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	Evaluation Recommendation	ce	Management Response	Responsible	Timeline
1	GR – Clear EbA definition (As long as the EbA approach remains unclear to the stakeholders, and also the concrete measures that can be promoted under the approach, it will not be possible to classify past and existing measures as EbA, to systematize them and to feed them into an M&E system.)	Partially	The EbA concept adopted by the program follows the CBD EbA definition and the FEBA quality criteria. We acknowledge, that there is still a lack of understanding of the extent to which EbA approaches contribute to 'effective' adaptation at landscape and national level. We agree that it is key for scaling-up EbA to be more inclusive and to engage key stakeholders, who have a stake in the project, through information, communication, networking and decision-making processes. Measures to reinforce awareness raising of key actors regarding EbA were undertaken in 2023 and will be intensified over the course of 2024 and 2025, to deepen understanding on the role EbA can play in reducing climate risk and enhancing resilience. Awareness raising measures to foster communication and networking to mainstream EbA include: (1) Implementing of awareness raising plan and provision of information material in WP III.I (2) Replication of Training- of - Trainer course on mainstreaming EbA, which was rolled out in all three countries in 2023 and will be replicated in GT and CR in Output III. (3) A blended learning course directed at representatives from the finance and insurance sector in Output IV; (4) A public awareness campaign on improving water security through EbA for rural water committees in Costa Rica (ASADAS) in Output IV.	Responsible IUCN for WP 3.1 especially in Guatemala and Costa Rica GIZ and CATIE in all work packages related to awareness raising of key actors, exposure visits, webinars	Measures to sensitize stakeholders further: Until end of project
			(5) Strategic monitoring and evaluation as well as communication of EbA effectiveness and impacts at all levels (national, subnational, community)		
2	GR – Abandon its scientific approach : First and foremost, the project management should abandon its scientific approach and be more practice-oriented. Think more from the needs of the target groups and the local implementation organisations and how they can be supported. Shift to more pragmatic decisions that reflect actions in the landscape.	yes	The consortium wants to stress the importance of using state of the art science and methods in assessments such as vulnerability studies. We agree that using science-based modeling approaches has been time-consuming, and EbA has been perceived as a theoretical approach. We fully agree on the need to shift to a more pragmatic approach to fulfill the practical approach of EbA and to better respond to the specific needs of the target groups and strengthen stakeholder engagement through participatory processes. Concrete measures include the following: (1) Use of simpler, target group differentiated language and contents. (2) Implement focus group discussions involving more the poorest ad most vulnerable people. (3) Review and inform project progress, indicator achievement and make adjustment to consider the respective situation contexts and needs with key stakeholders in all implementing landscapes. (4) Focus on the implementation of activities, evaluate and be flexible to optimize implementation processes. (5) Implement additional outreach and network activities such as peer-to-peer learning, community of practices, experience exchange activities as well as a learning-by-doing approach in all relevant work packages.	All consortia members: IUCN, CATIE and GIZ	until end of project
			We only partially agree with the recommendation, to "think from what the implementation organisations need". We consider, that it is key to include implementation organisation (subgrantees) as well as other local civil society organisations in consultation, negotiation and coordination processes on how to enhance resilience at landscape level to get balanced perspectives from a variety of stakeholders.		

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		Evaluation Recommendation	ce	Management Response	Responsible	Timeline
	3	PM – Decision-making process; speed-up	Yes	We acknowledge this recommendation which emphasizes the need for simplified processes and certain degree of	IUCN regional	Inmediately
		decision making processes: Due to the		autonomy for decision making and the assumption of full responsibility by each consortium partner in ensuring	coordination,	
		extended role clarification phase, a certain		efficiency and effectiveness in reaching project outcomes. The recommendation coincides with an internal	CATIE regional	
		pertaining mistrust amongst the consortium		evaluation done by the project team and actions already being undertaken to enhance agile decision making.	coordinator	
		partners as well as the creation of a complex		Actions include:	GIZ Consortia	
		steering structures, , which is based on the		(1) Strengthen already established decision making spaces and formats and involve the right people.	Lead	
		consensus of all consortium partners and in		(2) Periodic evaluation of steering structure, where needed clarification and/or modification of roles and	All national and	
		which all partners co-operate instead of		responsibilities.	subnational	
		achieving results within an output on their		(4) Implement agile and adaptive management to enhance decision-making processes.	coordinators and	
		own, it makes no sense to restructure the		(5) Where appropriate establish "petit committees"/ rapid response teams to accelerate decision making	regional output	
		complex and sometimes complicated internal		processes.	coordinators	
		project management mechanisms again in		(6) Greater autonomy for decision making at country level while ensuring information and transparency.		
		this phase. In the worst-case scenario, this				
		could hinder the project's activities instead of		As a complementary measure enhance awareness-raising, information- sharing, reporting and validation with key		
		promoting them. Therefore, the only advice		stakeholders (see also recommendation in GR 1)		
		for the ongoing project phase is to speed up				
		decision-making processes and make quicker				
		decisions. The local implementation partners				
		are waiting and expect concrete and rapid				
		support for their programs to increase				
		resilience of vulnerable people.)				
	4	PM- To speed-up the decision-making	Yes	We consider that recommendation PM-4 regarding abandoning the theoretical approach is partially answered by	Output II lead,	until end of
		process : Abandon the theoretical approach		GR-2 ("Abandon its scientific approach".	IUCN	project
		of doing a cost-benefit-analysis with		We agree on the need to accelerate implementation of EbA measures through support by implementing partners		
		questionable recommendations, start		(subgrantees) in CR and GT. The following actions will be taken:		
		immediately with informing the stakeholders		(1) Enhance project staff presence at landscape scale and accelerate implementation of field activities		
		about the 10 EbA-measures, support the		involving key local authority officials, NGOs, community leaders, beneficiaries, smallholder farmers,		
		existing implementation partners in their		extension services in Output II in CR and GT		
		work programmes, continue the cooperation		(2) Concretise the EbA practices that are appropriate for each landscape considering specific training needs.		
		with the new partners and concentrate on		(3) In output II, disseminate information material in simple and non-technical knowledge on the EbA measures		
		improving the needs of the beneficiaries		in the landscapes in GT and CR including capacity development measures for beneficiaries and local		
		instead of putting more efforts into		authority officials.		
		(theoretical) studies.		(4) Finalize grant agreements with subgrantees (implementing partners) in Guatemala and follow-up with		
		Another reason for abandoning the cost-		existing subgrantees in Costa Rica to ensure administrative and technical compliance and oversee activities		
		benefit analysis is the conceptual weakness		to reach the project goal.		
		of the study, as it does not monetarize the				
		positive environmental elements of the EbA				
		approach, such as biodiversity, carbon				

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	Evaluation Recommendation	e Management Response	Responsible	Timeline
	capture, water retention, etc. From a			
	scientific point of view possible outcomes			
	and recommendations of the study are			
	therefore highly questionable.)			
	PM – Autonomy to country teams: From a technical and conceptual point of view, it is also essential that the country teams are given the highest possible degree of autonomy to make decisions and implement measures, as they have the necessary sociocultural information and can draw on existing contacts.	We agree with this recommendation. Autonomy for country teams is essential to create relevance, ownership, and transformational change at the national and subnational level. Only through autonomy, the program can support nationally and locally relevant and sustainable adaptation and conservation strategies, to respond to country specific needs. Country Teams already have autonomy from regional/consortia decision-making to respond to national/local contexts. However, autonomy only works with assuring quality of results and impact, therefore alignment among the project outputs within the country teams and the priorities of each country needs to be guaranteed.	IUCN regional coordination, CATIE regional coordinator GIZ Consortia Lead All national and subnational	until end of project
		To further enhance a bottom-up approach and accelerate implementation at landscape level all consortia partners are committed:	coordinators and regional output	
		(1) to improve the quality, effectiveness, and efficiency of the project outcomes, through adaptive management and adaptive leadership	coordinators	
		(2) to promote an environment of cooperation and trust among country teams to foster the partnership between IUCN, CATIE and GIZ.		

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	Evaluation Recommendation	ce	Management Response	Responsible	Timeline
66	PM – Monitoring & Evaluation: The M&E system should be revised in a way that in future no more severe errors in data collection occur. The M&E system of the project has shown severe deficiencies: In the annual report of the year 2022, the outcome indicator I.0.1 comprised a value of 208 ha under EbA measures in total over all countries, which was detected only in December 2024, corrected and downsized to a total of 29ha.	Yes	The program has developed a result-based monitoring system to evaluate incremental progress towards indicator achievement, based on jointly agreed milestones in 2022. We agree that the result-based M & E system must be strengthened with regards to specific outcome and output indicators, such as "ha implemented with EbA measures" or "direct versus indirect beneficiaries". Measures already implemented include: (1) Guidance document on responsibilities, means of verification, detailed methodology for data collection for each indicator compiled in the projects M & E document. Country teams have been made aware of the sources of verification for all indicators, so that the necessary information requirements are understood and internalized by the teams. (2) Standardization of the M&E data collection with periodic (three-month basis) updates with team members and partners at country and regional level. (3) Clarification of responsibilities in data review and data quality assurance among consortia members. Further measures to strengthen the M & E system are: (1) Each consortia member ensures the proper functioning of the M & E system for the respective indicators, they are responsible for. This includes ensuring that all responsible team members understand the indicator methodology, verification and data quality assurance. (2) Particularly for the indicators regarding direct and indirect beneficiaries as well as hectares with implemented EbA measures in charge of IUCN, constant feedback is provided to maintain quality control over the information collected and reported. (3) Numeric indicators (beneficiaries, areas of land with implementation of EbA measures) will be further broken down to smaller values, to be able to monitor incremental progress periodically.	IUCN regional coordination, CATIE regional coordinator GIZ Consortia Lead All national and subnational coordinators and regional output coordinators	until end of project
7	PM – Involvement of target groups: It is essential to involve the target groups more closely in implementing specific EbA measures and to speed up with project ideas that have already started (e.g., Tree nursery project with the municipality of Pococí in Costa Rica). More financial support should be given to the beneficiaries in Output II as short-term measures in addition to the long-term financial investments in Output IV, which aim to secure longer-term funding for EbA measures.	Yes	We agree and acknowledge that it is key to pursue a participative approach to foster ownership of key actors and sustainability of EbA. Promoting participation of key actors in adaptation planning and implementation is relevant to assume ownership at all levels. In addition to measures described in GR-1, GR-2, PM-4 and PM-17 the following actions will be implemented: (1) Further strengthening participatory processes at landscape level with key stakeholders and vulnerable groups. (2) Focus on accelerating implementation at all levels and reduce the number of consultancies studies. (3) Enhance alignment with priorities and activities of Annual Operational Plans of key institutions (environment, agriculture, forestry); (4) Empower subnational coordinators and field staff in the intervention areas in GT and CR to coordinate activities at landscape level and deliver EbA implementation that meet the target groups needs; (5) Promote synergies between local organizations for field implementation. (6) Create learning networks to exchange EbA best practices, strengthen capacities and generate new knowledge.	Output II Lead (IUCN) National and subnational coordinators in each country (WP: I.II, III.I, III.I, III.II, III.II, III.III, IV. I, IV.II)	until end of project

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	Evaluation Recommendation	ce	Management Response	Responsible	Timeline
	PM – Motivating stakeholders and inclusion of existing knowledge: Learn from the country of Ecuador in terms of motivation of stakeholders and inclusion of existing knowledge, through capacity building in a wide range of measures, such as on grafting of fruit plants in Chone, trees seedlings, etc. and the further factors which have led to a wide acceptance of the team by the beneficiaries and implementing organizations.	Yes	 This recommendation is already being implemented. The 2024 workplan envisages experience exchanges that include best practice approaches from Ecuador. Peer-to-peer learning as well as experience exchanges have been included for the different work packages in the three countries to foment learning and knowledge management (please also refer to management response regarding recommendation PR-16). (1) All consortia partners agree that key stakeholders need to be included in learning and experience exchange at network events, peer-to peer-exchange or outreach events such as conferences. (2) Learning from what has not worked and what the challenges have been, can be far more useful for broader learning than focusing only on success. (3) To further strengthen ownership and sustainability, all consortia partners promote the presentation of project results by representatives of political partners at regional or international conferences. 	IUCN regional coordination, CATIE regional coordinator GIZ Consortia Lead All national and subnational coordinators and regional output coordinators	2024
	PM – Expectation management has to be improved: The expectations of local implementation partners must be clarified more than before. It must be clear to local cooperation partners, such as Superintendencia General de Seguros de Costa Rica (SUGESE) in Costa Rica, what they can expect from the project and what not.	Yes	We agree that expectation management is critical in a cooperation system to avoid any misunderstanding of roles and to manage stakeholders' expectations. Several measures are in place to manage expectations. Consortium partners are very careful with regards to managing expectations, avoiding ambiguities and commitments which the program cannot fulfil or contribute to. Measures include: (1) Clarification to governmental authorities on what a technical assistance instrument offers and how it differs from financial cooperation, to avoid expectations regarding investments funding. (2) Clarification to beneficiaries on how official development assistance works and why technical assistance projects can provide incentives, contributions and training programs, but not financial aid. (3) Project role and rules clarification of implementing partners (subgrantees) by the grantor. The grantor will inform subgrantees on project progress and priorities, provide technical orientation and supervise activities. We disagree with the evaluators that false expectations were raised with SUGESE. The project team cooperates in CR with SUGESE and provides technical assistance. Supporting documentation to clarify this misunderstanding has been provided in due time to the evaluator team.	Regional coordinator IUCN, Regional coordinator CATIE, GIZ consortia lead.	Ongoing until project end
	PM – Adjustment of all indicators on outcome and output level as well as standard indicators: For the operational planning that takes place at the beginning of the new year, it should be examined whether it is already possible to question the interdependence between milestones linked to specific activities and work packages and, if necessary, dissolve them into simplified	Yes	We agree that the periodic review of indicators is an essential part of monitoring and evaluation, and we are assessing all indicators with regards to necessary adjustments. Standard indicators have already been adjusted in the interim report for 2022 and are updated regularly. In 2022, first adjustment to simplify processes, accelerate implementation and reduce the need for extensive coordination were agreed within the consortia and included: (1) transfer of responsibilities and allocated funds for Output IV in Costa Rica and Ecuador from IUCN (WP IV.3 Costa Rica) and CATIE (WP IV.1 Ecuador) to GIZ.	Regional coordinator IUCN, Regional coordinator CATIE, GIZ consortia lead.	Until June 2024

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	Evaluation Recommendation	ce	Management Response	Responsible	Timeline
	processes. In concrete terms, this would		Despite implementation delays, we expect that most indicators will be achieved during the project duration. To		
	mean focusing less on the work packages -		enhance current implementation efforts in Output II, we propose:		
	putting the internal discussions about "who		(2) enhance and accelerate implementation in Output II in Guatemala and Costa Rica, see also PR-4		
	with whom" and which resources at the back		(3) transfer of implementation responsibility from IUCN to GIZ for all indicators and work packages in Costa		
	of the agenda - and instead allowing more		Rica and Guatemala related to the strengthening of M&E systems at national level (WP I.IV) and Knowledge		
	autonomy for individual experts in the team		Management (WP III.III), where little progress is visible so far and GIZ is already providing extensive		
	and focusing on the degree of quantitative		support. This management response is associated with budget reallocation and a new contract amendment		
	achievement of the activities, as is already		for the grant between IUCN and GIZ.		
	happening in Costa Rica regarding Output IV.				
	A revision and adjustment of the project				
	progress as well as standard indicators to the				
	existing conditions is unavoidable.				
11	PM – Data disaggregation : As far as the	No	This recommendation refers to data from 2022 and has been addressed in 2023. The program is following IKI	Regional	Until end of
	reporting on standard indicators is		guidelines for data disaggregation.	coordination	project
	concerned, the project should follow the			Output III (CATIE	
	guidelines for data disaggregation. In the case			Costa Rica) as	
	of SI – 4 capacity people reporting for the			well as country	
	year 2022 for instance, all types of actors -			component leads	
	with its detailed subdivisions- involved should			for Output 3	
	be reported against, to avoid				
	misunderstandings and misinterpretations.				
12	PP – Development of concrete capacity	Partially	The program accounts for and implements a capacity-building plan based on already identified knowledge gaps.	Regional	May-24
	strengthening plans: The capacity		The capacity development plans, where the target group (#) and themes/topics and capacities are included, is	coordination	
	strengthening strategy describes the		currently being updated. There will be specific reference to organisations, institutions and individuals. The CD plan	Output III (CATIE	
	responsibility of the EbA LAC technical team		will also be updated to include the budget for each country and course, as well as the number of people to be	Costa Rica) as	
	in capacity building. For each country, key		trained.	well as country	
	actors are identified, but what is lacking –		We only partially agree with the recommendation with regards to the timeframe of 5-years, the CD plan will span 3	component leads	
	especially in Costa Rica and Guatemala – is a		years and will cover the project duration time until 2026.	for Output 3	
	clear analysis of the gaps that exist in				
	capacity building in the organizations and				
	clear and detailed recommendations for the				
	training of individuals and institutions, e.g.				
	how many experts shall be trained of which				
	organization on which thematic topic. A				
	capacity strengthening plan with a				
	comprehensive 5-year plan and its				
	corresponding budget should be developed.				

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	Evaluation Recommendation	ce	Management Response	Responsible	Timeline
13	PP – Identification of the concrete financial	Partially	The recommendation is unclear whether it refers to work package IV.I (financial instruments) or IV.II and IV.III	Regional output	December
	products: Under output IV, the mapping of		((access to) financing mechanisms). The identification of concrete financial mechanism is completed.	lead IV, Output	2024
	the cooperation systems as well as		(1) In Ecuador, financial products are identified with Tier 1 and Tier 2 financing institutions within the popular	IV country leads.	
	financing/risk transfer mechanisms and		and solidarity financial system CONAFIPS). At tier1, in cooperation with DGRV, technical assistance is		
	enabling conditions has been done. In Costa		provided in the development of two green credit products: one for the agricultural cooperative Junín and		
	Rica, the analysis of financial institutions was		one for the cooperative 15 de abril. The financing products will integrate EbA criteria and will be launched		
	done in a first study that came up with		for the fourth quarter of 2024. Additionally, in partnership with <u>FINANCOOP</u> , four additional green credit		
	concrete recommendations for the financial		products at tier 1 and four local savings and credit cooperatives (Chone, Calceta, Santa Ana, Abdón		
	organizations to be contacted within the		Calderón) will be strengthened. At second tier, CONAFIPS' green credit line for savings and credit		
	consolidation as well as upscaling areas.		cooperatives will integrate EbA criteria, AFD and BID will canalize funds for EbA through CONAFIPS.		
	What is still lacking is the identification of the		(2) In Guatemala, the identification of specific financial products for the integration of EbA is being carried out		
	concrete financial products in which EbA can		with the financial entities selected by the Program for the implementation of the SARAS and Agroclimatic		
	be integrated of each of the mentioned		tools, which will be two bank cooperatives for each country. It is important to mention that the application		
	institutions, which should be the basis for		of these tools will be a first step to demonstrate and promote the potential benefits of integrating the EbA		
	providing capacity building courses to		approach into financial products.		
	financial institutions and insurance		(3) In the case of Costa Rica, the financial products have been defined in 2022 (assuming the recommendations		
	companies.		don't refer to the financing and risk transfer instruments of IV.1). The financial products are covered in 4.2		
			and 4.3:		
			 a) the seed capital financial product that is being worked on with Activa and SBD, 		
			b) the water resource protection tariff and		
			c) the credit program with SBD based on the portfolio of financing sources.		
			Tools and instruments (IV.1) prioritized for Costa Rica include SARAS (since 2023) and Futurismo (since		
			2022). We do not agree with the assumption that the identification of financial products is a requirement		
			for training insurance and financial entities. Capacity development measures that are being developed by		
			EbA LAC for the finance and insurance sector focus on strengthening entities in understanding climate		
			change and ecosystem-based Adaptation approach.		

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		Evaluation Recommendation	ce	Management Response	Responsible	Timeline
1	4	S – Safeguard measures mentioned in the	Partially	We partially agree with the assessment of the evaluation, since discrepancies are related to different periods	GIZ	Periodically
		country documents have to be reviewed:		considered, the period for evaluating safeguards in the interim report (until 12.2022) was different than the period		until end of
	1	The safeguard measures mentioned in the		the evaluator is considering (2023).		project
		country documents have to be reviewed.		The project has undertaken action to strengthen the projects safeguard system. Between 11.2023 and 02.2024 a		
		Classifications should be harmonized across		revision process of the performance standards took place for Guatemala and Costa Rica. In 02.2024 workshops		
		all countries to guarantee consistency. If		were held for all consortium members as well as current local implementing partners on safeguards, gender,		
		downgrading occurs, for instance, with PS 7 -		conflict sensitivity in adaption projects as well as on the do-no-harm approach. Safeguards measure have been		
		Indigenous peoples and marginalized groups-		revised, complemented and/ or further defined.		
		in the 2022 annual report for Guatemala, it				
		has to be explained. Reporting for		Safeguards are part of the regular M & E system and are evaluated on a 3month basis.		
		subsequent years has to be more informative				
		and provide concrete examples of the				
		project's activities and impact instead of				
		generalities. In future, PS 4 should be				
		monitored closely and reported to regularly				
		as the political situation is so far stable after				
		the elections but might change any time and				
	_	impact community safety.				
1	_	G – Gender: In terms of Gender, the	Partially	We agree that gender-responsiveness must be enhanced in the project implementation. We emphasize that closing		Until end of
		participation of men in project activities still		gender gaps means far more than "parity in participation" and includes economic participation and opportunity,	coordinator	project
		prevails in the year 2022 with overall 58% in		education attainment, health, political empowerment. Measuring gender parity in participation has not proven to	IUCN, Regional	
		Guatemala, 59% in Costa Rica, 60%		measure closing the gender gap, because if not well designed, can lead to increase in domestic violence.	coordinator	
		attendance in Ecuador. It is not surprising		It is likely that workshops directed only to women will improve their participation, however imbalances in decision-	CATIE, GIZ	
		that a personal exchange that was exclusively			consortia lead.	
		directed to women in Guatemala with regard		to be implemented to enhance gender-responsiveness are:		
		to governance in watersheds has the highest		(1) Promoting gender-equitable access to finance for EbA		
		participation rate of women with 98%. This		(2) Promoting gender-equitable participation and influence in adaptation decision-making processes		
		leads to the conclusion that women		(3) Addressing gender-specific needs and capacities, such as adjusting workshop and trainings to schedules/ locations which best fit rural women's needs.		
		attendance of workshops can be improved if				
		workshops are directed towards women only		(4) Awareness raising campaigns and training material on the crucial role rural women in Latin America play in		
		and if they take place in locations, where		enhancing resilience and reducing climate risks.		
		women have easily access to and in times,				
		when they are mostly freed from other duties				

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	Evaluation Recomm	nendation	ce	Management Response	Responsible	Timeline
1	6 RE – No regional ex	change with Argentina,	Yes	We agree with the recommendation and won't further pursue a regional exchange with Argentina, Colombia and El	GIZ	2024 and
	Colombia, and El S	alvador: Due to the delays		Salvador. However, for specific topics which are still very incipient we consider that a thematic exchange on a		2025
	in implementing th	e project content in the		regional level involving "forerunner" countries contributes to innovation, enhanced ownership and a more dynamic		
	individual countries	s, it is recommended that		implementation. This particularly applies to the topic of climate risk insurance which in most countries is still at a		
	the aspect of the ex	change with Colombia,		very initiatory level with little to no experience with regards to commercial products. There is substantial interest		
	Argentina and El Sa	lvador as well as the		among stakeholders to identify and implement concrete steps in developing such insurance products. The GADeR-		
	potential exchange	with regional bodies like		ALC Innovation Fund will co-finance this year a regional (Brasil, Costa Rica, Ecuador and Guatemala) multi-		
	Central American C	ommission for		stakeholder meeting to develop a roadmap for climate insurances (commercial and parametric). Additionally, EbA		
	Environment and D	evelopment shall not be		LAC is liaising with the Access to Insurance Initiative and EuroClima with regards to best practices and peer-to-peer		
	realized in the rema	aining project period and		learning.		
	that all efforts be c	oncentrated on				
	implementing (part	ial) aspects and activities				
		on of EbA practices in the				
	three project count	ries.				
1	7 CP – Allocate fund	ing: Irrespective of the	Partially	We agree that accelerating implementation is urgently needed to deliver results at the local landscape level and all	IUCN	Immediately
	pending cost-benef	it analysis of the identified		consortia partners should provide technical assistance to stakeholders. Allocation of incentive funding for EbA		
	EbA measures that	have been started or are		measures falls under Output II responsibility, nevertheless EbA measures will also be funded through Output IV		
	pending, it is urgen	tly recommended that the		(financing). There is currently over 500 k EUR allocated for incentives to vulnerable people to implement EbA		
	consortium partner	s allocate funding for		measures in all three countries in the IUCN grant.		
	technical assistance	e to keep up stakeholder's		We only partially agree with these recommendations, because the funds will be drawn, rather than 3.1 and 6.4.		
	motivation. It is im	portant that the project		Please, also see response for recommendation PM-4 and PM-7 on direct financial support for beneficiaries.		
	-	port to the stakeholders				
		bring them revenue and				
		inance these activities,				
	_	nts from IUCN and CATIE				
		ould be taken. GIZ could				
	also check whether	budget items 3.1 and 6.4				
	still contain funds f	or specific target group				
	measures.					
		utflow at all times. Only				
	_	as so far spent the cash				
	outflow that was p	anned.				