to allow interviews of any employees who might reasonably have information related to such records. In the event of inspection or audit, IUCN or Donor shall provide the Consultant reasonable prior written notice.

1.3 The Consultant shall not subcontract the Services to third parties without the prior written consent of IUCN. However, the Consultant may under his/her own responsibility use the services of others provided such services are of an auxiliary or clerical nature.

2. TERM

This Agreement comes into effect on [date] [or] [upon its signature by both Parties] (the “Effective Date”) and will expire on [date] (the “Expiration Date”).

3. INDEPENDENT STATUS

3.1 The Consultant acknowledges that he/she is engaged as an independent contractor and shall perform under his/her sole responsibility. Nothing in this Agreement shall render the Consultant an employee, agent or partner of IUCN and the Consultant will not hold himself/herself out as such.

3.2 The Consultant shall have no authority to enter into contracts or to incur any other legally binding commitment on behalf of IUCN.

3.3 The Consultant shall not hold himself/herself out or permit himself/herself to be held out as having authority to do or say anything on behalf of or in the name of IUCN.

4. OBLIGATIONS

4.1 The Consultant shall carry out his/her duties in an expert and diligent manner and to the best of his ability; he/she shall promptly and faithfully comply with all lawful and reasonable requests which may be made by the IUCN Contact Person.

4.2 The Consultant shall give written or oral advice or information regarding the execution of the Services as and when required by IUCN.

4.3 In the case of illness, accident or a case of Force Majeure as described under clause 16.3 preventing him/her from performing the Services, the Consultant shall promptly notify IUCN in writing of such impediment.

5. REMUNERATION

5.1 As full remuneration for the services performed under the terms of this Agreement, IUCN shall pay the Consultant a fixed and firm lump sum of [currency/amount in numbers (amount spelled out in letters)] (“the Remuneration”) based on [number of days] days of work at a daily rate of [daily rate] as follows:

5.1.1 A first instalment of [currency/amount in numbers (amount spelled out in letters)] corresponding to 30% of the Remuneration upon receipt of a signed copy of this Agreement together with a first invoice;

5.1.2 A second instalment of [currency/amount in numbers (amount spelled out in letters)] corresponding to 30% of the Remuneration upon delivery and IUCN written acceptance of [please indicate what task(s)/deliverable(s) will trigger payment] and presentation of the corresponding invoice; and

5.1.3 A third and last instalment of [currency/amount in numbers (amount spelled out in letters)] corresponding to remaining 40% of the Remuneration upon satisfactory and timely completion and IUCN written acceptance of all Services as specified in Annex I. The final invoice must be submitted no later than [insert the no. of days e.g. 30 days] after IUCN’s written acceptance of all Services or after the contract end date whichever is later.

5.2 The Consultant must submit a valid invoice quoting the Contract Reference Number and number of the instalment for each payment to be made.

5.3 If the tasks defined in the Agreement are not fulfilled to the satisfaction of IUCN within the requested time limit, IUCN reserves the right to withhold any further payments and recuperate any funds already paid for unfulfilled Services.

5.4 IUCN shall make payments to the Consultant’s bank account (to be opened in the name of the Consultant in the place where Consultant is established or where the Services are provided) as follows:

Complete Account name: [xxx]

Account type and currency: [xxx]

Bank name: [xxx]

Bank address: [xxx]

Account No.: [xxx]

SWIFT Code or other bank routing code: [xxx]

IBAN No: [xxx]

5.5 The Consultant shall bear bank charges for international wire-transfers (namely from the Consultant’s bank or any intermediary banks) associated with any transfer of funds that IUCN may make hereunder.

5.6 Funds that remain unused at the Expiration Date or termination date of this Agreement must be returned to IUCN within sixty (60) days following either of such dates, as applicable.

6. TRAVEL EXPENSES

Not applicable

7. CONSULTANT'S WARRANTIES AND UNDERTAKINGS

7.1 The Consultant undertakes to IUCN that he/she will duly pay the tax and national insurance contributions (such as but not limited to contributions to the social security system) which are due from him/her whether in Switzerland or elsewhere in relation to the payments to be made to him/her by IUCN pursuant to this Agreement.

7.2 The Consultant warrants that his/her performance of the Services under the terms of this Agreement will not infringe on the rights of any third party or cause him/her to be in breach of any obligation towards a third party.

7.3 The Consultant shall maintain at its sole expense liability and any other relevant insurance covering the performance of this Agreement. IUCN may require the Consultant to provide a certificate of insurance evidencing such coverage.

7.4 The Consultant represents and warrants that no part of the Remuneration shall be provided to, or used to support, individuals and organizations associated with terrorism as identified on any sanction list published by the European Union, the United States Government, the United Nations Security Council or other relevant agency or body.

8. CONFIDENTIALITY

8.1 The Consultant will not disclose or use, at any time during or subsequent to this Agreement, any confidential information of IUCN or any other non-public information relating to the business, financial, technical or other affairs of IUCN except as required by IUCN in connection with the Consultant's performance of this Agreement or as required by law. In particular, but without prejudice to the generality of the foregoing, the Consultant shall keep confidential all Intellectual Property and know-how disclosed to him/her by IUCN, which becomes known to him/her during the period of this Agreement or which he/she develops or helps to develop in providing the Services to IUCN.

8.2 The Consultant may communicate confidential information only to those of its employees who are directly and necessarily involved in the performance of this Agreement or who are bound to the Consultant by obligations no less stringent as the ones mentioned in this Agreement.

8.3 The Consultant shall:

8.3.1 not disclose to third parties (including news and social media) without express prior written consent of IUCN the contents of this Agreement and the results of work performed as part of the provision of the Services;

8.3.2 disclose know-how and other confidential information of IUCN which is provided by IUCN to the Consultant for the purpose of carrying out the Services only to those persons necessary to accomplish the Services and only to the extent necessary for the proper performances of the Services or to persons bound to the Consultant by obligations no less stringent as the ones mentioned in this Agreement.

8.4 The Consultant agrees to immediately notify IUCN in writing if he/she becomes aware of any disclosure in breach of the obligations of this clause 8. The Consultant shall be responsible for any breach of these obligations by its employees or subcontractors. The Consultant will take all steps necessary to prevent further disclosure.

9. PROPERTY OF RESULTS

All notes, memoranda, correspondence, records, documents and other tangible items made by the Consultant in the course of providing the Services will be and remain at all times the property of IUCN. At any time, even after the termination of this Agreement, the Consultant shall, upon request, promptly deliver to IUCN all such tangible items which are in his/her possession or under his/her control and relate to IUCN, its business affairs and clients and/or the Services.

10. INTELLECTUAL PROPERTY

10.1 Intellectual Property rights are any and all rights and prerogatives, registered or not, arising from the Swiss and international legislation on the protection of notably patents, design, trademark, as well as know-how and trade secrets.

10.2 Pre-existing Intellectual Property (“Pre-existing Rights”) of a Party means any rights, title and interests in, to and under any and Intellectual Property that have been conceived or developed by such Party prior to the Effective Date or that is conceived or developed by such a Party at any time wholly independently of the implementation of this Agreement. Subject to the rights and licenses expressly granted under this Agreement, each Party shall retain ownership of its Pre-existing Rights. The Consultant hereby grants to IUCN a non-exclusive, worldwide, perpetual, royalty free, sub-licensable license to use Pre-existing Rights incorporated in the Services. The Consultant shall ensure that it has obtained all the rights to use any Pre-existing Rights belonging to third parties that are necessary to implement this Agreement.

10.3 All Intellectual Property rights, including copyright, in the Services produced under this Agreement are vested in IUCN and the Consultant hereby assigns and agrees to assign to IUCN, with full title guarantee, all rights in and to any Intellectual Property resulting from the implementation of this Agreement for the full duration of such rights, including, without any limitations, the right to use, publish, license, translate, sell or distribute, privately or publicly, any item or part thereof wherever in the world enforceable.

10.4 The Consultant confirms that IUCN shall have all rights of development, manufacture, promotion, distribution and exploitation in relation to the projects undertaken and products developed in the course of the provisions of the Services and the Intellectual Property created or arising from the provision of the Services.

10.5 Neither Party shall have the right to use the other Party’s name, logo and/or other trademarks in any medium and for whatever purpose without the other Party’s prior written consent in each instance of use.

11. LIABILITY AND INDEMNITY

11.1 The Consultant agrees to indemnify and hold IUCN harmless from any and all losses and damages that IUCN may incur as a result of Consultant’s actions or omissions in rendering the Services or the breach of any of the Consultant’s obligations contained in this Agreement.

12. COMMUNICATION AND NOTICES

All correspondence and notices in connection with the implementation of this Agreement must be directed as follows:

IUCN Contact Person	Consultant Contact Details
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[name]	[name]
[title]	[title]
[name of IUCN Programme/Office]	[name of IUCN Programme/Office]
[address]	[address]
[phone]	[phone]
[email]	[email]

In case the Contact Person is being changed, the authorized representative of each Party shall notify the other Party in writing (email accepted).

13. ETHICS, FRAUD AND CORRUPTION

13.1 The Consultant shall comply with the principles and expected standards of conduct equivalent to those stipulated in Section 4 of the Code of Conduct and Professional Ethics for the Secretariat, available at https://www.iucn.org/downloads/code_of_conduct_and_professional_ethics.pdf, which by signing this Agreement, the Consultant confirms it has reviewed and accepted.

13.2 The Consultant shall take all necessary measures to prevent any situation where the impartial and objective implementation of the Agreement is compromised for reasons involving economic interest, political or national affinity, family or emotional ties or any other shared interest.

13.3 The Consultant represents and warrants that there are no potential or actual conflicts of interests in relation to the implementation of this Agreement. If, during the course of this Agreement, the Consultant becomes aware of facts which constitute or may give rise to a conflict of interest, the Consultant shall promptly inform the IUCN Contact Person in clause 12.1 in writing, without delay. The Consultant shall immediately take all the necessary steps to rectify this situation. IUCN reserves the right to verify that the measures taken are appropriate and may require additional measures to be taken within a specified deadline.

13.4 The Consultant shall take all necessary precautions to avoid fraud and corrupt practices in implementing this Agreement. The Consultant shall comply with the standards of conduct equivalent to those stipulated in IUCN's Anti-fraud Policy, available at https://www.iucn.org/downloads/anti_fraud_policy.pdf, which by signing this Agreement, the Consultant confirms it has reviewed and accepted.

13.5 The Consultant shall cooperate fully in any investigations linked to events under this clause which may be carried out by IUCN and/or the Donor and shall give access to all records (and to its staff if applicable) in the event that this is needed to support investigations of complaints of fraud or corruption. IUCN reserves the right to take necessary legal action and/or terminate the Agreement in accordance with clause 16 if it determines that any fraud, corruption and/or unethical behaviour has occurred. Any repayment claim may also include interest, investment income or any other financial gain obtained as a result of the fraud.

14. POLICY ON THE PROTECTION FROM SEXUAL EXPLOITATION, SEXUAL ABUSE, AND SEXUAL HARASSMENT (SEAH POLICY)

The Consultant will comply with the principles and standards of protection equivalent to those stipulated in the SEAH Policy available at https://www.iucn.org/sites/dev/files/seah_revised_version_2020apr27.pdf

15. PROCESSING OF PERSONAL DATA

15.1 Personal Data is any information relating to an identified or identifiable individual, unless otherwise defined under applicable law. The Parties commit themselves to respect applicable data protection laws and regulations and process Personal Data in accordance with the terms of this Agreement.

15.2 IUCN may share Personal Data of the Consultant with the Donor and other IUCN partners strictly involved in the implementation of the Project. The Consultant will have the right of access its Personal Data and the right to rectify any such Personal Data held by IUCN. If the Consultant has any queries concerning the processing of Personal Data, it shall address them to IUCN using the online form located at (<https://portals.iucn.org/dataprotection/requestform>).

15.3 IUCN may in the course of performance of this Agreement provide the Consultant with Personal Data. The Consultant shall limit access and use of Personal Data to that strictly necessary for the performance of this Agreement and shall adopt all appropriate technical and organizational security measures necessary to preserve the strictest confidentiality and limit access to Personal Data.

15.4 Where the Consultant engages another processor for carrying out specific processing activities on behalf of IUCN, the same data protection obligations as set out in this Agreement and the applicable law shall be imposed on that other processor by way of an agreement. Where that other processor fails to fulfil its data protection obligations, the Consultant shall remain fully liable to IUCN for the performance of that other processor's obligations.

15.5 Where Personal Data is transferred to a country that has not been deemed to provide an adequate level of protection for Personal Data or to an International Organization within the meaning of Regulation (EU) 2016/679, the Consultant shall ensure that appropriate safeguards in accordance with applicable law are provided.

15.6 The Consultant shall promptly, and in any case within twenty-four (24) hours inform IUCN through the online form located at (<https://portals.iucn.org/dataprotection/requestform>), if it determines and/or discloses to a competent public authority and/or affected data subjects that a Personal Data breach has occurred.

16. TERMINATION

16.1 Termination for cause

16.1.1 IUCN reserves the right to terminate this Agreement in whole or in part, upon written notice with immediate effect in the event that the Consultant:

- i. has falsified or provided inaccurate, incomplete or misleading information in any documentation provided to IUCN;
- ii. defaults in carrying out any of its obligations under this Agreement;

iii. has engaged in illegal acts, including, without limitation fraudulent or corrupt actions as defined in Code of Conduct and Professional Ethics for the Secretariat and IUCN's Anti-fraud Policy (hereafter referred to as a "Fraud");

16.1.2 If it is determined that the Consultant has committed Fraud in competing for or in the performance of this Agreement, all expenditures incurred under this Agreement shall be undue and the Consultant shall promptly reimburse IUCN for all expenditures incurred in the performance of this Agreement.

16.2 Termination for lack of Donor funds

IUCN shall have the right to terminate this Agreement with immediate effect and without any liability for damages to the Consultant in case the agreement between IUCN and the Donor is terminated and/or the Remuneration funds become unavailable to IUCN.

16.3 Termination for force majeure

16.3.1 The performance of this Agreement by either Party is subject to acts of God, war, government regulations, epidemics, pandemics, disaster, strikes (excluding strikes of respective Parties' personnel), civil disorders, curtailment of transportation facilities, or other emergencies making it illegal or impossible for either Party to perform its obligations ("Force Majeure Event"). The Party subject to a Force Majeure Event shall promptly notify the other Party of the occurrence and particulars of such Force Majeure Event, including how it impacts the performance of its obligations under this Agreement. The Party so affected shall use diligent efforts to avoid or remove such causes of non or delayed performance as soon as is reasonably practicable.

16.3.2 This Agreement may be terminated unilaterally without compensation for any one or more of the foregoing reasons by written notice from one Party to the other.

16.3.3 Notwithstanding the above, the Parties may agree to a suspension or an extension of the Agreement as deemed appropriate. Upon termination of the Force Majeure Event, the performance of the suspended Services shall without delay recommence.

16.3.4 The Party subject to the Force Majeure Event shall not be liable to the other Party for any damages arising out of or relating to the suspension or termination of Services by reason of the occurrence of a Force Majeure Event, provided such Party complies with all the requirements under this article 16.3.

16.4 Effects of Termination

In the event of termination under this clause, IUCN shall pay the Consultant any outstanding Remuneration in respect of Services performed by the Consultant up until the effective date of termination, it being understood that the total amount payable by IUCN to the Consultant shall not exceed the Remuneration stated in article 5 of the Agreement. The Consultant shall within thirty (30) days of termination, and at IUCN's request:

16.4.1 to the extent possible, complete the Services subject to the Remuneration made available until the date of termination and stop all ongoing activities;

16.4.2 refund to IUCN any advance payments received in excess of the total expenditure incurred as evidenced in the invoices submitted to IUCN,

16.4.3 reimburse IUCN for any expenditures made in breach of the terms of this Agreement; and

16.4.4 submit final technical and financial reports and any other materials, deliverables, works or other outputs created as at the date of termination under this Agreement.

17. APPLICABLE LAW AND DISPUTE RESOLUTION

17.1 The performance and interpretation of this Agreement will be subject exclusively to the laws of Switzerland, excluding its conflict of laws principles.

17.2 Any dispute arising out of or in relation with this Agreement that cannot be resolved amicably by the Parties or by way of mediation shall be submitted to the competent courts of Lausanne, Switzerland.

18. GENERAL PROVISIONS

18.1 This Agreement is the complete understanding between IUCN and the Consultant and replaces all other agreements and understandings in reference to the subject matter of this Agreement.

18.2 Any modification or amendment of this Agreement shall be in writing and shall become effective if and when signed by both Parties.

18.3 This Consultancy Agreement is non-exclusive. IUCN is free to consult other experts in the Consultant's field of specialization.

18.4 This Agreement is personal to IUCN and the Consultant, and neither Party may sell, assign or transfer any duties, rights or interests created under this Agreement without the prior written consent of the other.

18.5 Either Party waives all and any rights of set-off against any payments due hereunder and agrees to pay all sums due hereunder regardless of any set-off or cross claim.

18.6 All provisions that logically ought to survive termination of this Agreement shall survive.

This Agreement may be executed in counterparts, each of which shall be deemed to be an original, but all of which, taken together, shall constitute one and the same Agreement. The Parties agree that the signed counterparts may be delivered by e-mail in a ".pdf" format data file or electronic signature (e.g., DocuSign or similar electronic signature technology) and thereafter maintained in electronic form, and that in this case such signature shall create a valid and binding obligation of the party executing with the same force and effect as if such ".pdf" or electronic signature page were an original thereof.

Signed on behalf of:

**IUCN, International Union for
Conservation of Nature and
Natural Resources**

[full name of OTHER PARTY]

Date: _____

Date: _____

[Name of representative]

[Name of representative]

[Position of representative]

[Position of representative]

Title of the offer or proposal: _____(the "Contract") To:
_____(the "Client")

1. We acknowledge and accept that the French Development Agency (the "AFD") finances the Client's projects only under its own conditions, which are determined by the Financing Agreement that directly or indirectly binds it to the Client. Consequently, there can be no legal relationship between the AFD and our company, our consortium, our suppliers, contractors, consultants, and subcontractors. The Client retains exclusive responsibility for the preparation and implementation of the procurement process and its execution. Depending on whether the contracts are for works, supplies, equipment, intellectual services (consultants), or other services, the Client may also be referred to as the Employer or Buyer.
2. We certify that neither we, nor any member of our consortium, nor our suppliers, contractors, consultants, and subcontractors, are in any of the following situations:

2.1 Being in a state of, or having been subject to, bankruptcy, liquidation, judicial settlement, safeguarding, cessation of activity, or any similar situation resulting from a procedure of the same nature;

2.2 Having been subject to:

a. A conviction handed down less than five years ago by a judgment with the force of res judicata in the country of execution of the Contract, for fraud, corruption, or any offense committed in connection with the procurement or execution of a contract (in the event of such a conviction, we may attach additional information to this Declaration of Integrity that would allow this conviction to be considered irrelevant in the context of the Contract);

b. An administrative sanction handed down less than five years ago by the European Union or by the competent authorities of the country in which we are established, for fraud, corruption, or any offense committed in connection with the procurement or execution of a contract (in the event of such a sanction, we may attach additional information to this Declaration of Integrity that would allow this sanction to be considered irrelevant in the context of the Contract);

c. A conviction handed down less than five years ago by a judgment with the force of res judicata, for fraud, corruption, or any offense committed in connection with the procurement or execution of a contract financed by the AFD;

2.3 Being listed on the financial sanctions lists adopted by the United Nations, the European Union, and/or France, notably in the fight against the financing of terrorism and against threats to international peace and security;

2.4 Having been subject to termination of a contract due to our exclusive fault within the past five years due to a serious or persistent breach of our contractual obligations during the execution of a previous

contract, provided that this sanction has not been contested by us or has resulted in a court decision overturning the termination for our exclusive fault;

2.5 Not having fulfilled our tax obligations according to the legal provisions of the country where we are established or those of the Client's country;

2.6 Being subject to an exclusion decision issued by the World Bank and listed accordingly on the published list at the electronic address <http://www.worldbank.org/debarr> (in the event of such an exclusion decision, we may attach additional information to this Declaration of Integrity that would allow this exclusion decision to be considered irrelevant in the context of the Contract);

2.7 Having produced false documents or made false declarations in providing the information required by the Client in the context of the present procurement and award process of the Contract.

3. We certify that neither we, nor any member of our consortium, nor our suppliers, contractors, consultants, and subcontractors, are in any of the following conflict of interest situations:

3.1 Controlling the Client or being a subsidiary controlled by the Client, unless the resulting conflict has been disclosed to the AFD and resolved to its satisfaction.

3.2 Having business or family relations with a member of the Client's staff involved in the procurement process or the resulting contract supervision, unless the resulting conflict has been disclosed to the AFD and resolved to its satisfaction;

3.3 Controlling or being controlled by another bidder or consultant, being under the control of the same company as another bidder or consultant, receiving from or granting to another bidder or consultant directly or indirectly subsidies, having the same legal representative as another bidder or consultant, maintaining direct or indirect contacts with another bidder or consultant allowing us to access and provide access to the information contained in our respective bids or proposals, to influence them, or to influence the Client's decisions;

3.4 Being engaged for an intellectual services mission that, by its nature, is likely to prove incompatible with our missions on behalf of the Client;

3.5 In the case of a procedure for awarding a works, supplies, or equipment contract: i. Having prepared ourselves or being associated with a consultant who prepared specifications, plans, calculations, and other documents used in the procurement procedure of the Contract; ii. Being ourselves, or one of the firms to which we are affiliated, recruited or to be recruited by the Client to supervise or control the works under the Contract.

4. If we are a public institution or a public enterprise, to participate in a competitive bidding procedure, we certify that we have legal and financial autonomy and are managed according to commercial law rules.

5. We undertake to promptly inform the Client, who will inform the AFD, of any changes in our situation with respect to points 2 to 4 above.

6. In the context of the procurement and execution of the Contract:

6.1 We have not committed and will not commit any unfair practice (action or omission) intended to deliberately deceive others, intentionally conceal elements, surprise or vitiate consent, or circumvent legal or regulatory obligations and/or violate internal rules to obtain an illegitimate benefit.

6.2 We have not committed and will not commit any unfair practice (action or omission) contrary to our legal or regulatory obligations and/or internal rules to obtain an illegitimate benefit.

6.3 We have not promised, offered, or granted and will not promise, offer, or grant, directly or indirectly, to (i) any Person holding a legislative, executive, administrative, or judicial mandate within the Client's State, whether appointed or elected, permanent or not, whether remunerated or not, and regardless of their hierarchical level, (ii) any other Person exercising a public function, including for a public body or public enterprise, or providing a public service, or (iii) any other Person defined as a public official in the Client's State, an undue advantage of any kind, for themselves or for another person or entity, so that they perform or refrain from performing an act in the exercise of their official functions.

6.4 We have not promised, offered, or granted and will not promise, offer, or grant, directly or indirectly, to any Person who directs a private sector entity or works for such an entity, in any capacity, an undue advantage of any kind, for themselves or for another Person or entity, so that they perform or refrain from performing an act in violation of their legal, contractual, or professional obligations.

6.5 We have not committed and will not commit any act likely to influence the procurement process to the detriment of the Client, and, in particular, no anti-competitive practice intended to prevent, restrict, or distort competition, notably by tending to limit access to the Contract or the free exercise of competition by other companies.

6.6 Neither we, nor any member of our consortium, nor any subcontractor will acquire or supply materials and will not intervene in sectors under embargo by the United Nations, the European Union, or France.

6.7 We undertake to respect and ensure that all our subcontractors respect the environmental and social standards recognized by the international community, including the fundamental conventions of the International Labor Organization (ILO) and international conventions for environmental protection, in accordance with the laws and regulations applicable to the country of execution of the Contract. Furthermore, we undertake to implement measures to mitigate environmental and social risks when indicated in the environmental and social management plan provided by the Client.

7. We, the members of our consortium, our suppliers, contractors, consultants, and subcontractors, authorize the AFD to examine the documents and accounting records related to the procurement and execution of the Contract and to submit them for verification to auditors appointed by the AFD.

Name: _____ In the capacity of: _____ Duly
authorized to sign for and on behalf of¹ _____

Signature: _____

Date: _____

¹In the case of a grouping, enter the name of the group. The person signing the offer, proposal, or application on behalf of the bidder or consultant must attach the authorization granted by the bidder or consultant.