



Request for Proposals (RfP)

Consultancy Services supporting the development of the GEF-8 Blue Corridor: connectivity for the conservation, restoration and sustainable use of marine ecosystems of global importance in the Southern Caribbean of Costa Rica

**International Union for Conservation of Nature and Natural Resources
Regional Office for Mexico, Central America and the Caribbean**

Country: Costa Rica

Name of the Project: P04965 - GBFF- Blue corridor for the conservation, restoration and sustainable use of marine ecosystems in Costa Rica

RfP Reference: IUCN-24-12-P04965-1

Welcome to this Procurement by IUCN. You are hereby invited to submit a Proposal. Please read the information and instructions carefully because non-compliance with the instructions may result in disqualification of your Proposal from this Procurement.

1. REQUIREMENTS

- 1.1. A detailed description of the services and/or goods to be provided can be found in Attachment 1.

2. CONTACT DETAILS

- 2.1. During the course of this procurement, i.e. from the publication of this RfP to the award of a contract, you may not discuss this procurement with any IUCN employee or representative other than the following contact. You must address all correspondence and questions to the contact, including your Proposal.

IUCN Contact: procurement.Ormac@iucn.org

3. PROCUREMENT TIMETABLE

- 3.1. This timetable is indicative and may be changed by IUCN at any time. If IUCN decides that changes to any of the deadlines are necessary, we will publish this on our website and contact you directly if you have indicated your interest in this procurement (see Section 3.2).

DATE	ACTIVITY
20/12/2024	Publication of the Request for Proposals
20/01/2025	Deadline for submission of questions
31/01/2025	Deadline for submission of Proposals to IUCN (" Submission Deadline ")
05/02/2025	Clarification and evaluation of Proposals

DATE	ACTIVITY
28/02/2025	Planned date for contract award
15/03/2025	Expected contract start date

3.2. Please email the IUCN contact to express your interest in submitting a Proposal by the deadline stated above. This will help IUCN to keep you updated regarding the procurement.

4. **COMPLETING AND SUBMITTING A PROPOSAL**

4.1. Your Proposal must consist of the following separate documents:

A. ADMINISTRATIVE REQUIREMENTS

- a. Copy of identification document or passport (in case of being a foreigner)
- b. Copy of legal invoice for fees collection.
- c. Copy of resume
- d. Letter of interest signed, indicating that the Consultant have read, understood and accept the content of these Terms of Reference. (Annex 2)
- e. Signed Declaration of Undertaking (Annex 3a)
- f. Human Resources Questionnaire filled and signed (Annex 4)

FOR CONSULTANCY COMPANIES:

- a. Copy of Certification of Incorporation
- b. Copy of identification document of the Legal Representative
- c. Copy of legal invoice for fees collection.
- d. Copy of resumes of the Consulting Team
- e. Letter of interest signed, indicating that the Consultant have read, understood and accept the content of these Terms of Reference. (Annex 2)
- f. Signed Declaration of Undertaking signed by the Representative of the Consulting Company or, in the case of a Consortium or group of consultants, signed by each member indicating that they have read and understood the content of the Declaration (Annex 3b)
- g. Human Resources Questionnaire filled and signed (Annex 4)

- Technical Proposal (see Section 4.4 below)
- Financial Proposal (see Section 4.5 below)

Proposals must be prepared in English.

4.2. Your Proposal must be submitted by email to the IUCN Contact (see Section 2). The subject heading of the email shall be [RfP Reference – bidder name]. The bidder name is the name of the company/organisation on whose behalf you are submitting the Proposal, or your own surname if you are bidding as a self-employed consultant. Your Proposal must be submitted in PDF format. You may submit multiple emails suitably annotated, e.g. Email 1 of 3, if attached files are too large to suit a single email transmission. You may not submit your Proposal by uploading it to a file-sharing tool.

IMPORTANT: Submitted documents must be password-protected so that they cannot be opened and read before the submission deadline. Please use the same password for all submitted documents. After the deadline has passed and within 12 hours, please send the password to the IUCN Contact. This will ensure a secure bid submission and opening process. Please DO NOT email the password before the deadline for Proposal submission.

4.3. *Pre-Qualification Criteria*

Not used

4.4. *Technical Proposal*

The Technical Proposal must address each of the criteria stated below explicitly and separately, quoting the relevant criteria reference number (left-hand column).

Proposals in any other format will significantly increase the time it takes to evaluate, and such Proposals may therefore be rejected at IUCN's discretion.

Where CVs are requested, these must be of the individuals who will actually carry out the work specified. The individuals you put forward may only be substituted with IUCN's approval.

IUCN will evaluate Technical Proposals with regards to each of the following criteria and their relative importance:

	Description	Information to provide	Relative weight
1	<i>Methodology to be implemented and schedule with logical dimension of time</i>		15%
2	<i>Experience in Costa Rica and Costa Rican Caribbean zone</i>	<i>Company Profile / CV / Responsible for the Consultancy</i>	10%
3	<i>Experience in GEF Project document elaboration</i>	<i>Company Profile / CV / Responsible for the Consultancy</i>	15%
4	<i>Experience in Environmental and Social safeguard and gender-sensitive project design</i>		20%
5	<i>Experience with tools and baseline studies identified in ToR.</i>		30%
6	<i>Familiarity with selected cities</i>		10%
TOTAL			100%

4.5. *Financial Proposal*

Signed by the Proposer, indicating the value of professional services (USD) in numbers and letters.

4.5.1. The Financial Proposal must be a fixed and firm price for the provision of the goods/services stated in the RfP in their entirety.

4.5.2. *Prices include all costs*

It will be considered that the prices presented include all the costs of fees, insurance, taxes, obligations and risks that must be considered for compliance with the Terms of Reference. IUCN will not accept charges beyond those clearly indicated in the Financial Proposal and that are eligible for the execution of the Contract.

The Bidder will have to assume the payments corresponding to taxes according to regulations in force in its country; You will have to have health and life insurance up to date; and will assume the bank charges by transfer.

If local or international trips must be made for the execution of this Contract, the costs will be paid by IUCN through reimbursement and will be governed by the IUCN per diem scale for food and lodging.

Travel expenses related to the execution of this Contract will not exceed the total amount of 14,000 USD broken down as follows:

Expense type	Maximum amount
---------------------	-----------------------

Air transfer	4,000
Meals	4,000
Surface Transportation	8,000
Accommodation	6,000
Other expenses (detailed)	

For reimbursement of travel expenses, the Proposer must submit a financial report with original invoices/receipts (e.g., transportation, lodging, food and incidentals) to the IUCN Contact Person, in the currency of the Contract, so that the corresponding reimbursement can be processed.

Expenses related to vehicle maintenance, purchase of electronic equipment, cell phone expenses, consumption expenses or purchase of alcoholic beverages will be considered ineligible expenses.

4.5.3. Breakdown of rates and prices

For information only, the price needs to be broken down as follows:

	Description	Quantity	Unit Price	Total Price
1				
2				
3				
4				
5				
6				
	TOTAL			

4.6. Additional information not requested by IUCN should not be included in your Proposal and will not be considered in the evaluation.

4.7. Your Proposal must remain valid and capable of acceptance by IUCN for a period of 90 calendar days following the submission deadline.

4.8. Withdrawals and Changes

You may freely withdraw or change your Proposal at any time prior to the submission deadline by written notice to the IUCN Contact. However, in order to reduce the risk of fraud, no changes or withdrawals will be accepted after the submission deadline.

5. EVALUATION OF PROPOSALS

5.1. Completeness

IUCN will firstly check your Proposal for completeness. Incomplete Proposals will not be considered further.

5.2. Pre-Qualification Criteria

Not used

5.3. Technical Evaluation

5.3.1. Scoring Method

Your Proposal will be assigned a score from 0 to 10 for each of the technical evaluation criteria, such that '0' is low and '10' is high.

5.3.2. Minimum Quality Thresholds

Proposals that receive a score of '0' for any of the criteria will not be considered further.

5.3.3. Technical Score

Your score for each technical evaluation criterion will be multiplied with the respective relative weight (see Section 4.4) and these weighted scores added together to give your Proposal's overall technical score.

5.4. *Financial Evaluation and Financial Scores*

The financial evaluation will be based upon the full total price you submit. Your Financial Proposal will receive a score calculated by dividing the lowest Financial Proposal that has passed the minimum quality thresholds (see Section 5.3.2) by the total price of your Financial Proposal.

Thus, for example, if your Financial Proposal is for a total of CHF 100 and the lowest Financial Proposal is CHF 80, you will receive a financial score of $80/100 = 80\%$

5.5. *Total Score*

Your Proposal's total score will be calculated as the weighted sum of your technical score and your financial score.

The relative weights will be:

Technical:	70%
Financial:	30%

Thus, for example, if your technical score is 83% and your financial score is 77%, you will receive a total score of $83 * 70\% + 77 * 30\% = 58.1\% + 23.1\% = 81.2\%$.

Subject to the requirements in Sections 4 and 7, IUCN will award the contract to the bidder whose Proposal achieves the highest total score.

6. **EXPLANATION OF PROCUREMENT PROCEDURE**

- 6.1. IUCN is using the Open Procedure for this procurement. This means that the contracting opportunity is published on IUCN's website and open to all interested parties to take part, subject to the conditions in Section 7 below.
- 6.2. You are welcome to ask questions or seek clarification regarding this procurement. Please email the IUCN Contact (see Section 2), taking note of the deadline for submission of questions in Section 3.1.
- 6.3. All Proposals must be received by the submission deadline in Section 3.1 above. Late Proposals will not be considered. All Proposals received by the submission deadline will be evaluated by a team of evaluators in accordance with the evaluation criteria stated in this RfP. No other criteria will be used to evaluate Proposals. The contract will be awarded to the bidder whose Proposal received the highest Total Score. IUCN does, however, reserve the right to cancel the procurement and not award a contract at all.
- 6.4. IUCN will contact the bidder with the highest-scoring Proposal to finalise the contract. We will contact unsuccessful bidders after the contract has been awarded and provide detailed feedback. The timetable in Section 3.1 gives an estimate of when we expect to have completed the contract award, but this date may change depending on how long the evaluation of Proposals takes.

7. **CONDITIONS FOR PARTICIPATION IN THIS PROCUREMENT**

- 7.1. To participate in this procurement, you are required to submit a Proposal, which fully complies with the instructions in this RfP and the Attachments.
 - 7.1.1. It is your responsibility to ensure that you have submitted a complete and fully compliant Proposal.
 - 7.1.2. Any incomplete or incorrectly completed Proposal submission may be deemed non-compliant, and as a result you may be unable to proceed further in the procurement process.

- 7.1.3. IUCN will query any obvious clerical errors in your Proposal and may, at IUCN's sole discretion, allow you to correct these, but only if doing so could not be perceived as giving you an unfair advantage.
- 7.2. In order to participate in this procurement, you must meet the following conditions:
- Free of conflicts of interest
 - Registered on the relevant professional or trade register of the country in which you are established (or resident, if self-employed)
 - In full compliance with your obligations relating to payment of social security contributions and of all applicable taxes
 - Not been convicted of failing to comply with environmental regulatory requirements or other legal requirements relating to sustainability and environmental protection
 - Not bankrupt or being wound up
 - Never been guilty of an offence concerning your professional conduct
 - Not involved in fraud, corruption, a criminal organisation, money laundering, terrorism, or any other illegal activity.
- 7.3. You must complete and sign the Declaration of Undertaking (see Attachment 2).
- 7.4. If you are participating in this procurement as a member of a joint venture, or are using sub-contractors, submit a separate Declaration of Undertaking for each member of the joint venture and sub-contractor, and be clear in your Proposal which parts of the goods/services are provided by each partner or sub-contractor.
- 7.5. Each bidder shall submit only one Proposal, either individually or as a partner in a joint venture. In case of joint venture, one company shall not be allowed to participate in two different joint ventures in the same procurement nor shall a company be allowed to submit a Proposal both on its behalf and as part of a joint venture for the same procurement. A bidder who submits or participates in more than one Proposal (other than as a subcontractor or in cases of alternatives that have been permitted or requested) shall cause all the Proposals with the bidder's participation to be disqualified.
- 7.6. By taking part in this procurement, you accept the conditions set out in this RfP, including the following:
- It is unacceptable to give or offer any gift or consideration to an employee or other representative of IUCN as a reward or inducement in relation to the awarding of a contract. Such action will give IUCN the right to exclude you from this and any future procurements, and to terminate any contract that may have been signed with you.
 - Any attempt to obtain information from an employee or other representative of IUCN concerning another bidder will result in disqualification.
 - Any price fixing or collusion with other bidders in relation to this procurement shall give IUCN the right to exclude you and any other involved bidder(s) from this and any future procurements and may constitute a criminal offence.
- 8. CONFIDENTIALITY AND DATA PROTECTION**
- 8.1. IUCN follows the European Union's General Data Protection Regulation (GDPR). The information you submit to IUCN as part of this procurement will be treated as confidential and shared only as required to evaluate your Proposal in line with the procedure explained in this RfP, and for the maintenance of a clear audit trail. For audit purposes, IUCN is required to retain your Proposal in its entirety for 10 years after the end of the resulting contract and make this available to internal and external auditors and donors as and when requested.
- 8.2. In the Declaration of Undertaking (Attachment 2) you need to give IUCN express permission to use the information you submit in this way, including personal data that forms part of your Proposal. Where you include personal data of your employees (e.g. CVs) in your Proposal,

you need to have written permission from those individuals to share this information with IUCN, and for IUCN to use this information as indicated in 8.1. Without these permissions, IUCN will not be able to consider your Proposal.

9. COMPLAINTS PROCEDURE

If you have a complaint or concern regarding the propriety of how a competitive process is or has been executed, then please contact procurement@iucn.org. Such complaints or concerns will be treated as confidential and are not considered in breach of the above restrictions on communication (Section 2.1).

10. CONTRACT

The contract will be based on IUCN's template in Attachment 3, the terms of which are not negotiable. They may, however, be amended by IUCN to reflect particular requirements from the donor funding this particular procurement.

11. ABOUT IUCN

IUCN is a membership Union uniquely composed of both government and civil society organisations. It provides public, private and non-governmental organisations with the knowledge and tools that enable human progress, economic development and nature conservation to take place together.

Headquartered in Switzerland, IUCN Secretariat comprises around 1,000 staff with offices in more than 50 countries.

Created in 1948, IUCN is now the world's largest and most diverse environmental network, harnessing the knowledge, resources and reach of more than 1,300 Member organisations and some 10,000 experts. It is a leading provider of conservation data, assessments and analysis. Its broad membership enables IUCN to fill the role of incubator and trusted repository of best practices, tools and international standards.

IUCN provides a neutral space in which diverse stakeholders including governments, NGOs, scientists, businesses, local communities, indigenous peoples organisations and others can work together to forge and implement solutions to environmental challenges and achieve sustainable development.

Working with many partners and supporters, IUCN implements a large and diverse portfolio of conservation projects worldwide. Combining the latest science with the traditional knowledge of local communities, these projects work to reverse habitat loss, restore ecosystems and improve people's well-being.

www.iucn.org

<https://twitter.com/IUCN/>

12. ANNEXES

Annex 1	<i>Specification of Requirements / Terms of Reference</i>
Annex 2	<i>Letter of Interest</i>
Annex 3	<i>Declaration of Undertaking (select 2a for companies or 2b for self-employed)</i>
Annex 4	<i>Human Resources Questionnaire</i>
Annex 5	<i>Theory of Change, Sustainable Cities IP</i>
Annex 6	<i>Guatemala Child Project Concept</i>

**ATTACHMENT 1
TERMS OF REFERENCE**

**The Regional Office for Mexico, Central America and the Caribbean of the
International Union for the Conservation of Nature**

(IUCN-ORMACC)

REQUIRES

PROFESSIONAL CONSULTANCY SERVICES

Consultancy Services supporting the development of the
GEF-8 Blue Corridor: connectivity for the conservation, restoration and sustainable use of marine
ecosystems of global importance in the Southern Caribbean of Costa Rica”

Type of Contract:	Professional Consultancy Services
Period:	9 months
Availability:	January 2024
Persons Responsible for Supervision:	Nadia Mujica, GEF/GCF portfolio manager

1. BACKGROUND AND JUSTIFICATION

Summary

IUCN seeks the services of a consultant or firm to lead the development of a full-sized GEF project, *the “Blue Corridor: connectivity for the conservation, restoration and sustainable use of marine ecosystems of global importance in the Southern Caribbean of Costa Rica”* project, including development and finalization of all reports and documentation including the finalized IUCN Project Document (ProDoc) and GEF CEO Endorsement Request with all required supporting annexes and documentation.

The project objective: Government entities, local community groups and indigenous peoples effectively and sustainably create and manage a marine corridor between Cahuita National Park (NP) and the Gandoca-Manzanillo National Wildlife Refuge (WR) to improve the restoration and connectivity of key ecosystems in Costa Rica’s southern Caribbean and diversify the income of local communities and indigenous peoples in the area.

The project aims to establish and sustainably manage the Cahuita-Gandoca marine corridor in Costa Rica, focusing on biodiversity conservation, ecosystem restoration, and improved livelihoods for local communities, including Indigenous Peoples and Local Communities (IPLCs). IPLCs are central to the project and will be supported in several keyways:

- Direct receipt of resources: IPLCs will receive direct financial support for small-scale sustainable projects, including responsible fishing, ecotourism, and the management of invasive species. In addition, the project will improve Indigenous communities’ access to existing Payment for Environmental Services (PES) programs, recognizing their significant contributions to conservation efforts in the watersheds that feed into the marine corridor.
- Project beneficiaries: IPLCs will benefit from their involvement in governance, implementation of sustainable activities, and participatory ecological monitoring, ensuring their active involvement in the management and conservation of priority marine ecosystems.
- Participation in governance: IPLCs will have direct involvement in governance structures, playing a key role in decision-making regarding corridor management, reinforcing social cohesion and shared responsibility for conservation.

- Participation in design and implementation: IPLCs will co-design and co-implement core project components, including the pilot management plan for the marine corridor, ecological restoration actions, and the corridor’s monitoring system.

Overview

In 2008, Costa Rica initiated a national land-use planning process for biodiversity conservation (Grúas II project) to preserve representative samples of its natural wealth through Protected Wildlife Areas and innovative conservation initiatives. In 2023, as part of the UN Convention on Biological Diversity, SINAC updated this analysis with a focus on conservation and management gaps in marine-coastal and oceanic environments, involving experts and data from 2008 onward. This study identified 34 Important Sites for Conservation and Management (ISC) through spatial prioritization, focusing on conserving biodiversity, establishing measurable goals, and developing networks of new conservation areas. The update resulted in a portfolio of 34 ISCs, including 25 marine-coastal and 9 oceanic, with 5 marine-coastal ISCs on the Caribbean coast. The proposed intervention area for this project is ISC 33 Cahuita-Gandoca.

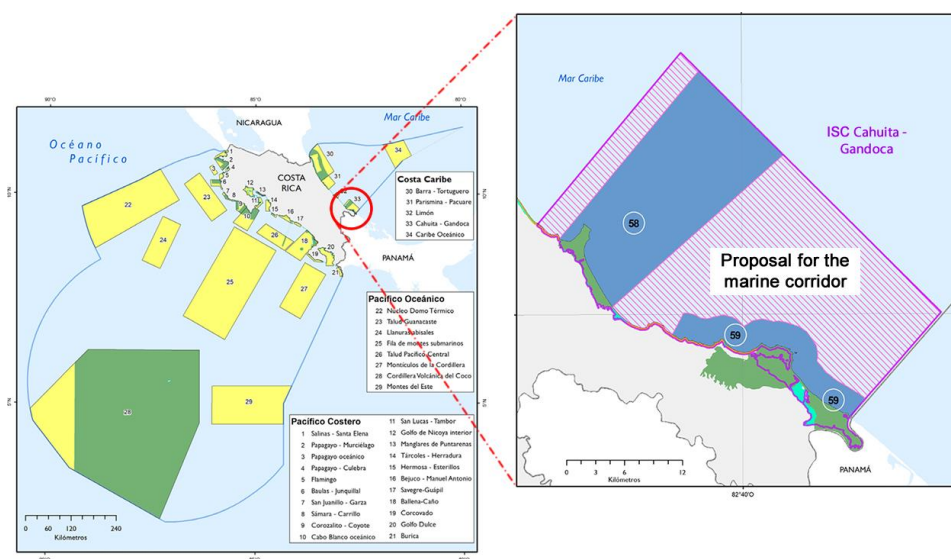


Figure 1. Geographic area of the project: ISC Cahuita-Gandoca

An update on marine-coastal conservation gaps identified 24 Management Focal Elements (MFE) in this ISC, including:

- Key marine habitats for megafauna like seabirds, cetaceans, green turtles, and hawksbill turtles.
- Seabed ranging from shallow waters to 1,000 meters, with shallow areas dominated by coral and rocky reefs housing species such as snappers, scorpion fish, octopus, and lobsters.
- At least six seagrass species vital for manatees.
- The only Guyana dolphin aggregation area in Costa Rica.
- The entire marine-coastal area is crucial for bivalves.
- Coastal environments mainly consist of marshes, sandy beaches, and rocky coastlines.
- Negra, Cahuita, Grande, and Gandoca beaches are priority nesting sites for sea turtles.
- A mangrove swamp and lagoon near Playa Gandoca, significant for manatees.

Various pressures and uses impacting conservation in SIC Cahuita-Gandoca have been identified. Low to medium magnitude activities dominate, covering 200 to 400 km². However, climate change impacts, such as coastal flooding, affect up to 1,000 km². Pressures from human activities include semi-industrial fishing, sport fishing, and small-scale commercial fishing, spanning 300 to 450 km². Additionally, solid waste pollution, particularly plastics, exerts ongoing pressure on marine ecosystems. Climate change effects are evident in warming surface waters and coral bleaching. Invasive species like lionfish and river sedimentation from the mid-basin of rivers that flow into this area exacerbate the conservation challenges faced by the site. These combined pressures highlight the need for integrated management to mitigate their impact on regional ecosystems.

Project Objective: To establish a marine corridor that ensures ecological connectivity between Cahuita NP and the Gandoca-Manzanillo WR with the aim of enhancing the conservation of marine and coastal biodiversity and promoting the sustainable use of natural resources that benefits both ecosystems and indigenous peoples as well as local communities.

The project has three components,

1. Design and establishment of the marine corridor: This will connect Cahuita NP with Gandoca-Manzanillo National Wildlife Reserve, facilitating species flow and ecosystem health. A participatory governance structure will involve local communities, authorities, and experts in managing the corridor effectively.
2. Sustainable management for the restoration and connectivity of the marine corridor: Focused on coral reef restoration and pollution reduction, this will improve water quality and conserve key species. Sustainable activities like artisanal fishing and responsible tourism will be promoted to support local and indigenous economies, fostering a sustainable relationship with natural resources.
3. Financial and regulatory sustainability of the marine corridor: Development of public-private financial mechanisms to secure long-term funding for the corridor's conservation. Regulatory proposals, including decrees for the formalization of marine OECMs, will establish a legal framework for the corridor's effective management.
4. M&E of the management, conservation and restoration of the marine corridor: Regulations on fishing and maritime transport will minimize ecosystem impacts, and a participatory monitoring system will track the corridor's health and the effectiveness of management measures, ensuring adaptive management.

Duties and Responsibilities

The selected International Consultancy firm or individual will support IUCN in developing the GEF-8 Costa Rica Sustainable Cities IP **Project CEO Endorsement Request**. Specific duties and responsibilities include the following:

1. Under the direction of the IUCN GEF/GCF Portfolio Manager and senior staff in IUCN regional and country offices, **lead in coordinating a consultative CEO Endorsement Request development process** with all relevant public agencies and local governments, GEF Secretariat, and key external partners including those from the private sector, civil society, and academia.
2. Assessment and engagement work to identify highest-value opportunities for a) planning and policy coherence in selected key strategic entry points for urban sustainability (waste, water, land-use planning linked to SCIP theory of change and thematic areas at subnational and national levels, b) addressing environmental degradation considering the triple planetary crisis (climate, loss of nature, pollution) and and pollution from land to sea and c) engagement of private sectors and civil society (whole of society approach), considering the state of knowledge and capacities at subnational level for establishing a marine corridor
3. Implementation of workshops and meetings with key stakeholders from the government, private sector and civil society to establish the guidelines for the marine corridor, from the point of view of conservation, livelihoods and ecosystem connectivity.
4. Develop the drafting of the necessary project documents in accordance with the GEF-8 and IUCN Commission, in conjunction with the Center for Tropical Studies and the Ministry of Environment and Energy of Costa Rica, in accordance with the country's regulatory framework and the science-based data collected by the Center for Tropical Studies and academia, as well as the needs of the communities located around the marine corridor and protected areas.
5. Lead the organization and implementation of a Validation Workshop for the Blue Corridor Project: connectivity for the conservation, restoration and sustainable use of marine ecosystems of global importance in the Southern Caribbean of Costa Rica, with the participation of key stakeholders, representatives of Government, Protected Areas, communities, fishermen associations and agricultural producers.

6. Review the draft Request for Government Approval, the project document in conjunction with the Center for Tropical Studies and all annexes to respond to all comments from the GEF Secretariat, GEF STAP and countries in order to achieve GEF approval of the Request for CEO Approval.

2. OBJECTIVES OF THE CONSULTANCY

2.1. General:

To establish a marine corridor that ensures ecological connectivity between Cahuita NP and the Gandoca-Manzanillo WR with the aim of enhancing the conservation of marine and coastal biodiversity and promoting the sustainable use of natural resources that benefits both ecosystems and indigenous peoples as well as local communities.

2.2. Specific:

- Lead the coordination of a consultative CEO Endorsement Application development process and develop a first draft of the CEO Endorsement Application for the marine corridor project and the organization of a Project Development Kick-Off Workshop and field visits, in close coordination with MINAE and the Center for Tropical Studies.
- Develop inception workshop, field visits and ecological and socio-economic studies as needed, required to identify highest-value opportunities and inform on activities and priority sites for intervention.
- Develop a second version of the IP CEO approval request for the creation of the marine corridor, including a consolidated results framework, description of activities and components, safeguard risks.
- Complete Pre due diligence of executors and final Draft CEO Endorsement of the CEO Endorsement Request and all required Annexes.
- Lead the organization and implementation of the Project Validation Workshop for the marine corridor development project in the Costa Rican Caribbean and provide a revised draft of the CEO's Request for Endorsement and project document, and all required Annexes including ESMS and climate risk, and PRODOC from the Center for Tropical Studies, in close coordination with MINAE.
- Draft Center for Tropical Studies response to GEF Secretariat review sufficient to obtain technical clearance.

3. EXPECTED DELIVERABLES

Key deliverables to be developed by the International Consultancy and provided to IUCN:

No.	Deliverable	Description
1	Draft of CEO Endorsement I (Project context, baseline and Logical framework)	<p>. This product shall include:</p> <ul style="list-style-type: none"> • Description of global environmental problems, root causes and barriers that need to be addressed (systems description); • A complete description of the baseline initiatives, investments present in the baseline, and the sources of co-financing for the project, • Proposed Theory of change • Draft logical framework. • TORs of inception workshops and field visits: ToR of the inception workshop must include a detailed agenda, list of organizations/speakers involved, logistic needs and allow the dissemination of key information and

		orientation guidelines to the country and project stakeholder for the design of the project as well as gathering input from the stakeholders involved in target landscapes
2	Inception workshop and field visit	<p>This product includes:</p> <ul style="list-style-type: none"> • Inception workshop (presential) • Field visit and socio-economic baseline to identify the status of community livelihoods and social and environmental risks, the state of planning and policy coherence at selected strategic entry points for the creation of the marine corridor. This report will include opportunities to strengthen institutional collaboration (whole-of-government approach) and private sector and civil society engagement (whole-of-society approach), as well as the state of knowledge and capacities at the sub-national level to integrate, plan and implement environmental and social solutions in the marine corridor area and surrounding sites. • - SGAS and risk analysis for successful project implementation at regional and local scale and its appropriate mitigation measures: includes Annex 1 with IUCN standards and risk areas: c1) Resettlement; C2) Indigenous Peoples; C3) Cultural Heritage; C.4) Biodiversity, for moderate risk projects (selective assessment). It is applied in the specific area of IUCN standards and risks, based on an analysis of the socio-economic and cultural context of the area and, most importantly, on the relevant characteristics of the (potential) intervention sites: legal framework of land tenure and actual ownership situation and legal framework in and around protected areas, identification of the main ethnic and social groups present in the sites (including indigenous peoples and marginalized or vulnerable groups) and analysis of their main characteristics (language, livelihoods, dependence on nature, territory, culture and spiritual traditions, social organization and customary institutions); Gender disaggregation of the above topics, highlighting differences in roles, practices and knowledge, in rights and power (including influence in decision-making), as well as access to and control over resources; security situation (organized crime) and framework for environmental law enforcement and actors involved.; • ESMP Environmental and social management Plan / Plans required by standards (C1. C2. C3. C4) (for GEF Projects) including Indigenous (C.2) gender action plans. • Climatic Risk analysis for key area of intervention.
3	Draft proposal of CEO endorsement II	Deliverables must include:

		<ul style="list-style-type: none"> • All the information from D1 and D 2 • The incremental reasoning of the project in relation to the GEF investment; • Description of the activities of the components, performance and output indicators, production, baseline data and project objectives; • A consolidated results framework with a separate budget between GEF resources and co-financing resources (detailed by co-financier) (Table B)
4	Pre due diligence of executors and Final Draft CEO Endorsement	<p>Deliverables must include:</p> <ul style="list-style-type: none"> • Pre due diligences for pre-selected executing agencies. • Institutional arrangements, project implementation arrangements and project team; • A monitoring and follow-up plan for the project, including its detailed costs; • The estimation of the global environmental benefits (GEFTF) • The draft GEF CEO Request, prepared using the GEF-GBFF template, must include all required annexes and sections including a stakeholder engagement plan, gender analysis and Action Plan, private sector engagement plan,
5	Revised draft CEO Endorsement Request with all required annexes sufficient for approval by GEF and updated IUCN Project Document.	<ul style="list-style-type: none"> • Validation workshop (presential if needed) Agenda, Presentation of key sections of the PRODOC. • IUCN PRODOC • ESMS • Climatic Risk analysis.
6	IUCN response to GEF Secretariat review and technical clearance	<ul style="list-style-type: none"> • Answers to the GEFSEC comments to the project design.

4. INTELLECTUAL PROPERTY

All Intellectual Property rights conceived or made by the Consultant / Consulting Firm in the course of providing the Services will belong to IUCN.

5. SCHEDULING AND TIMETABLE FOR DELIVERING PRODUCTS

5.1. Activities and programming

Specific objectives	Activities	Months								
		1	2	3	4	5	6	7	8	9
1. Lead the coordination of a consultative CEO Endorsement Application development process and develop a first draft of the CEO Endorsement Application for the marine corridor project and the organization of a Project Development Kick-Off Workshop and field visits, in close coordination with MINAE and the Center for Tropical Studies.	<ul style="list-style-type: none"> Review of documents including the approved marine corridor initiative funding document and initial project concept note, associated documents, e.g., STAP and GEF Secretariat and GEF Council comments, IUCN GEF policy and guidance documents, GEF-8 programming guidelines, etc. - Review challenges and lessons learned regarding the Marine Corridor IP in relation to GEF-6 and GEF-7. Describe global environmental problems, root causes and barriers to be addressed (systems description), including environmental degradation taking into account the triple planetary crisis (climate, loss of nature, pollution) and spheres of influence of cities: this report will provide a baseline ocean conditions, key pollution trends (water pollution) and climate impacts (GHG emissions by sector) of the study area Review baseline initiatives in selected sectors (water, waste, land-use planning) 									

	<ul style="list-style-type: none"> • Draft ToR of the Program Development Inception Workshop including detailed agenda, potential list of organizations/ speakers involved, logistic needs and additional field trips. • Draft logical framework with expected disaggregated gender indicators, the theory of change and the baseline for the GEF Core indicators of the project (ref. IUCN Gender equality and women’s empowerment policy, MINAE’s institutional policy and plan 2025-2030). • Prepare the communication plan for the launch and development of the Project Document, including required materials such as brochures, PowerPoint presentations. • Address feedback received from Center for Tropical Studies and MINAE on ToR of inception workshops and field trips. 										
<p>2. Develop inception workshop, field visits and ecological and socio-economic studies as needed, required to identify highest-value opportunities and inform on activities and priority sites for intervention.</p>	<ul style="list-style-type: none"> • Lead the implementation of the Project Design Inception Workshop. • Write inception workshop report. • State of planning and policy coherence in selected key strategic entry points for urban sustainability (waste, ocean, land-use planning linked to marine corridor, IP theory of change and thematic areas) at subnational and national levels: this report shall highlight and prioritize opportunities in each sector considered for the project implementation (ocean, waste and land-use planning linked to marine corridor IP theory of change and thematic areas). In addition, master plans of selected site must be reviewed to identify potential opportunities for integration of biodiversity within land- 										

	<p>use planning and protected areas and promoting coherence between rural and urban development (avoiding leakage at national level).</p> <ul style="list-style-type: none"> • Identify opportunities to strengthen institutional collaboration (Whole of Government approach) and engagement of private sectors and civil society (whole of society approach), considering existing and planned cooperation schemes between government agencies, businesses and foundations/non-governmental organizations. • State of knowledge and capacities at subnational level to integrate, plan and implement ocean and protected areas sustainability solutions: this report shall provide insights on knowledge, resources, and capacities of key stakeholder, including selected cities local government, the Ministry of Communication, Vice-Ministry of Seas and Oceans and relevant department of MINAE. • Baseline and priority sites for landscapes under improved practices (GEF CI 4) • Carry out review of literature and legal framework and conduct field visits to analyse the socio-economic and - cultural context at site level and, most importantly, relevant features of the (potential) intervention sites. • Prepare preliminary project risk analysis identification based on field studies. • Conduct a stakeholder analysis at the national, departmental, municipal and site levels, with the participation of relevant government agencies related to 										
--	---	--	--	--	--	--	--	--	--	--	--

	<p>ocean an protected areas development and sustainability, local communities, civil society organizations, the private sector, and plan engagement of stakeholders for designing the project;</p> <ul style="list-style-type: none"> • Undertake a strategic Environmental and Social assessment (SESA) report on social and environmental risks potentially triggered by supporting development and advancement of integrated ocean and protected areas. • Develop mitigation measures together with relevant stakeholders, in particular project affected peoples/ indigenous communities, and consolidate them in form of safeguard tools (ESMP, Indigenous People Plan, Process Framework etc.) as appropriate and as instructed by ESMS Screening. 									
<p>3. Develop a second version of the IP CEO approval request for the creation of the marine corridor, including a consolidated results framework, description of activities and components, safeguard risks.</p>	<ul style="list-style-type: none"> • Carry out an Environmental and Social Impact Assessment (ESIA) for the investment to be potentially supported under component 2. • Develop procedures to guide the screening of the business and value chain investments to be identified during project implementation on environmental and social risks (component 2) • Develop a project-level Grievance Mechanism. • Carry out a detailed gap analysis to justify the GEF incremental cost reasoning, ensuring the designs of the child projects are robust enough for different potential futures. See the 									

	<p>STAP brief on Simple Future Narratives¹.</p> <ul style="list-style-type: none"> • Based on previous activities and products, consolidate a description of the activities of the components, performance and output indicators, production, baseline data and project objectives; • Develop a consolidated results framework with a separate budget between GEF resources and co-financing resources (detailed by co-financier) (Table B) 									
<p>4. Complete Pre due diligence of executors and final Draft CEO Endorsement of the CEO Endorsement Request and all required Annexes.</p>	<ul style="list-style-type: none"> • Based on stakeholder mapping, identify and assess capacities of executing partners and other partners in the field using the Center for Tropical Studies Implementing Partner Suitability Assessment Format. • Develop linkages and implementation arrangements with host government partners, executing partners and other potential partners on-the-ground. • Review the current system for training/capacity building of selected cities, relevant ministries (MINAE, Ministry of Communication, Vice-Ministry of Seas and Oceans), and other relevant organizations based on prioritized sectors. • Based on stakeholder analysis and consultations carried out throughout the design phase, develop the stakeholder engagement plan (SEP) establishing 									

¹ https://stapgef.org/sites/default/files/2023-06/Simple%20Future%20Narratives%20brief_June%202023.pdf

	<p>how to continue to engage stakeholders during the implementation phase.</p> <ul style="list-style-type: none"> • Design and develop indicators mapped to GEF core indicators taking into account gender responsiveness, establish baselines for the indicators and develop Monitoring & valuation plan • Address Center for Tropical Studies comments to draft CEO Request. • Draft ToR for the validation workshop organized in coordination with Center for Tropical Studies and all participating partners and relevant organizations. 									
<p>5. Lead the organization and implementation of the Project Validation Workshop for the marine corridor development project in the Costa Rican Caribbean and provide a revised draft of the CEO's Request for Endorsement and project document, and all required Annexes including ESMS and climate risk, and PRODOC from the Center for Tropical Studies, in close coordination with MINAE.</p>	<ul style="list-style-type: none"> • Lead the CEO endorsement request validation workshop. • The product will include a report summarizing the feedback received as part of the local consultation in accordance with the specificities of the area of interest and GEF and Center for Tropical Studies guidelines. • Lead the validation workshop organized in coordination with Center for Tropical Studies and all participating partners and relevant organizations. • In addition, this product shall include a summary of feedback received from the validation workshop and list of participants. • Provide input for activities to be supported at global level including: High-level events and communication, support for project preparation facility, global web platform for knowledge exchange, need for other associated services offered by Global Platform for Sustainable Oceans. 									

<p>6. Draft Center for Tropical Studies response to GEF Secretariat review sufficient to obtain technical clearance.</p>	<ul style="list-style-type: none"> Address all GEF Secretariat, GEF STAP, Center for Tropical Studies and Country comments sufficient to achieve GEF approval of the CEO Endorsement Request. 									
--	--	--	--	--	--	--	--	--	--	--

5.2. Timetable for delivery of products:

Products	Expected date of delivery	Percentage of pay
a. Draft of CEO Endorsement I (Project context, baseline and Logical framework)	2 months after the signing of the contract by both parties	15%
b. Inception workshop and field visit	3 months after the signing of the contract by both parties	15%
c. Draft proposal of CEO endorsement II	4 months and 2 weeks after the signing of the contract by both parties	15%
d. Pre due diligence of executors and Final Draft CEO Endorsement	5 months and 2 weeks after the signing of the contract by both parties	10%
e. Revised draft CEO Endorsement Request with all required annexes sufficient for approval by GEF and updated Center for Tropical Studies Project Document.	6 months and two weeks after the signing of the contract by both parties	25%
f. Center for Tropical Studies response to GEF Secretariat review and technical clearance	12 months after the signing of the contract by both parties	20%

- All products will be paid once delivered to MINAE and Center for Tropical Studies complete satisfaction.
- Disbursements will depend on the availability of funds from the donor.
- The consultant / consulting firm must consider in the technical proposal the modification of some deliverables during the execution of the contract, if it is necessary, to adapt some results, without affecting the amount of the original contract.

1. TECHNICAL PROFILE

For the development of this consultancy, a team should be proposed that meets the following profile requirements:

1. Experience in developing GEF or other international funds' ProDocs and related project documents, along with a good grasp on GEF guidelines and standards to be met for these.
2. Experience and expertise in project design and implementation, including monitoring and evaluation, including gender-responsive project design.
3. Sustainable financing expertise with specific experience relevant to financing of sustainable urban development.
4. Local expertise with extensive knowledge on national efforts to promote sustainable development in cities to position project activities in the local context effectively.
5. Knowledge of private sector and community-based approaches to natural resource management, including urban parks, green spaces and forest within and in surrounding selected cities.
6. Knowledge of environmental issues and complexities as they relate to Costa Rica and Costa Rican Caribbean.
7. Expertise in gender analysis and integrating gender empowerment aspects of gender in forest restoration and conservation.
8. Experience in dialogue and work with local communities, including obtaining FPIC.
9. Knowledge of social and livelihood systems in Costa Rica
10. Experience in value chain development and identification of business investment opportunities at local level
11. Understanding of the natural resources management and land use policy environment, including master plans and the system to administer land rights (statutory and customary) as well as conditions and challenges specific to the selected site.
12. Expertise in Environmental and Social Impact Assessment and development of Environmental and Social Management Plans (ESMP) and other safeguard tools
13. Financial Management, including procurement related expertise.
14. Experience in structuring sustainable oceans projects, including preferably, those financed by the GEF.
15. Experience in conducting community and stakeholder consultations.
16. Fluency in English, and Spanish language is necessary.
17. Academic background required by the different members of the team: Architects, forest engineer, environment conservation, oceans, land-use policy experts, economist, GIS expert, anthropologist/sociologist or related careers.

It is reiterated that the selected international consulting firm must have personnel based in Costa Rica; it is considered a competitive advantage if at least one member of the team is a national consultant.

2. PERIOD AND COORDINATION

The period of the consultancy will be 9 months.

Form of work (with Unit/Project): in order to achieve the products, all activities will be closely coordinated under the direction of the Center for Tropical Studies GEF/GCF Regional Portfolio Manager f and senior staff in Center for Tropical Studies regional and country office in Costa Rica and maintain close communication with MINAE authorities and strategic partners.

ANNEX 2: LETTER OF INTEREST

Fill in the information in blue

[Place and date]

TO: [IUCN]

The undersigned, [name of the professional], after having examined the Terms of Reference for the Contracting of the Professional Consulting Services for (name of the consultancy) and offers to perform these services in accordance with the call for date _____.

The attached Financial Proposal is for the total sum of [amount in letters and figures], which includes all taxes required by law.

The period of time in which the signatory of this document agrees to provide the services is from the date of signing the contract, until the date of termination thereof, without price variation, unless modifications are made resulting from contract negotiations.

The undersigned declares that all the information and statements made in the submitted proposals are true and that any misinterpretation contained in them may lead to disqualification.

Cordially,

Signature _____

Full name of the proposer or legal representative _____

ATTACHMENT 3a – SELF-EMPLOYED PROPOSER

DECLARATION in relation to RfP < Consultancy Service >

I, the undersigned, hereby confirm that I am self-employed and able to provide the service independent of any organisation or other legal entity.

Full name (as in passport):

Home or Office (please delete as appropriate) Address (incl. country):

I hereby authorise IUCN to store and use the information included in the attached Proposal for the purpose of evaluating Proposals and selecting the Proposal IUCN deems the most favourable. I acknowledge that IUCN is required to retain my Proposal in its entirety for 10 years after the end of the resulting contract and make this available to internal and external auditors and donors as and when requested.

I further confirm that the following statements are correct:

1. I am legally registered as self-employed in accordance with all applicable laws.
2. I am fully compliant with all my tax and social security obligations.
3. I am free of any real or perceived conflicts of interest with regards to IUCN and its Mission.
4. I agree to declare to IUCN any real or perceived emerging conflicts of interests I may have concerning IUCN. I acknowledge that IUCN may terminate any contracts with me that would, in IUCN sole discretion, be negatively affected by such conflicts of interests.
5. I have never been convicted of grave professional misconduct or any other offence concerning my professional conduct.
6. I have never been convicted of fraud, corruption, money laundering, supporting terrorism or involvement in a criminal organisation.
7. I acknowledge that engagement in fraud, corruption, money laundering, supporting terrorism or involvement in a criminal organisation will entitle IUCN to terminate any and all contracts with me with immediate effect.
8. I am not included in the UN Security Council Sanctions List, EU Sanctions Map, US Office of Foreign Assets Control Sanctions List, or the World Bank listing of ineligible firms and individuals. I agree that I will not provide direct or indirect support to firms and individuals included in these lists.
9. I have not been, am not, and will not be involved or implicated in any violations of Indigenous Peoples' rights, or injustice or abuse of human rights related to other groups or individuals, including forced evictions, violation of fundamental rights of workers as defined by the International Labour Organization's (ILO) Declaration on the Fundamental Principles and Rights at Work, child labour, sexual exploitation, sexual abuse, or sexual harassment.

<Date and Signature>

ATTACHMENT 3b - For Consulting Companies

DECLARATION in relation to RfP <name of the Consultancy Service>

I, the undersigned, hereby confirm that I am an authorised representative of the following organisation:

Registered Name of Organisation (the "Organisation"): _____

Registered Address (incl. country): _____

Year of Registration: _____

I hereby authorise IUCN to store and use the information included in the attached Proposal for the purpose of evaluating Proposals and selecting the Proposal IUCN deems the most favourable. I acknowledge that IUCN is required to retain the Proposal in its entirety for 10 years after the end of the resulting contract and make this available to internal and external auditors and donors as and when requested.

Where the Proposal includes Personal Data as defined by the European Union's General Data Protection Regulation (GDPR), I confirm that the Organisation has been authorised by each Data Subject to share this Data with IUCN for the purposes stated above.

I further confirm that the following statements are correct:

1. The Organisation is duly registered in accordance with all applicable laws.
2. The Organisation is fully compliant with all its tax and social security obligations.
3. The Organisation and its staff and representatives are free of any real or perceived conflicts of interest with regards to IUCN and its Mission.
4. The Organisation agrees to declare to IUCN any real or perceived emerging conflicts of interests it or any of its staff and representatives may have concerning IUCN. The Organisation acknowledges that IUCN may terminate any contracts with the Organisation that would, in IUCN sole discretion, be negatively affected by such conflicts of interests.
5. None of the Organisation's staff has ever been convicted of grave professional misconduct or any other offence concerning their professional conduct.
6. Neither the Organisation nor any of its staff and representatives have ever been convicted of fraud, corruption, money laundering, supporting terrorism or involvement in a criminal organisation.
7. The Organisation acknowledges that engagement by itself or any of its staff in fraud, corruption, money laundering, supporting terrorism or involvement in a criminal organisation will entitle IUCN to terminate any and all contracts with the Organisation with immediate effect.
8. The Organisation is a going concern and is not bankrupt or being wound up, is not having its affairs administered by the courts, has not suspended business activities, is not the subject of proceedings concerning those matters, or in any analogous situation arising from a similar procedure provided for in national legislation or regulations.
9. The Organisation complies with all applicable environmental regulatory requirements or other legal requirements relating to sustainability and environmental protection.
10. The Organisation is not included in the UN Security Council Sanctions List, EU Sanctions Map, US Office of Foreign Assets Control Sanctions List, or the World Bank listing of ineligible firms and individuals. The Organisation agrees that it will not provide direct or indirect support to firms and individuals included in these lists.
11. The Organisation has not been, is not, and will not be involved or implicated in any violations of Indigenous Peoples' rights, or injustice or abuse of human rights related to other groups or individuals, including forced evictions, violation of fundamental rights of workers as defined by the International Labour Organization's

(ILO) Declaration on the Fundamental Principles and Rights at Work, child labour, sexual exploitation, sexual abuse, or sexual harassment.

<Date and Signature of authorised representative of the Proposer>
< Name and position of authorised representative of the Proposer >

ATTACHMENT 4: HUMAN RESOURCES QUESTIONNAIRE

HR Questionnaire for Consultancy Contracts

Consultant / Company Name _____

Country of Residency _____

Required Checks

	Yes	No
Are payments linked to deliverables?	<input type="checkbox"/>	<input type="checkbox"/>
Does the consultant have official invoices?	<input type="checkbox"/>	<input type="checkbox"/>

Required documents

	Yes	No
Professional insurance/medical insurance policy statement, valid during the project's execution term	<input type="checkbox"/>	<input type="checkbox"/>
Civil responsibility policy: should include at least coverage for physical injuries and/or death of third persons, and coverage for damages to others' property	<input type="checkbox"/>	<input type="checkbox"/>

The Consultant understands that, in case of answering NO to any of the previous questions, it is his/her responsibility to assume any legal implication or cost that is derived from it to the detriment of IUCN.

Other Assignments

Name other organizations for which the consultant has previously worked for:

Previous assignments with the IUCN (please indicate the last three):

- 1.
- 2.
- 3.

Are you currently working on a consulting with IUCN? If so, please specify the name of the consultancy, the person responsible for the consultancy and the end date.

For Self-Employed Consultants:

Is the Consultant part of one of IUCN Commissions?

Yes _____ No _____

If so, please indicate which of the following Commissions:

- _____ World Commission on Protected Areas
- _____ International Law Commission
- _____ Species Survival Commission
- _____ Commission on Ecosystem Management
- _____ Commission on Education and Communication
- _____ Commission on Environmental, Economic and Social Policy

For Consultant Companies:

Is the Company/Organization an IUCN Member?

Yes _____ No _____

Consultant Signature: _____

Date: _____

Annex 5

PPG REQUEST FOR GBFF PROJECTS

GENERAL PROJECT INFORMATION

Project Title:	Blue Corridor: connectivity for the conservation, restoration and sustainable use of marine ecosystems of global importance in the Southern Caribbean of Costa Rica.		
Country:	Costa Rica	GEF Project ID:	
GEF Agency(ies):	IUCN	GEF Agency Project ID:	P04965
Anticipated Executing Entity(s) and Type:	OTS (Organization of Tropical Studies)	CSO	
GEF Focal Area(s):	Biodiversity	Submission Date:	Sept 30, 2024
Type of Trust Fund:	GBFF	Project Duration (Months)	48 months
GEF Project Financing: (a)	USD 3,565,596	PPG Amount (c):	USD 150,000
Agency Fee(s): (b)	USD 320,904	PPG Agency Fee(s) (d):	USD 13,500
Total GEF Financing: (a+b+c+d)	USD 4,050,000	Total Co-financing:	USD 778,000
Project Tags:	<input checked="" type="checkbox"/> IPLC* Support Contributions to the implementation of: <input checked="" type="checkbox"/> GBF Target 1 <input checked="" type="checkbox"/> GBF Target 2 <input checked="" type="checkbox"/> GBF Target 3 <input type="checkbox"/> GBF Target 4 <input type="checkbox"/> GBF Target 5 <input type="checkbox"/> GBF Target 6 <input type="checkbox"/> GBF Target 7 <input checked="" type="checkbox"/> GBF Target 8 <input type="checkbox"/> GBF Target 9 <input checked="" type="checkbox"/> GBF Target 10 <input type="checkbox"/> GBF Target 11 <input type="checkbox"/> GBF Target 12 <input type="checkbox"/> GBF Target 13 <input checked="" type="checkbox"/> GBF Target 14 <input type="checkbox"/> GBF Target 15 <input type="checkbox"/> GBF Target 16 <input type="checkbox"/> GBF Target 17 <input type="checkbox"/> GBF Target 18 <input type="checkbox"/> GBF Target 19 <input type="checkbox"/> GBF Target 20 <input type="checkbox"/> GBF Target 21 <input checked="" type="checkbox"/> GBF Target 22 <input type="checkbox"/> GBF Target 23		
Action Area 1			
Action Area 2			
Action Area 3			
Action Area 6			

Indicative Project Overview

The project aims to establish and sustainably manage the Cahuita-Gandoca marine corridor in Costa Rica, focusing on biodiversity conservation, ecosystem restoration, and improved livelihoods for local communities, including Indigenous Peoples and Local Communities (IPLCs). IPLCs are central to the project and will be supported in several keyways:

- **Direct receipt of resources:** IPLCs will receive direct financial support for small-scale sustainable projects, including responsible fishing, ecotourism, and the management of invasive species. In addition, the project will improve Indigenous communities' access to existing Payment for Environmental Services (PES) programs, recognizing their significant contributions to conservation efforts in the watersheds that feed into the marine corridor.
- **Project beneficiaries:** IPLCs will benefit from their involvement in governance, implementation of sustainable activities, and participatory ecological monitoring, ensuring their active involvement in the management and conservation of priority marine ecosystems.
- **Participation in governance:** IPLCs will have direct involvement in governance structures, playing a key role in decision-making regarding corridor management, reinforcing social cohesion and shared responsibility for conservation.

- **Participation in design and implementation:** IPLCs will co-design and co-implement core project components, including the pilot management plan for the marine corridor, ecological restoration actions, and the corridor's monitoring system.

Project Objective	Government entities, local community groups and indigenous peoples effectively and sustainably create and manage a marine corridor between Cahuita National Park (NP) and the Gandoca-Manzanillo National Wildlife Refuge (WR) to improve the restoration and connectivity of key ecosystems in Costa Rica's southern Caribbean and diversify the income of local communities and indigenous peoples in the area.					
Project components	Type of component	Project results	Products (outputs)	Trust Fund	(in \$)	
					GEF Financing	Co-financing
1. Design and establishment of the marine corridor.	Technical assistance	1.1 Design and establishment of the Cahuita-Gandoca marine corridor: A marine corridor is designed and established to provide connectivity between the marine ecosystems of Cahuita National Park and the Gandoca-Manzanillo National Wildlife Reserve.	- Technical and administrative design for the establishment of the Cahuita-Gandoca marine corridor.	GBFF	USD 848,950	USD 185,238
			- Structure and procedures for participatory governance of the marine corridor, including national and local government, chamber of tourism, chamber of commerce and local groups linked to the ecosystem services provided by the marine corridor.	GBFF		
		1.2 Participatory governance of the Cahuita-Gandoca marine corridor: A participatory and sustainable governance structure is established, ensuring the coordinated and efficient management of the marine resources of the corridor.	- Strengthened management capacities of the governance structures of the marine corridor, such as the General Assembly of Members and the Board of Directors.	GBFF		
			- Accompanying actions and continuous assistance for governance structures in the management of the marine corridor.	GBFF		
			- Pilot management plan for the marine corridor developed participatively, validated, and approved.	GBFF		
2. Sustainable management for the restoration and connectivity of the marine corridor.	Technical assistance	2.1 Protection of marine and coastal biodiversity and reduction of pollution: The restoration of coral reefs and the effective management of marine areas in Cahuita National Park and the Gandoca-Manzanillo National Wildlife Refuge, along with improvements in solid waste and wastewater management, contribute to the conservation of key species and ecosystems in the marine corridor.	- Assessment and definition of actions to improve management effectiveness in the marine areas of Cahuita National Park and the Gandoca-Manzanillo National Wildlife Refuge.	GBFF	USD 1,188,532	USD 259,334
			- Restoration actions implemented in prioritized sites of the marine corridor to improve the mechanical and ecological connectivity of coral reefs.	GBFF		
			- Area of restored coral reefs.	GBFF		
		2.2 Strengthening the local economy through sustainable productive alternatives: Local	- Strengthened municipal capacities in waste management and wastewater management in the watersheds that flow into the marine corridor.	GBFF		
			- Number of projects, funds distributed, and reports on the results of small-scale productive	GBFF		

		and indigenous communities expand their sources of income through sustainable productive activities (responsible fishing, diving, use of invasive species, nautical archeology, etc.) that promote a model of sustainable tourism and fishing in the marine corridor.	and restoration projects implemented by local communities and indigenous peoples. - Sustainable tourism initiatives implemented in the marine corridor, including fishing, diving and nautical archeology tours. - Number of visitors and tourist trips conducted. - Catch records (size and weight) of responsible fishing in the marine corridor.	GBFF		
			- Plan for sustainable artisanal and commercial fishing in the marine corridor prepared in a participatory manner, validated and approved. - Monitoring records of the implementation of the artisanal and commercial fishing plan.	GBFF		
		2.3 Increased income and environmental benefits through PES schemes: Local communities and indigenous peoples access PES programs, receiving direct economic benefits for implementing conservation and sustainable management actions in the watersheds that flow into the marine corridor.	- Number of hectares of indigenous territories under PES in the upper and middle watersheds that flow into the marine corridor. - Number of indigenous families benefiting from PES. - Funds distributed through PES to end beneficiaries in indigenous territories of the upper and middle watersheds that flow into the marine corridor.	GBFF		
3. Financial and regulatory sustainability of the marine corridor.	Technical assistance	3.1 Development of sustainable financial mechanisms for the management of the marine corridor: Public-private financial mechanisms are established to ensure the long-term economic sustainability of conservation and management activities in the marine corridor.	- Design and validation of public-private financial mechanisms for the management of the marine corridor.	GBFF	USD 679,161	USD 148,190
			- Design of a pilot marine PES program for prioritized stakeholders and activities in the Cahuita-Gandoca marine corridor, based on lessons learned from the marine PES in the Gulf of Nicoya.	GBFF		
		3.2 Generation of proposals for the regulation of marine OECMs in Costa Rica: Regulatory proposals are developed, including drafts of decrees and regulations, for the formalization of marine OECMs as a management figure in Costa Rica, based on the experience gained from the Cahuita-Gandoca corridor.	- Proposed regulations (decree and regulation) for the formalization of marine OECMs.	GBFF		
4. M&E of the management, conservation and	Technical assistance	4.1 Participatory monitoring of the marine corridor: Participatory monitoring facilitates ongoing assessment	- Design and validation of the monitoring system for the management of the biological corridor.	GBFF	USD 509,371	USD 111,142

restoration of the marine corridor.		of the management of the marine corridor and the state of its ecological integrity.	- Monitoring of the implementation of the management plan of the biological corridor.			
			- Design of the participatory monitoring system for the ecological integrity of the marine corridor. - Participatory monitoring of the ecological integrity of the marine corridor.	GBFF		
		4.2 Regulation and coordinated monitoring of fishing activity and maritime transport in the marine corridor: Regulations for fishing and shipping in the Marine Corridor are established and implemented in close coordination with national authorities and the marine corridor management plan.	- Registry of licenses and permits for fishing and maritime transportation in the marine corridor.	GBFF		
		4.3 Coordinated control and surveillance for the protection of the marine corridor: The integration of control and surveillance actions in the marine corridor reduces pressures from illegal activities in the marine corridor.	- Coordinated actions for effective control and surveillance of the biological corridor with a focus on conservation. - Number of joint patrols. - Results of patrols carried out (seizures, reports of violations, fines, etc.)	GBFF		
		Project M&E (5%)	Project annual reports, mid-term and final external evaluations.	GBFF	USD 169,790	USD 37,048
Subtotal					USD 3,395,806	USD 740,952
Project Management Cost (PMC) ***If amount requested is above limits, a pop-up menu should open for the Agency to provide an explanation***.					USD 169,790	USD 37,048
Total Project Cost					USD 3,565,596	USD 778,000

1) Project Rationale

(i) current situation/baseline conditions

In 2008, Costa Rica initiated a national land-use planning process for biodiversity conservation (Grúas II project) to preserve representative samples of its natural wealth through Protected Wildlife Areas and innovative conservation initiatives. In 2023, as part of the UN Convention on Biological Diversity, SINAC updated this analysis with a focus on conservation and management gaps in marine-coastal and oceanic environments, involving experts and data from 2008 onward. This study identified 34 Important Sites for Conservation and Management (ISC) through spatial prioritization, focusing on conserving biodiversity, establishing measurable goals, and developing networks of new conservation areas. The update resulted in a portfolio of 34 ISCs, including 25 marine-coastal and 9 oceanic, with 5 marine-coastal ISCs on the Caribbean coast. The proposed intervention area for this project is ISC 33 Cahuita-Gandoca.

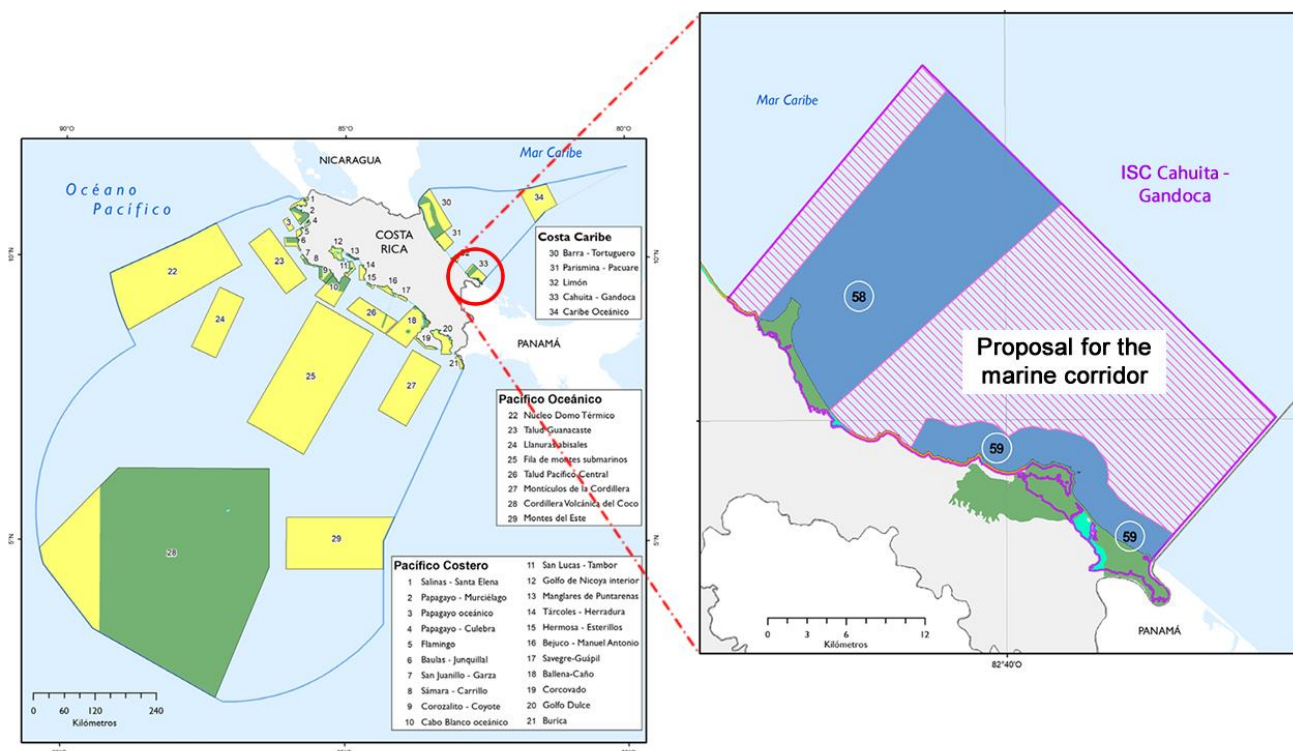


Figure 1. Geographic area of the project: ISC Cahuita-Gandoca

The Cahuita-Gandoca ISC encompasses 54.45 km² of coastal area and 720.60 km² of marine area, featuring two vital protected regions: Cahuita NP and Gandoca-Manzanillo WR.

An update on marine-coastal conservation gaps identified 24 Management Focal Elements (MFE) in this ISC, including:

- Key marine habitats for megafauna like seabirds, cetaceans, green turtles, and hawksbill turtles.
- Seabed ranging from shallow waters to 1,000 meters, with shallow areas dominated by coral and rocky reefs housing species such as snappers, scorpion fish, octopus, and lobsters.
- At least six seagrass species vital for manatees.
- The only Guyana dolphin aggregation area in Costa Rica.
- The entire marine-coastal area is crucial for bivalves.
- Coastal environments mainly consist of marshes, sandy beaches, and rocky coastlines.
- Negra, Cahuita, Grande, and Gandoca beaches are priority nesting sites for sea turtles.
- A mangrove swamp and lagoon near Playa Gandoca, significant for manatees.

Various pressures and uses impacting conservation in SIC Cahuita-Gandoca have been identified. Low to medium magnitude activities dominate, covering 200 to 400 km². However, climate change impacts, such as coastal flooding, affect up to 1,000 km². Pressures from human activities include semi-industrial fishing, sport fishing, and small-scale commercial fishing, spanning 300 to

450 km². Additionally, solid waste pollution, particularly plastics, exerts ongoing pressure on marine ecosystems. Climate change effects are evident in warming surface waters and coral bleaching. Invasive species like lionfish and river sedimentation from the mid-basin of rivers that flow into this area exacerbate the conservation challenges faced by the site. These combined pressures highlight the need for integrated management to mitigate their impact on regional ecosystems.

(ii) the problem

The project aims to address the increasing threats to marine and coastal biodiversity in the SIC Cahuita-Gandoca, a KBA site in the Southern Caribbean of Costa Rica. Despite protected areas like Cahuita NP and Gandoca-Manzanillo WR, the marine ecosystems face pressures from human activities such as commercial fishing, plastic pollution, and climate change, including coral bleaching. These pressures, along with habitat loss for species like turtles, manatees, and dolphins, highlight gaps in the conservation and management of the area. The project seeks to mitigate these threats by creating and managing a marine corridor that connects the protected areas and promotes participatory ecosystem restoration and sustainable use.

(iii) goal and objectives

Project Goal: To establish a marine corridor that ensures ecological connectivity between Cahuita NP and the Gandoca-Manzanillo WR with the aim of enhancing the conservation of marine and coastal biodiversity and promoting the sustainable use of natural resources that benefits both ecosystems and indigenous peoples as well as local communities.

Objectives:

- **1. Design and establishment of the marine corridor:** This will connect Cahuita NP with Gandoca-Manzanillo National Wildlife Reserve, facilitating species flow and ecosystem health. A participatory governance structure will involve local communities, authorities, and experts in managing the corridor effectively.
- **2. Sustainable management for the restoration and connectivity of the marine corridor:** Focused on coral reef restoration and pollution reduction, this will improve water quality and conserve key species. Sustainable activities like artisanal fishing and responsible tourism will be promoted to support local and indigenous economies, fostering a sustainable relationship with natural resources.
- **3. Financial and regulatory sustainability of the marine corridor:** Development of public-private financial mechanisms to secure long-term funding for the corridor's conservation. Regulatory proposals, including decrees for the formalization of marine OECMs, will establish a legal framework for the corridor's effective management.
- **4. M&E of the management, conservation and restoration of the marine corridor:** Regulations on fishing and maritime transport will minimize ecosystem impacts, and a participatory monitoring system will track the corridor's health and the effectiveness of management measures, ensuring adaptive management.

(iv) justification

The project aims to address the existing gaps in the conservation of coastal and marine ecosystems in Costa Rica's southern Caribbean. Despite previous efforts, critical biodiversity elements such as coral reefs, seagrass beds, and megafauna species remain underprotected and are threatened by commercial and artisanal fishing, pollution, and climate change. This intervention seeks to connect two protected areas by creating and managing an ecological corridor, emphasizing the involvement and leadership of both government and local stakeholders. This collaborative approach promotes an innovative model for the restoration, conservation and sustainable use of vital ecosystems.

(v) expected results

- **Marine conservation:** The project will support the conservation of marine biodiversity by safeguarding internationally significant species and ecosystems, such as sea turtles and coral formations.
- **Ecosystem restoration and pollution reduction:** By restoring coral reefs and enhancing waste and wastewater management, the project will help reduce pollution, improve ecosystem health, and enhance the ability of marine habitats to function as carbon sinks, contributing to global climate mitigation efforts.

- **Marine area protection:** The project will contribute to expanding marine areas under effective protection, improving the quality of marine habitats and increasing the resilience of ecosystems.
- **Sustainability and replicability:** The introduction of financial mechanisms and inputs for the formalization of marine OECMs will ensure the long-term sustainability of the Cahuita-Gandoca marine corridor. Additionally, the project will serve as a replicable model for similar conservation initiatives in Costa Rica and beyond.

1) Project description

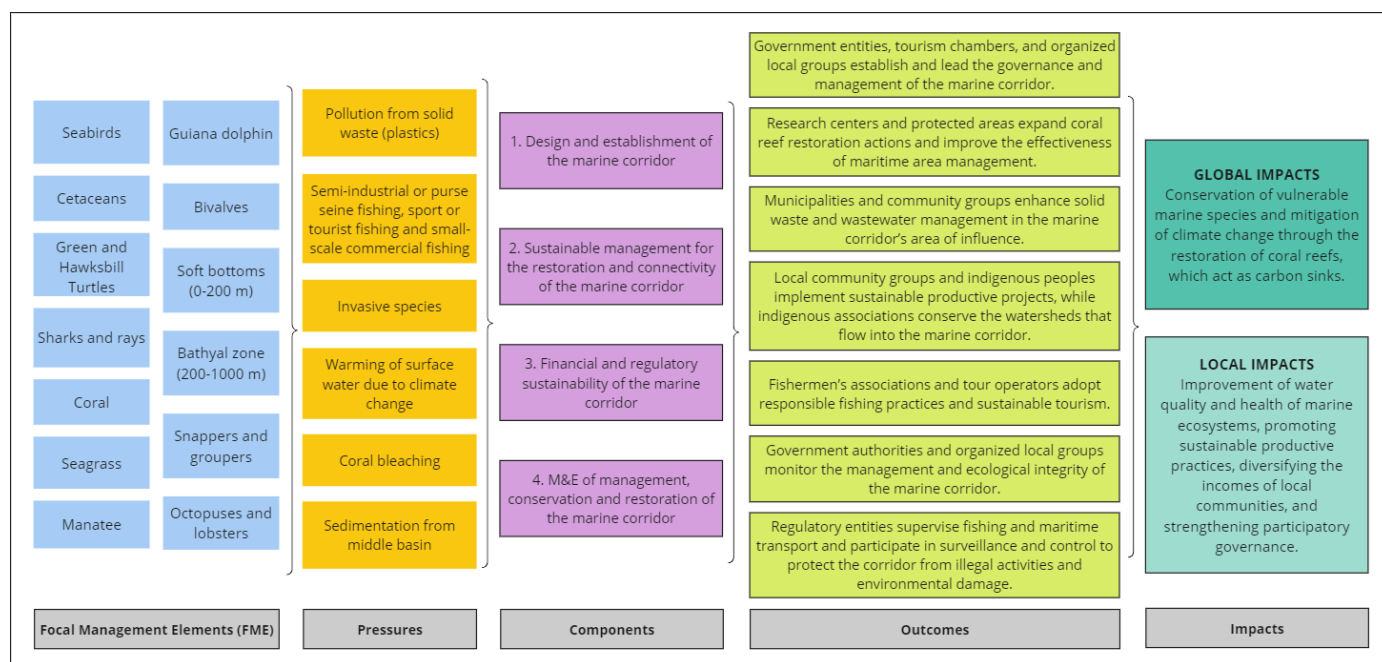


Figure 2. Theory of change of the project

The project aims to address the **main threats affecting priority marine-coastal ecosystems** in the southern Caribbean of Costa Rica, with the goal of generating both local and global environmental benefits. The intervention is based on the identification of **24 key MFEs** (according to Grúas III - Volume III, 2024), which include coral reefs, seagrasses, sea turtles, and megafauna species, all facing pressures such as pollution, unsustainable fishing, invasive species, and climate change impacts. The proposed marine corridor is strategically located between two iconic protected areas, and its creation will strengthen ecological connectivity between these zones. To mitigate these threats and restore ecosystems, a participatory management approach will empower local communities to sustainably use marine resources. The project will be structured around four key components:

Component 1 of the project focuses on the design and establishment of the Cahuita-Gandoca marine corridor, which includes the development of a technical and administrative design to establish the corridor, as well as the definition of a participatory governance structure that integrates the national government, municipalities, tourism and commerce chambers, and local communities linked to these marine ecosystems. Additionally, the management capacities of governance structures will be strengthened, with ongoing assistance to ensure coordination and efficiency in managing the corridor. Finally, a pilot management plan will be developed and validated, serving as a framework for the sustainable operation of the marine corridor.

Component 2 of the project focuses on the sustainable management of the Cahuita-Gandoca marine corridor, focuses on sustainably managing the Cahuita-Gandoca marine corridor to restore ecological connectivity and conserve marine biodiversity. It includes coral reef restoration in priority areas and enhancing management effectiveness in Cahuita NP and Gandoca-Manzanillo WR. Local government capacity to manage solid waste and wastewater in watersheds flowing into the corridor will be strengthened. The project also aims to improve IPLC living conditions by promoting sustainable income alternatives like responsible fishing, tourism, and utilizing invasive species, fostering an inclusive tourism and fishing model. Additionally, it expands IPLC access to PES schemes for their conservation efforts in the watersheds that feed into the marine corridor.

Component 3 of the project focuses on ensuring the financial and regulatory sustainability of the Cahuita-Gandoca marine corridor. To achieve this, public-private financial mechanisms will be developed to ensure the long-term continuity of conservation

and management activities in the corridor. This includes designing a pilot marine PES program, based on previous experiences in the Gulf of Nicoya, adapted to the prioritized actors and activities for the marine corridor. Furthermore, regulatory proposals will be developed, such as draft decrees and regulations, to formalize marine OECMs as a management figure in Costa Rica, based on the lessons learned from the marine corridor.

Component 4 of the project focuses on the M&E of the management, conservation, and restoration of the Cahuita-Gandoca marine corridor. A participatory monitoring system will be implemented for the continuous assessment of management effectiveness and the ecological integrity of the corridor. This includes the design and validation of tools to evaluate the implementation of the management plan, as well as participatory actions to monitor the ecological status of the corridor. Coordinated regulations will be established for fishing and maritime transportation activities, ensuring their alignment with the corridor's management plan. Lastly, integrated control and surveillance actions will be carried out to mitigate pressures from illegal activities, with a focus on conservation.

In terms of **outcomes**, the project aspires to generate significant changes in the behavior and capacities of key actors linked to the Cahuita-Gandoca marine corridor, promoting participatory and effective governance:

- **Government entities, in collaboration with the tourism chamber and organized local groups**, will become leaders in managing the corridor, establishing a solid governance structure that guarantees the long-term sustainability of its marine resources.
- Cahuita NP and Gandoca-Manzanillo National WR, the two protected areas bordering the marine corridor, will improve the effectiveness of their management of marine zones.
- The **National University (UNA) and the Center for Research in Marine Science and Limnology (CIMAR)** will expand their efforts in coral reef restoration, improving ecological connectivity between the marine ecosystems of Gandoca-Manzanillo.
- The **Municipality of Talamanca** will enhance solid waste and wastewater management practices, leading to significant improvements in water quality and the overall health of ecosystems within the corridor.
- **Local community groups and indigenous peoples** will improve and diversify their incomes through small sustainable productive projects supported by the project, which will also contribute actively to the restoration and conservation of the marine corridor. **Fishermen's associations and tour operators** in the area will adopt better practices, promoting responsible use of the marine resources of the corridor.
- **Indigenous Integral Development Associations** will expand their conservation efforts in the upper and middle reaches of the rivers to mitigate sedimentation from the watersheds that flow into the marine corridor. Their contributions to the ecological integrity of the corridor will be recognized and valued through economic incentives provided by existing PES.
- **The Ministry of Environment and Energy (MINAE)**, based on the lessons learned from managing the marine corridor, will advance in developing proposals for regulating marine OECMs in Costa Rica, a figure to which the marine corridor could migrate in the future.
- **Government entities and local groups** will carry out participatory monitoring of the management and ecological integrity of the corridor, ensuring adaptive and effective management.
- **INCOPECA and the Ministry of Public Works and Transport (MOPT)** will collaborate to regulate and supervise fishing and maritime transport activities, along with the support of **the Coast Guard** in control actions, will contribute to the effective protection of the marine corridor.

The Cahuita-Gandoca marine corridor project aims to create **positive environmental and social impacts with local and global benefits**. It will help conserve vulnerable marine species like turtles and corals, protect biodiversity, and restore reefs as carbon sinks. Locally, the project will enhance water quality and environmental health, supporting sustainable practices like artisanal fishing and responsible tourism, thereby diversifying incomes for local and indigenous communities and boosting the regional economy. Additionally, participatory governance will strengthen social cohesion and collective responsibility for natural resources.

d. Specific Action Areas

Action Area 1: The marine corridor aims to enhance the connectivity and integrity of marine ecosystems in the southern Caribbean, both within and beyond existing protected areas. It will also strengthen SINAC's capacity to manage Cahuita NP and Gandoca-Manzanillo WR while establishing financial mechanisms for the corridor's long-term sustainability.

Action Area 2: Participatory management of the biological corridor will involve IPLCs in governance bodies with voting rights. The project will enhance governance capacities, focusing on IPLC representatives and promoting the inclusion of women and youth. Lessons learned from the corridor's establishment will inform the regulation and formalization of marine OECMs.

Action Area 3: The corridor's management plan will integrate sustainable economic activities, promoting responsible fishing and tourism practices, as well as sustainable productive ventures that generate income through the sustainable use of marine resources. Fishermen's and tourism operators' associations are also expected to participate in the ecological monitoring of the marine corridor.

Action Area 6: As part of the financial mechanisms for the marine corridor's sustainability, the project will develop a marine PES scheme tailored to the stakeholders and economic activities of the region. This initiative will encourage responsible fishing and tourism practices that minimize environmental impact, with potential for adaptation and scaling in other regions.

3) Other relevant criteria

a. Potential to generate GEBs.

By restoring coral reefs and improving marine habitats, the project aligns with the GBFF Performance Indicators, contributing to the creation and improved management of marine protected areas, improved water quality and increased carbon sequestration.

Contributions to Biodiversity Core Indicators:

- CI2: 28,650 ha of marine protected areas created or under improved management, covering the marine portions of Cahuita NP (23,290 ha) and Gandoca-Manzanillo National WR (5,360 ha).
- CI4: 300 ha of landscapes under improved practices, consisting of areas implementing sustainable production practices promoted by the project and PES schemes in Indigenous territories.
- CI5: 26,000 ha of marine habitat under improved practices through the establishment and consolidation of the Cahuita-Gandoca marine corridor.
- CI11: 2,280 people will benefit from GEF-financed investments, including at least 40% women, representing 5% of the total population of the Municipality of Talamanca.

b. Alignment of the project with the National Biodiversity Strategies and Action Plans.

The project aligns with Costa Rica's National Biodiversity Strategy and Action Plan, highlighting the need for integrated biodiversity conservation and sustainable marine resource management. By focusing on ecosystem restoration and promoting sustainable fishing and tourism practices, the project addresses national priorities and enhances local livelihoods. Additionally, the establishment of the marine corridor serves as a pilot experience that can inform the regularization of marine OECMs in the country. This management approach has been endorsed by the Costa Rican government as essential for complementing traditional conservation methods with innovative, participatory governance models.

c. Project policy coherence and coordination across sectors.

This project aims to address conservation gaps in priority sites identified by the Costa Rican government in its recent analysis of coastal-marine and oceanic environments (Grúas III - Volume III, 2024). This foundation ensures the proposal aligns with Costa Rica's environmental priorities and planning instruments. The project also seeks to promote policy coherence and coordination among key actors, including government ministries, local authorities, academia, local communities, and indigenous peoples. By establishing participatory governance structures, it will enhance inter-institutional and inter-sectoral coordination—particularly among MINAE, SINAC, INCOPECA, MOPT, UNA, and CIMAR—to improve the effectiveness of policies and actions for biodiversity conservation and sustainable resource management within the marine corridor.

d. Resource mobilization of the private sector and philanthropies

The project seeks to develop strategies for mobilizing private sector and philanthropic resources throughout its implementation, with a focus on creating financial mechanisms that ensure the long-term sustainability of the marine corridor. This involves designing and validating public-private financial mechanisms to support effective corridor management. By engaging the local Chamber of Commerce and Tourism in the governance structures, the project aims to involve the regional private sector through

various financial initiatives, such as sustainability certifications, marine usage fees, and Payment for Environmental Services (PES), all of which will be co-designed and validated with industry stakeholders. Additionally, the project will encourage collaboration with philanthropic organizations already active in the region to amplify their contributions to these efforts.

e. Engagement and support to IPLCs

The project emphasizes IPLCs' role in conserving and managing the marine corridor. The project aims for IPLCs to not only participate in the corridor's governance but also benefit from it. It promotes the integration of their traditional knowledge into governance structures, ensuring their perspectives are central to decision-making and sustainable marine ecosystem management. IPLCs will also engage in participatory monitoring of the corridor's management and ecological health. The project supports sustainable livelihoods, like responsible fishing and ecotourism, enhancing income and economic resilience. Additionally, it improves indigenous access to PES programs, aiding their conservation efforts in the watersheds.

PROJECT FINANCING TABLES

GEF Financing Table

Indicative Trust Fund Resources Requested by Agency(ies), Country(ies), Focal Area and the Programming of Funds

GEF Agency	Trust Fund	Country/ Regional/ Global	Focal Area	Programming of Funds	(in \$)		
					GEF Project Grant	Agency Fee	Total GEF Financing
IUCN	GBFF	Costa Rica	Biodiversity	Action Area 1	USD 1,499,155	USD 134,780	USD 1,628,935
IUCN	GBFF	Costa Rica	Biodiversity	Action Area 2	984,784	89,853	1,074,637
IUCN	GBFF	Costa Rica	Biodiversity	Action Area 3	1,001,762	89,853	1,091,615
IUCN	GBFF	Costa Rica	Biodiversity	Action Area 6	84,895	6,418	91,313
Total GEF Resources					USD 3,565,596	USD 320,904	USD 3,886,500

Project Preparation Grant (PPG)

Is Project Preparation Grant requested? Yes No

If yes: fill in PPG table (incl. PPG fee)

GEF Agency	Trust Fund	Country/ Regional/ Global	Focal Area	Programming of Funds	(in \$)		
					PPG	Agency Fee	Total PPG Funding
IUCN	GBFF	Costa Rica	Biodiversity	BD STAR IP	USD 150,000	USD 13,500	USD 163,500
Total PPG Amount					USD 150,000	USD 13,500	USD 163,500

Indicative Action Area Elements

Programming Directions	Trust Fund	(in \$)	
		GEF Project Financing	Co-financing
GBFF Action Area 1	GBFF	USD 1,494,155	USD 326,019
GBFF Action Area 2	GBFF	USD 984,784	USD 214,877
GBFF Action Area 3	GBFF	USD 1,001,762	USD 218,580
GBFF Action Area 6	GBFF	USD 84,895	USD 18,524
Total Project Cost		\$3,565,596.00	USD 778,000

Amount of resource allocated to support actions by IPLCs for the conservation, restoration, sustainable use and management of biodiversity*:

Amount (\$) to support actions by IPLCs
196,000 USD

Indicative Co-financing

Sources of Co-financing	Name of Co-financier	Type of Co-financing	Investment Mobilized	Amount (\$)
Recipient Country Government	SINAC - Annual budget of Cahuita National Park	In-kind	Recurrent expenditures	USD 156,000
Recipient Country Government	SINAC - Annual budget of Gandoca-Manzanillo Wildlife Refuge	In-kind	Recurrent expenditures	USD 462,000
Civil Society Organization	Forever Costa Rica	Grant	Investment mobilized	USD 160,000
Total Co-financing				USD 778,000

RESULTS INDICATOR TABLE

Project Core Indicators		Expected at PPG request stage
1	Terrestrial protected areas created or under improved management (hectare)	N/A
2	Marine protected areas created or under improved management (hectare)	28,650 ha
3	Area of land and ecosystems under restoration (hectare)	N/A
4	Area of landscapes under improved practices (hectare)	300 ha
5	Area of marine habitat under improved practices (hectare)	26,000 ha
6	Greenhouse Gas Emissions Mitigated (metric ton of CO ₂ e)	N/A
7	Shared water ecosystems under new or improved cooperative management (count)	N/A
8	Globally over-exploited marine fisheries moved to more sustainable levels (metric ton)	N/A
9	Chemicals of global concern and their waste reduced (metric ton of toxic chemicals reduced)	N/A
10	Persistent organic pollutants to air reduced (gram of toxic equivalent gTEQ)	N/A
11	People benefiting from GEF-financed investments disaggregated by sex (count)	2,280 persons (at least 40% women)

: