



## STAKEHOLDER MAPPING AND ENGAGEMENT PLAN

### S2S stakeholder groups with focus on plastics and solid waste flow in Vu Gia – Thu Bon River Basin

Nguyen Thi Bich Hien, Nguyen Thuy Anh, Bui Thi Thu Hien





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# STAKEHOLDER MAPPING AND ENGAGEMENT PLAN

## S2S stakeholder groups with focus on plastics and solid waste flow in Vu Gia – Thu Bon River Basin

### 1. Background

Source-to-sea management considers the entire source-to-sea system – stressing upstream and downstream environmental, social and economic linkages and stimulating coordination across sectors and segments. The aim of this pilot project is to establish the foundations for source-to-sea management in VG – TB locations, to expand practical guidance, methods and tools through pilot testing the S2S approach and to capture and disseminate results and learning nationally, regionally and globally.

The Vu Gia-Thu Bon (VG-TB) River Basin, the ninth largest in Vietnam, stands out as the only large river system in this region. In its headwaters in the Truong Son Mountains that form the border with Laos, slopes can exceed 30 degrees. From there, tributaries to the VG-TB rivers flow, eventually converging and discharging into the East Sea near Hoi An. The river basin meets the sea along a 200 km-long coastline characterized by a mix of rocky and sandy terrain, aquaculture, and urban and residential areas, particularly around Da Nang.

In this context, the purpose of this pilot project is to test the S2S approach by using the practical guidance and methods presented in *Implementing the Source-to-Sea Approach: A Guide for Practitioners*<sup>2</sup>. The pilot in the VG-TB River Basin will focus on solid waste flows, in particular plastic leakage to rivers and coastal areas and will cover the first three steps: Characterize; Engage and Diagnose. Expected outputs are increased local knowledge about plastic flows and solid waste, expanded stakeholder engagement and understanding of source-to-sea management, improved awareness of current and needed governance related to solid waste management and stronger upstream – downstream linkages. Expected outputs are knowledge on practical implementation S2S steps increased awareness on the linkage between upstream and downstream activities and impacts expanded. Desired outcomes is that priority actions identified will be used as input in the implementation action plan of JCC Vu Gia-Thu Bon River Basin and Coastal area Quang Nam – Da Nang to reduce plastic waste pollution to the ocean.

Step 1 - Characterize was conducted with a survey on solid waste flow to identify the system boundary and biophysical changes to the system. The survey shows that about 36.5 tons of plastics/day not adequately collected in Vu Gia- Thu Bon River Basin, resulting in a possible leakage of up to 26,682 tons/year to the sea with initial list of relevant stakeholders. The survey result was presented at stakeholder workshop in November 2019. Key stakeholders, who came from governmental agencies, institutions, waste collection companies, were invited to participate in the workshop.

### 2. Stakeholder mapping

Step 2 – Engage, is to map stakeholders within VG-TB system boundary. They are either affected by alterations to the priority flow or contributors to those alterations, or are important for supporting future

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<sup>2</sup> Mathews, R. E., Tengberg, A., Sjödin, J., & Liss-Lymer, B. (2019). *Implementing the source-to-sea approach: A guide for practitioners*. SIWI, Stockholm.

interventions. With the project aims to build capacity for stakeholders in applying S2S approach in addressing plastics waste pollution in the VG-TB river basin, stakeholders were grouped into five types: primary, targeted, enabling, supporting, and external. Totally 64 stakeholders are listed and grouped as per Annex 1, in accordance with the guide book *“Implementing the Source-to-Sea Approach: A Guide for Practitioners”*

- Primary stakeholders are affected by the alteration of priority flows and benefit from the intervention strategies
- Targeted stakeholders are actors or sectors whose practices are contributing to the alteration of priority flows and whose behaviour intervention strategies are aimed at changing.
- Enabling stakeholders provide the enabling conditions for behaviour changes to occur and benefits to be sustained over time.
- Supporting stakeholders include development partners or financiers whose strategies are aligned with and can support the source-to-sea objectives.
- External stakeholders are individuals or groups outside of the system boundary who share an interest in the outcomes of the project or programme.

Stakeholders involved in plastic pollution in Vu Gia – Thu Bon are diverse both in terms of various steps of the plastic waste management as well as different segments within the transboundary river basin. Whilst opportunities to avoid plastic leakage are most evident at collection, recycling, and disposal stages in urban, coastal and rural communes, the S2S approach may also identify other opportunities for prevention at other phases of the life cycle – including through production, packaging design, materials design, public awareness, governance, and financial opportunities. Whilst impacts of plastic litter in the VG-TB are from similar the leakage sources, different pathways for preventing leakage will require different intervention activities.

Vu Gia – Thu Bon also have many different sub-segments involved in plastic leakage, including land, freshwater, coast, nearshore, open sea. Survey in step 1 shows that much of the plastic leakage into the sea are due to low collection service coverage in the rural area. In terms of designing interventions, it is necessary to consider a full range of sources throughout the system boundary as well as taking into consideration of different levels of stakeholders from provincial to district and commune levels.

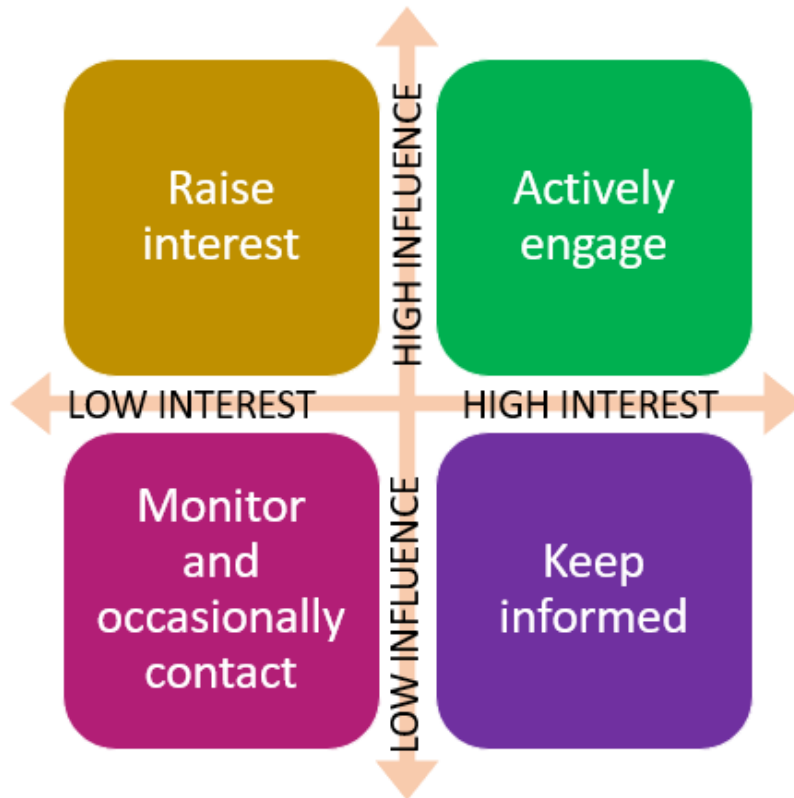
Interest and influence of each stakeholders are also the key factors to understand and identify key groups for interventions to change behaviors and practices. Interest, in this context, refers to the level of stakeholder interest in changes being made to present practices and behaviours under current management. Influence, in this context, refers to stakeholder capacity to foment or catalyse changes in behaviours or practices. Enabling stakeholders often have the most influence, owing to legal mandates, but other parties may also be influential such as knowledge institutions. Depending on stakeholder motivations, influential stakeholders can either enhance or limit changes to practices and behaviours.

The sub-segments for each stakeholder as well as their levels of interest and influence have been analysed as Annex 1.

### **3. Stakeholder engagement plan**

The main objectives for stakeholder engagement differ according to the project. The project in the VG-TB was primarily concerned with developing capacity in project design but was informed by the very real challenges found in the area, meaning that the project also had practical applications in identifying interventions that may be successful.

Stakeholder roles, interest, and levels of influence have an impact on the way that they should be engaged in the future process and then interventions designed accordingly. The stakeholders engagement plan should be designed as per the Informing the Engagement Strategy below



With the diverse stakeholders listed in Annex 1, each group of stakeholders would need different engagement activities and depending on their influence and interest, frequency of activities and interactions would be increased or decreased.

1. Local communities or fishermen group should be targeted for public campaign and coastal clean-up to raise awareness of plastic pollutions impacts on local livelihoods. Like in Cam Thanh Commune in Hoi An City, local baskets boat sailors for tourists actively collect floating wastes in the sea everyday as they fully understand that pollution would be a threat to their tourism revenue.
2. Businesses would be more actively participate in the environment when their business is dependent on the environment and resources. In VG-TB context, tourisms businesses are can be both primary and target stakeholders (if they are the polluters). In VG - TB, there are local recycling businesses who have initiated their own recycling activities. They can be involved as active core group to influence other businesses through regular exchange meetings/events to scale up the good work. On the other hands, business as polluters would require more efforts such as public pressure or media entries to influence them to improve their business practices. Capacity building activities are also necessary to support business in changing their practices and behaviours to be more environmentally friendly.
3. For governmental agencies, the governance analysis has showed that there is lack of coordination as well as overlapping in function and mandate. They should be engaged in a way to enhance multi-sectoral coordination and consensus. Capacity building activities on S2S with practical exercises to implement field work should be undertaken, which requires them to meet more regular and learn to communicate and work with each other. Policy dialogues, policy brief with recommendations are also good communication tools to advocate for the policy change.



4. NGOs are also important catalysts for the change, hence should be engaged in the communication campaigns and pilot initiatives on plastic recycling. Capacity building activities also necessary for new locally-based NGOs in VG-TB as they are quite new and young.
5. Academic institutions and scientists are to engage in conducting research and survey to provide scientific inputs for the policy makers. For examples, survey on plastics leakage and sources of leakage inform the policy makers to take management measures.
6. Media engagement is very important in enhancing public awareness and advocate for policy on plastic waste pollution issues. As journalists do not have technical background, rather than indoor training, such capacity building activities as media trip to exposure them to plastic pollution hotspots as well as S2S approach in practice would be effective ways to engage them in the fight for plastic waste pollution in VG-TB.
7. Donors and funding partners are to be engaged in stakeholder workshops to share and exchange information for collaboration and synergy in addressing plastic waste pollution.

The engagement plan for the identified stakeholders is detailed in the below table:

STAKEHOLDER NAME	ENGAGEMENT TOOLS
<b>PRIMARY STAKEHOLDERS</b>	
<b>Fisherman</b>	Public campaign & awareness raising events
<b>Local tourist businesses</b>	Capacity building workshops, exchange workshops, public campaigns, media features
<b>Local businesses using natural resources</b>	Capacity building workshop, exchange workshop, public campaigns, media features
<b>Consumers (households, pedestrians and tourists)</b>	Public campaigns, awareness raising events
<b>Urban Environment Company (Quang Nam)</b>	Surveys, policy dialogues, stakeholder meetings
<b>Da Nang Urban Environment Company (URENCO)</b>	Surveys, policy dialogues, stakeholder meetings
<b>Local recycling businesses (EverGreen Lab etc.)</b>	Capacity building workshop, exchange workshops, media features
<b>TARGET STAKEHOLDERS</b>	
<b>Urban Environment Company (Quang Nam)</b>	Surveys, policy dialogues, stakeholder meetings
<b>Da Nang Urban Environment Company (URENCO)</b>	Surveys, policy dialogues, stakeholder meetings
<b>Local recycling businesses (EverGreen Lab etc.)</b>	Capacity building, exchange workshops, media features
<b>Supermarkets (VG-TB)</b>	Capacity building workshop, public campaigns, media features

<b>Traditional markets</b>	Awareness raising events, public campaigns, media features
<b>Industrial Zone Management Board (Da Nang)</b>	Surveys, policy dialogues, stakeholder meetings
<b>Management Board of Tho Quang Fishing Wharf and traders</b>	Surveys, policy dialogues, stakeholder meetings
<b>Waste collectors/transporters</b>	Surveys, awareness raising events, public campaigns
<b>Informal waste pickers</b>	Surveys, awareness raising events, public campaigns
<b>Media outlets</b>	Media trips, events, workshops/meetings participation
<b>Customers /Consumers</b>	Public campaigns, awareness raising events
<b>ENABLING STAKEHOLDERS</b>	
<b>Viet Nam Administration of Seas and Islands (VASI)/MONRE</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Viet Nam Environment Administration (VEA)/MONRE</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Legal Department/MONRE</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Ministry of Construction (MOC)</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Ministry of Planning and Investment (MPI)</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Ministry of Agriculture and Rural Development (MARD)</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Ministry of Industry and Trade (MOIT)</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Ministry of Culture, Sport and Tourism (MOST)</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Viet Nam Business Council for Sustainable Development (VBCSD)/Viet Nam Chamber of Commerce and Industry (VCCI)</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Provincial People's Committee in Quang Nam and Da Nang</b>	JCC meetings, policy dialogue, policy brief and recommendations
<b>DONRE and Sub-DONRE in Quang Nam</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>DONRE and Sub-DONRE in Da Nang</b>	Stakeholder meetings, policy dialogue, policy brief



	and recommendations
<b>Sub-VASI in Quang Nam</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>DOST in Quang Nam and Da Nang</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>DARD in Quang Nam and Da Nang</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Natural Resources and Environment Unit in Tam Ky, Duy Xuyen, Dien Ban Thang Binh, Nui Thanh communes and Hoi An city, Quang Nam Province</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Cu Lao Cham MPA</b>	Stakeholder meetings, policy dialogue, public campaigns
<b>Department of Hydro-meteorological forecasting in Quang Nam</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Quang Nam Tourism Association</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Mineral and Water Resources Unit, DONRE in Da Nang</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>District Provincial People's Committee in Hoa Vang, Thanh Khe, Cam Le, Hai Chau, Lien Chieu District in Da Nang Province</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Women Union, Farmer Union, Veteran Union in Quang Nam and Da Nang</b>	Capacity building workshops, public campaigns, awareness raising activities.
<b>Viet Nam Plastic Association</b>	Capacity building workshop, exchange workshop, public campaigns, media features
<b>Joint Coordination Committee (JCC) for Vu Gia - Thu Bon River Basin</b>	JCC meetings, policy dialogue, policy brief and recommendations
<b>Vu Gia - Thu Bon Information Center, the Central Department of the Viet Nam Academy of Water Resources, Da Nang City</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>SUPPORTING STAKEHOLDERS</b>	
<b>IUCN</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>SIWI</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>EU</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations

<b>GIZ</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Expertise France</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Worldwide Fund for Nature (WWF)</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>French Institute of Research and Development (IRD)</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>PRO Viet Nam</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, media events and features
<b>MCD Viet Nam</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>Greenhub</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>CECR</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>GreenViet</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>Pacific Environment</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>Gaia Vietnam</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>UNESCO</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>Coca Cola</b>	Capacity building workshop, exchange workshop, public campaigns, media features
<b>East Meet West</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>IGES</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>JICA</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations,
<b>UNDP</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>C4SD</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations

<b>EXTERNAL STAKEHOLDERS</b>	
<b>IUCN</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>SIWI</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>EU</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>GIZ</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Expertise France</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Worldwide Fund for Nature (WWF)</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>French Institute of Research and Development (IRD)</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>PRO Viet Nam</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, media events and features
<b>MCD Viet Nam</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>University of Architecture in Ha Noi</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>University of Technology Da Nang</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>University of Da Nang</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Greenhub</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>CECR</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>VUSTA Da Nang</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations
<b>Hoi An Eco-city Working Group</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>GreenViet</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>Pacific Environment</b>	Stakeholder meetings, policy dialogue, policy brief

	and recommendations, public campaigns
<b>Gaia Vietnam</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations, public campaigns
<b>UNESCO</b>	Stakeholder meetings, policy dialogue, policy brief and recommendations

#### 4. Next steps and recommendations

It can be seen that the engagement plan for relevant stakeholders with focusing on strengthening source-to-sea linkages and supporting the needed changes in behaviour have been initially implemented through the surveys in Step 1 as well as a stakeholder workshop followed by a training for mid-manager on S2S on addressing plastic waste pollution in November 2019. After that IUCN have also been following up with guiding these training participants to undertake practical exercises to practice S2S approach in identifying hotspots on plastic pollutions from step 1 to designing interventions in step 4. However, without actions to implement the interventions (step 5), it would be hard to evaluate and adapt the intervention strategy accordingly (Step 6).

However, it requires much time to engage stakeholders through different activities for different types of stakeholders. Therefore, only a one-day workshop and a 2 days capacity building events are insufficient for 3to make the change in terms of enhancing coordination and participation of the stakeholders. Subsequent plans should complement many field activities with a diverse range of stakeholders to be involved in a long enough period of time if the project activities are extended.

## Annex 1: Stakeholder analysis

#	Stakeholder name	Description	Category	Level	S2S Segment	Interest	Influence
1	Local fishers	Living near the river basin or out of the areas	Primary	Basin	Coast, nearshore	Low	Low
				Local	Freshwater system	Low	Low
2	Local people	Living near VG-TB river basin	Primary	Basin	Coast, nearshore	Low	Low
3	Local tourist businesses (boat tours, tourist companies, hotels, accommodation services, tourist services's associated companies, etc)	Businesses are conducting tourist activities near the river or nearby the area	Primary	Basin	Freshwater system	Medium	Low
4	Local businesses using natural resources from VG-TB river	Businesses are exploiting aquatic resources from Vu Gia - Thu Bon rivers	Primary	Local	Freshwater system	Medium	Low
					Coast, nearshore		
5	Consumers (households, pedestrians and tourists)	Buying or using single use plastic packages/bottles	Primary	Local	Coast, nearshore	Low	Low
				Basin	Freshwater system		
					Land system		
6	Urban Environment Company in Quang Nam	State - owned enterprise, responsible for collecting, transporting waste in Quang Nam, providing tap water for some provinces	Target	Local	Land system	High	High
			Primary	State	Coast, nearshore		
7	Da Nang Urban Environment Company (URENCO)	State-owned enterprise, responsible for collecting and transporting waste in Da Nang	Target	State	Coast, nearshore	High	High

			Primary	Local			
8	Local recycling businesses (EverGreen Lab ..etc)	EverGreen Labs mission is to aim to change the perceptions of business, blurring the lines between social good and profitability and focusing on the creation of sustainable impact. EverGreen Labs believe that business no longer needs to solely engage in social causes through defined budgets and activities, but rather impact should be inherently incorporated into company structures. Their goal is to create and support inclusive businesses that drive lasting growth, development and long-term benefits for future generations.	Target	Local	Land system	High	Medium
			Primary	Municipal	Coast, nearshore		
9	Super markets in Vu Gia - Thu Bon areas	Providing food supplies for local people in the area	Target	Local	Coast, nearshore	Low	Low
					Land system		
10	Traditional markets in Vu Gia - Thu Bon area	Wet markets in the local resident areas nearby Vu Gia- Thu Bon river basin	Target	Multiple	Land system	Low	Low
					Coast, nearshore		
11	Industrial Zone Management Board in Da Nang	Responsible for managing high-tech and industrial zone areas in Da Nang	Target	State	Land system	Low	Low
				Local			

12	Au Thuyen Management Board and Tho Quang Fishing Wharf in Da Nang fishermen and traders operating in Au Thuyen and Fishing Wharf	Responsible for managing fishing port, fish markets, storm sheltering for fishing boats, ...	Target	Local	Coast, nearshore	Low	Medium
				Municipal	Open ocean		
13	Waste collectors/transporters at district landfills/dumping sites organized by rural districts	Collecting waste at villages/commune levels and transporting to the landfill/dumping sites. Disposing waste at the dumping areas	Target	Municipal	Land system	Low	Low
				Local	Coast, nearshore		
14	Informal waste pickers (along the street and at landfills)	Collect and recover recyclable materials along streets or waste transferring points	Target	Local	Land system	Low	Low
15	Media outlets	Providing knowledge, information about plastic waste pollution, raising awareness of local people and support policy advocacy	Target	National	Multiple	Medium	Medium



16	Viet Nam Administration of Seas and Islands (VASI)/MONRE	MONRE is responsible for state management on the following areas: land, water resources, mineral resources, geology, environment, meteorology, climate change, mapping, resources integrated management, seas and island protection, remote sensor, public services under Ministry's management. VASI, VEA, LED has some specific responsibilities: - Develop law, policies in relation to plastic water management - In cooperation with MOC, adopt strategy for solid waste management	Enabling	National	All	High	Medium
17	Viet Nam Environment Administration (VEA)/MONRE	- Planning infrastructure for solid waste disposal/treatment	Enabling	National	All	Medium	Medium
18	Legal Department/MONRE	- Control/supervision /monitoring of solid waste, hazardous waste - Issue environmental regulations, laws associated with solid waste management - International conventions associated with solid waste management (Stockholm, Basel conventions)	Enabling	National	All	High	Medium

19	Ministry of Construction (MOC)	<ul style="list-style-type: none"> <li>- Develop strategies, programme, national standards on SWM and manage the implementation upon Prime Minister's approval.</li> <li>- Collaborate with MONRE to provide guidelines on restoration, reuse, repurpose and conduct environment monitoring for solid waste treatment companies after closure.</li> <li>- Collaborate with MOST and MONRE to validate and recognize new technology on solid waste disposal and first application in Viet Nam</li> </ul>	Enabling	National	All	High	High
20	Ministry of Planning and Investment (MPI)	Responsible for developing strategies, planning, socio-economic development, national public investment plan, economic management policy, domestic investment, foreign investment in Viet Nam and Vietnamese investment to overseas, economic zones, ODA, soft loan, government aids, bidding, entrepreneurship development, collective economy, cooperatives, statistics, public services management in areas under the state management according to the law.	Enabling	National	All	Low	Medium
21	Ministry of Agriculture and Rural Development (MARD)	Responsible for state management of the following areas: agriculture, forestry, aquaculture, natural disaster prevention, agricultural	Enabling	National	All	Low	Medium

		development, state management for public sectors and areas according to the law					
22	Ministry of Industry and Trade (MOIT)	MOIT is responsible for state management of industry and commerce including different sectors and areas: electricity, oil and gas, new energy, renewable energy, chemicals, industrial explosive materials, industrial mechanic, mining exploitation industry, mineral resources, food industry, export, import, trade promotion, e-commerce, commerce services, international economy, competitiveness, consumers rights protection,... other sectors under the Ministry's management.	Enabling	National	All	Low	Medium
23	Ministry of Culture, Sport and Tourism (MOST)	State management on culture, family, sport, tourism in nationwide and manage public services related to Ministry's management	Enabling	National	All	Medium	Medium
24	Viet Nam Business Council for Sustainable Development (VBCSD)/Viet Nam Chamber of Commerce and Industry (VCCI)	VBCSD is a business-led organization with the mandate to promote the business community's active role in and strong advocacy for the implementation of the Strategic Orientation for Sustainable Development in Vietnam. VBCSD facilitates and promotes the sharing of experience, solutions and good practices on sustainable	Enabling	National	All	Medium	Medium

		development, and strengthens dialogues and close coordination among business community, the Government and civil organizations on this domain.					
25	Provincial People's Committee in Quang Nam and Da Nang	Participate in the implementation of S2S project, responsible for planning, developing strategies,...	Enabling	Local	All	Medium	High
26	DONRE and Sub-DONRE in Quang Nam	Conducted the responsibility of state management under MONRE and at local level	Enabling	Local	Multiple	High	High
27	DONRE and Sub-DONRE in Da Nang	Conducted the responsibility of state management under MONRE and at local level	Enabling	Local	Multiple	High	High
28	Sub-VASI in Quang Nam	Conducted the responsibility of state management under MONRE and at local level	Enabling	Local	Multiple	High	Medium
29	DOST in Quang Nam and Da Nang	Conducted the responsibility of state management under MOST and at local level	Enabling	Local	Multiple	Medium	Medium
30	DARD in Quang Nam and Da Nang	Conducted the responsibility of state management under DARD and at local level	Enabling	Local	Multiple	Medium	Medium
31	Natural Resources and Environment Unit in Tam Ky, Duy Xuyen, Dien Ban Thang Binh, Nui Thanh communes and Hoi An city, Quang Nam Province	Conducted the responsibility of state management under MONRE and at communal level	Enabling	Local	Multiple	Medium	Medium

32	Cu Lao Cham MPA	Cu Lao Cham MPA has responsibility to provide consultation for Hoi An CPC on state management of sea and island protection, conservation and exploitation and development of values of Protected Area on biodiversity, natural resources, culture, history, science, education and training, eco-tourism, entertainment areas, and implement management regulations of CLC MPA promulgated by the law	Enabling	Local	Multiple	High	Medium
33	Department of Hydro-meteorological forecasting in Quang Nam		Enabling	Local	Multiple	High	Medium
34	Quang Nam Tourism Association	Association has responsibility to gather, connect members to support and cooperate for more effective operation and developing tourism sector in Quang Nam to ensure customers' rights and legal benefits of members	Enabling	Local	Multiple	High	Medium
35	Mineral and Water Resources Unit, DONRE in Da Nang	Conducted the responsibility of state management under MONRE and at local level	Enabling	Local	Multiple	High	Medium
36	District Provincial People's Committee in Hoa Vang, Thanh Khe, Cam Le, Hai Chau, Lien Chieu District in Da Nang Province	Conducted the responsibility of state management under Quang Nam and Da Nang CPC and at local level	Enabling	Local	Multiple	Medium	Medium

37	Women Union, Farmer Union, Veteran Union in Quang Nam and Da Nang		Enabling	Municipal	Multiple	Low	Low
38	Viet Nam Plastic Association	VPA is a social professional organization on producing, using, researching and managing plastic directly and indirectly	Enabling	National	All	High	Medium
39	Joint Coordination Committee (JCC) for Vu Gia - Thu Bon River Basin	The purpose of the join Coordination Agreement focuses on: (1) enhancing coordination between Quang Nam Province and Da Nang City, between departments, agencies, and relevant parties for the IM of Vu Gia - Thu Bon river basin and Quang Nam - Da Nang coastal area, aimed at harmonizing economic development, social welfare, and ecological and environmental safety (conservation); (2) sharing information, encouraging collaboration between relevant parties (departments, agencies, enterprises in the area; between the government and the local community, and between management boards of nature and heritage conservation zones in the area); and (3) establishing an inter-provincial institution to implement the IM of Vu Gia - Thu Bon river basin and Quang Nam - Da Nang coastal area.	Enabling	Local	Multiple	Medium	Medium

40	Vu Gia - Thu Bon Information Center, the Central Department of the Viet Nam Academy of Water Resources, Da Nang City		Enabling	Local	Multiple	Low	Medium
41	IUCN		Supporting/External	National	Multiple	High	Medium
42	SIWI		Supporting/External	Global	Multiple	High	Medium
43	EU, GIZ, Expertise France		Supporting/External	Global	Multiple	High	Medium
44	World Wide Fund for Nature (WWF)		Supporting/External	Global	Multiple	High	Medium
45	French Institute of Research and Development (IRD)		Supporting/External	Global	Multiple	High	Medium
46	PRO Viet Nam	PROVN is a coalition of nine leading companies from the consumer goods and packaging industry including Coca-Cola Vietnam, FrieslandCampina, La Vie, Nestlé Vietnam, NutiFood, Suntory PepsiCo Vietnam, Tetra Pak Vietnam, TH Group and URC Vietnam. It aims to contribute to a clean, green and beautiful Vietnam by driving the circular economy and making recycling of packaging more accessible and sustainable.	Supporting/External	National	Multiple	High	Medium



47	MCD Viet Nam	<p>Since 2003 MCD was formed and performed as a Vietnamese non-governmental non-profit organization (VNGO). MCD is a member of IUCN, VUSTA</p> <p>Since its establishment, MCD has been fully devoted to coastal ecosystem conservation and community livelihoods development. From 2008, as climate change emerged as a big challenge internationally and locally, MCD started to embed climate change considerations and responses into its strategies and work. Until now, MCD's focus of works includes environment &amp; natural resources management, community sustainable livelihood development, communications and policy advocacy, in which climate change response, disaster risk reduction, gender equality are the cross-cutting issues.</p>	External/Supporting	National	Multiple	High	Medium
48	University of Architecture in Ha Noi	Provided training on undergraduates, post graduates and scientific research on the area of architecture,	External	National	Multiple	Medium	Low

49	University of Technology Da Nang	It is a university member of the University of Đà Nẵng. The polytechnic university was founded in Đà Nẵng in 1976 and then had two divisions: an economic faculty and a technical faculty. When the University of Đà Nẵng was founded by incorporating several colleges in Đà Nẵng, the economic division was split off to establish Đà Nẵng University of Economics.	External	National	Multiple	Medium	Low
50	University of Da Nang	UD is the largest university in Central Vietnam. It is located close to the UNESCO World Heritage listed ancient city of Hoi An, the My Son holy land and Hue's Imperial City.  UD is a multi-level, multi-disciplinary university providing a wide range of courses and training programs for the people of the Central Area and Western Highlands of Vietnam. The University's main strengths are in Engineering, Technology, Economics, Education and Foreign Languages.	External	National	Multiple	Medium	Low
51	Greenhub	Greenhub is a local NGO, member of IUCN and VUSTA  GreenHub connects communities and resources to embrace green lifestyle practices, sustainable production and natural conservation.	External/Supporting	Local	Multiple	High	Medium

52	CECR	Established in 2009 and is dedicated to the long-term protection, restoration and management of all aquatic resources in Vietnam. Its mission is to promote and support organizations, businesses, and community participation in environmental protection and response to climate change effectively. CECR is a member of IUCN and Vietnam Union of Science and Technology Associations (VUSTA).	External/ Supporting	Local	Multiple	High	Medium
53	VUSTA Da Nang	VUSTA Da Nang is socio-political organization operating in the area of science, technology in collaboration with other socio-political organizations and take responsibility for providing advice, feedback, independent and social monitoring on projects, scientific researches, construction work; participated in science and technology development, awareness raising, poverty alleviation. Acting as member of Vietnamese Fatherland Front of Da Nang city, promoting the nation love of the local citizens.	External	Local	Multiple	Low	Low
54	Hoi An Eco-city Working Group	coordinates the growing network of local government staff and researchers, hotel & restaurant businesses, social entrepreneurs, educators and	External	Local	Multiple	High	Low

		schools, artists and community groups, focusing on Hoi An and Danang areas, who are working on sustainable products and services. The key strategy is to reduce the use of single use plastic and to connect for better collaboration among all stakeholders.					
55	GreenViet	GreenViet acts to help the community understand, respect and shape nature-friendly lifestyles through research, conservation and dissemination of biodiversity values. GreenViet became a prestigious center for research and consultancy, communication and education, policy advocacy in the field of Biodiversity in the Central region - Central Highlands.	External/Supporting	Local		High	Medium
56	Pacific Environment	<p>Pacific Environment believe that communities must determine their destinies and that people have a right to meaningfully participate in decisions that affect their lives, their livelihoods and the natural environment.</p> <p>That's why Pacific Environment helps build the global grassroots environmental movement.</p> <p>Pacific Environment achieve this by providing direct financial support, technical and legal</p>	External/Supporting	Global	Coast, nearshore	high	Low

		<p>expertise, and the know-how to build activist networks.</p> <p>The company also fights for systemic changes that complement and can even transform these local efforts.</p>					
57	Global Alliance for Incinerator Alternatives (GAIA) vietnam	<p>GAIA is a worldwide alliance of more than 800 grassroots groups, non-governmental organizations, and individuals in over 90 countries.</p> <p>GAIA envision a just, zero waste world built on respect for ecological limits and community rights, where people are free from the burden of toxic pollution, and resources are sustainably conserved, not burned or dumped.</p> <p>GAIA see waste and its resulting pollution as a symptom of a larger, profit-driven extractive economy, and therefore promote zero waste as a holistic solution and an economic shift toward justice and sustainability.</p>	External/Supporting	National	Multiple	high	Medium
58	UNESCO	UNESCO encourages international peace and universal respect for human rights by promoting collaboration among nations.	External/supporting	Global	Multiple	high	High

59	Coca Cola	The Coca-Cola Company, American corporation founded in 1892 and today engaged primarily in the manufacture and sale of syrup and concentrate for Coca-Cola, a sweetened carbonated beverage that is a cultural institution in the United States and a global symbol of American tastes.	Supporting	Global	Multiple	high	Medium
60	East Meet West	East Meets West is an international non-governmental organization pioneering evidence-based programs and technologies in health, water and sanitation, and education for underserved populations in Asia and Africa.	supporting	Global	Land system	medium	Low
61	IGES	<p>IGES focuses on the protection and management of healthy, resilient ecosystems for the wellbeing of current and future generations.</p> <p>Natural resources and ecosystems provide the foundations for a healthy planet and people. IGES work closely with governments, academic institutions and other development organisations to conduct demand-driven policy research, and provide practical solutions on a range of environmental issues, including biodiversity, forest management, resilient livelihoods and water.</p>	Supporting	Global	Multiple	high	Low

62	JICA	The Japan International Cooperation Agency is a governmental agency that coordinates Official Development Assistance for the government of Japan. It is chartered with assisting economic and social growth in developing countries, and the promotion of international cooperation.	Supporting	Global	Multiple	high	High
63	UNDP	The United Nations Development Programme is the United Nations' global development network. It advocates for change and connects countries to knowledge, experience and resources to help people build a better life for themselves.	Supporting	Global	Multiple	high	High
64	C4SD	The Centre for Sustainable Development in Vietnam operates as a mechanism to preserve local environment and empower community action against climate change and biodiversity loss. In particular, C4SD focusses on reducing plastic waste. More can be read here: <a href="https://www.facebook.com/C4SDinDaNang/">https://www.facebook.com/C4SDinDaNang/</a>	Supporting	Local	Multiple	high	Low



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