



CEESP Steering Committee Meeting
Conference Room, Tuscanny Villas,
57 The Strand East, Whakatane, New Zealand
January 10-11th, 2011

MEETING MINUTES



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ANNEXES

Participants in the meeting

Executive

- | | |
|----------------------|---|
| 1. Aroha Mead | CEESP Chair and Co-Chair, Theme on Culture and Conservation |
| 2. Michel Pimbert | CEESP Deputy Chair and Co-Chair, Theme on Sustainable Livelihoods |
| 3. Richard Cellarius | CEESP Finance Officer |
| 4. Elizabeth Erasito | CEESP Executive Officer |

Theme Co-Chairs

- | | |
|--------------------------|--|
| 5. Alejandro Nadal | Co-Chair, Theme on Trade, Environment and Investment
(TEMTI) |
| 6. Nigel Crawhall | Co-Chair, Theme on Governance, Communities, Equity, & Livelihood Rights in Relation to Protected Areas (TILCEPA) |
| 7. Taghi Farvar | Co-Chair, Theme on Sustainable Livelihoods (TSL) |
| 8. Janis Alcorn | Co-Chair, Theme on Governance, Equity and Rights (TGER) |
| 9. Juanita Cabrera-Lopez | Co-Chair, Theme on Governance, Equity and Rights (TGER) |
| 10. Clive Wicks | Co-Chair, Theme on Social and Environmental Accountability of the Private Sector (SEAPRISE) |

Regional Vice-Chairs

- | | |
|-------------------------------|---------------------------|
| 11. Grazia Borrini-Feyerabend | Europe |
| 12. Vivienne Solis-Rivera | Meso America |
| 13. Gonzalo Zambrana | South America |
| 14. Iain-Davidson Hunt | North America & Caribbean |
| 15. Lea Scherl | Oceania |
| 16. Masego Madzwamuse | Southern Africa |

IUCN Secretariat

- | | |
|----------------------|---|
| 17. Stewart Maginnis | Director, Environment and Development Group |
| 18. Gonzalo Oveido | Senior Advisor, Social Policy |
| 19. Georgina Peard | Network Officer, CEESP |

REVISED AGENDA

Monday January 10th 2011

<i>08:30 am</i>	<i>Opening Session</i> <i>Confirmation of Agenda, Apologies, Confirmation of Minutes of Exec Com-Meeting June 2010, Matters Arising from Minutes</i> <i>AROHA CHAIR</i>
<i>09:00</i>	<i>Introductions</i>
<i>09:40</i>	<i>Report from Council</i> <i>AROHA</i> <i>MICHEL CHAIR</i>
<i>10:20</i>	<i>MORNING TEA</i>
<i>10:40</i>	<i>CEESP Financial Report 2010</i> <i>RICHARD</i>
<i>11:20</i>	<i>CEESP THEME HIGHLIGHTS</i> <i>AROHA</i> <i>TILCEPA, TGER, TSL, TEMTI, TSEAPRISE</i> <i>10 minutes each Theme to share the Theme's main achievements for 2010</i>
<i>12:30-13:30 pm</i>	<i>LUNCH and site visit to the Liberty Centre</i>
<i>13:30</i>	<i>PLANNING FOR THE 2012-2016 CEESP COMPONENT PLAN:</i> <i>Introductory session – STEWART MAGINNIS</i>
<i>15:30</i>	<i>COFFEE</i>
	<i>PLANNING FOR THE 2012-2016 CEESP PROGRAMME contd</i>
<i>17:20</i>	<i>Summary Day One</i>
<i>19:30</i>	<i>DINNER at Babinka Restaurant</i>

Tuesday January 11th 2011

8.30	<p><i>FINANCE DISCUSSION - AROHA</i></p> <p><i>Regional VCs reports</i> <i>Regional Priorities</i></p> <p><i>CHAired BY MICHEL</i></p>
10:50	<p><i>MORNING TEA</i></p> <p><i>Aroha's brief on the Sharing Power Conference.</i></p>
11.30	<p><i>Selection of Planning Workshop</i></p>
12.00	<p><i>CHAired BY RICHARD</i></p> <p><i>TILCEPA NAME change</i></p> <p><i>The Future Mandate and Structure of CEESP</i> <i>MICHEL</i> <i>Discussion on renewed mandate for CEESP and on the current configuration of Themes, SC, and Exec Com.</i></p> <p><i>COMMUNICATIONS STRATEGY?</i> <i>FUNDRAISING STRATEGY?</i> <i>GRANTS COMMITTEE?</i></p> <p><i>IUCN COMPONENT PROGRAM</i></p>
11:00	<p><i>TILCEPA</i></p> <ul style="list-style-type: none"> - <i>Name revision endorsement</i> - <i>TILCEPA Specialist Groups – MPAs & LMPAs</i>
12:30 – 13:30	<p><i>LUNCH</i></p>
13.45	<p><i>MAJOR ISSUES</i> <i>STRUCTURE THEMES</i> <i>FUNDRAISING STRATEGY</i> <i>COMMUNICATION STRATEGY</i></p>

Minutes

1.0 WELCOME

CEESP Chair Aroha Mead welcomed the Steering Committee members to this two day meeting of the CEESP Steering Committee (SC). The Chair acknowledged the new CEESP Focal Point, Stewart Maginnis, the new CESP Network Officer, Georgina Peard and Gonzalo Oveido, all from the IUCN Secretariat. An introductory session was held to introduce all members of the CEESP SC.

1.1 Apologies & Confirmation of Agenda

The CEESP Steering Committee of CEESP comprises Theme Co-Chairs, Regional Vice-Chairs and CEESP Executive Officers. Funding was available for only one Theme Co-Chair to attend. Co-Chairs of six of the seven Themes were present. Apologies were received from: Arzu Deuba (TECS), Ken McDonald and Elise Hufer (TCC) and Emmanuel Obot (TSEAPRISE).

Changes to the Agenda were approved by the CEESP SC. The meeting was chaired by Aroha Mead and Michel Pimbert on day one and Michel Pimbert and Richard Cellarius on day two.

1.2 Minutes of the CEESP Executive Committee Meeting (June 5/6 2010)

Minutes of the CEESP Executive Committee Meeting held in Gland on 5 & 6 June 2010 were reviewed and subsequently approved by the CEESP SC.

1.3 Matters Arising

There were no matters arising.

2.0 Chair's Report of Council

CEESP Chair Aroha Mead provided a report of the 75th Council meeting which she attended. Key issues:

- The President organized a 'visioning' exercise for Council which occurred on both days of the Council meeting. CEESP priorities were put forward by the CEESP Chair where appropriate however Aroha felt the exercise did not achieve the desired results.
- The IUCN core budget for 2011 has decreased. Regions and Commissions were originally allocated the same level of funding as in 2009 but were subsequently advised of a decrease of 5% due to IUCN financial constraints.
- Commission Chairs are working well together and have started a number of initiatives to improve cross-Commissions collaboration.
- A CEESP Network Officer, Georgina Peard has been appointed to work on a 60% time for CEESP. She will be based in the IUCN Secretariat. The role of the CEESP Network Officer is to :
 - create improved relationships with Members (IUCN and CEESP);
 - to assist in the planning and programme processes that the 'One Programme' approach requires of Commissions;
 - to identify opportunities for CEESP and Secretariat collaboration across all programmes and all regions.

- There will be a very good representation from Council at the Sharing Power Conference. The IUCN President, Ashok Koshla, 5 of 6 Commission Chairs and three other IUCN Councilors will attend the meeting. A report on the Conference Outcomes will be made to the next Council meeting.
- The CEESP Theme lists are being transported to the new IUCN CEESP portal. Some features of the new portal include:
 - enable Commission members to update their own information
 - Manage email
 - Manage membership/theme lists
 The Executive Officer and all Co-Chairs and Vice-Chairs are to work on their members listing to ensure updated membership lists are transferred to the new system. Georgina will work with Elizabeth and Julie Wyman on the main features for the CEESP portal which could also include a community dialogue forum and knowledge management database.

3.0 FINANCE REPORT

The Finance Report was presented by Richard Cellarius (Appendix 1a). The committee was advised of the following:

- IUCN continues to use the Swiss Franc rather than switching to the Euro as was previously considered
- IUCN ORO uses USD
- The IUCN Financial Year is calendar year

3.1 2010 Grants

- The reason for contestable funding based on amount of funding available was explained by the Chair.
- The budget period for the grant should be clearly indicated during the grant approval process with the name of the Steering Committee member responsible.
- The expenditure for grants is to remain within the current financial year as IUCN does not have a mechanism to commit current budgeted expenses to the following year.
- Whilst there is an allowance for accrued expenses, this mechanism by IUCN is extremely limited and is not recommended. Therefore all grantees should spend their grants within the financial year.
- All grantee reports should be made public for accountability and transparency.
- The grant process is a new process for CEESP and lessons learnt should be applied in 2011.

3.2 Theme Allocations

- It was felt that the new grant system, allowed for a greater project impact, but did not enable CEESP SC members to receive direct financial support for their functions.
- CEESP Networks are voluntary networks and therefore it was suggested a small allocation of discretionary funding be provided for Themes and Regional Vice-Chairs to support their activities.

It was agreed that \$2000 be granted for each Theme and Regional Vice-Chair.

3.3 CEESP 2011 Budget (Appendix 1b)

It was noted that the total fund for CEESP was minimal compared to the output of CEESP. The following comments were made:

- There is a high expenditure on travel and accommodation for activities where it is difficult to measure impact.
- There is a need for clear budget objectives.
- There is a need to raise further funds for CEESP by working as a group and fundraising as CEESP not as individual themes.
- CEESP should be able to apply for additional core funding however there should be a clear identification of the CEESP Program based on a Results Delivery perspective which outlines the key priorities of CEESP.

Discussion on the 2011 Budget raised the following comments:

- Policy Matters is expensive but has value and is very influential in the right place. It is also an opportunity to publish the work of CEESP. However there is a need to improve its web accessibility and determine its effectiveness. IUCN Secretariat to assist with this.
- Other Communication mechanisms to target the grassroots sector should be developed by CEESP.

The following motion was moved by Richard and approved by the CEESP SC:

The Steering Committee approved the Base Budget for 2011 as indicated on the attached sheet and authorize the Executive Committee to make additions as indicated by the Potential Additions if the funds become available.

It was also agreed that a task force to advance proposal writing and fundraising strategy for CEESP be established and chaired by Alejandro Nadal with members Janis and Clive.



4.0 UPDATE ON SHARING POWER CONFERENCE

CEESP Chair Aroha Mead outlined to the SC the role of the two local co-hosts, Te Runanga o Ngati Awa (TRONA) and Te Whare Wananga o Awanuiarangi. She stressed how important it was to her to ensure that indigenous co-hosts did not just meet and greet' participants as she has seen at many other Conferences, but that they had an integral role throughout all aspects of the Conference. Aroha also updated the SC on the Conference budget, acknowledging all of the sponsoring organizations, as well as CEESP-SC members who had contributed through payment of their own costs. Of the total Conference budget, 40% was provided by CEESP and the remaining 60% was raised by the CEESP Chair with assistance from TRONA. She also acknowledged the in-kind support being provided by the other Commissions through coverage of their costs to travel to NZ and participate in the Conference.

5.0 THEME REPORTS

5.1 Theme on Governance, Communities, Equity, & Livelihood Rights in Relation to Protected Areas (TILCEPA)

(but see name change below)

A presentation was made by Nigel (Appendix 2).

5.1.1 TILCEPA Specialist Groups

TILCEPA Theme Chair, Nigel Crawhall, proposed to the CEESP Steering Committee that two new Specialist Groups (SGs) be created under TILCEPA. These are intended to respond to particular multilateral pressures on States to create new types of Protected Areas and the need to ensure that these are realised within the new paradigm of conservation (from Durban Vth World Parks Congress). This approach is anchored in CEESP's priority areas of rights, equity, participation, governance, well-being, and sustainability. TILCEPA will work with the SGs to mobilise expertise in different regions to support engagement by social movements, indigenous peoples and local communities in these evolving Protected Areas policies and practices, with particular attention to the VIth World Parks Congress.

These TILCEPA Specialist Groups are:

- Mountain Protected Areas & Mountainous Transboundary Conserved Landscapes Social Policy Specialist Group
- Marine Protected Areas & Related Locally Managed Marine Areas Social Policy Specialist Group

The Terms of Reference for both groups are to be circulated by Nigel to the CEESP SC.

This was discussed and approved by the SC with the provision that TILCEPA also has a mandate to create an equivalent SG focussing on social policy of Protected Areas in arid and subhumid territories (drylands).

This proposal will be submitted to the WCPA Steering Committee in April 2011.

5.1.2 TILCEPA Name Change

TILCEPA Theme Chair, Nigel Crawhall, proposed to the CEESP SC that the name of TILCEPA be changed to “Theme on Indigenous Peoples, Local Communities, Equity and Protected Areas”. The acronym remains as TILCEPA.

This was discussed and approved by the CEESP SC.

5.1.3 Protected Areas Equity and Livelihoods (PAEL)

The Co-Chair of PAEL, Phil Franks has resigned. Lea Scherl remains as Co-Chair and will work closely with Nigel on the revised TORs for the taskforces.

COMMENTS:

- Lea advised that there was a close working co-operation between TILCEPA and IUCN Secretariat on papers which were presented to COP 10. This contributed greatly to impact – ie – the close networks and working between TILCEPA and Secretariat
- Masego suggested to add marine and religious movements outside of the Christian movement.
- Vivienne highlighted priorities in Meso-America as Marine and fish folk issues. There is a need for more dialogue to put this experience up.
- Doris queried the participation or role of people who represent governments in the network.
- The extent of government range members is unknown as TILCEPA has a range of members.
- How does WCPA measure the CEESP contributed to WCPA?
- CEESP’s strength lies with social policy. WCPA university program in Costa Rica and to provide training in management and governance.
- How do regions intersect with themes?

5.2 Theme on Governance, Equity and Rights (TGER)

A presentation was made by Janis Alcorn. TGER focuses on exchanges and networking the individual volunteers via the listserv, and members have built their own efforts by taking small groups offline.

- For example, REDD has been a significant area of focus led by Simone Lovera.
- TGER has added more members from Latin America and have Spanish translation to encourage more participation from Latin Americans.
- As mandated in the Barcelona, TGER has experimented with the use of video for raising local voices concerns regarding environment, rights and conservation. This will be reported on during Stream A during the Sharing Power meetings.
- TGER also developed a paper on options for an independent inspection/grievance mechanism to address human rights complaints against conservation /protected areas. This will be reported during Stream A.

Li Bo was the original co-chair and had taken on the task of building connections with the Environmental Law Commission, but he did not make progress on that as he was overwhelmed with other work, and resigned at the end of 2009.

Juanita Cabrera-Lopez joined TGER as co-chair in June 2010 and is assessing options for initiatives that she takes on as co-chair.

DISCUSSION POINTS:

- Self determination issues. How to get legal advisors working with communities. Mining issues – access to justice, access to resources.
- How to get themes talking across CEESP? Should all of CEESP be talking?
- Is this something that CEESP wants?
- Better to have theme lists and discussions.
- New portal – might alleviate some problems and create a more interactive
- Focus of CEESP/TILCEPA – has become a little blurred after COP 10. CEESP needs to have coherent messaging around that.

5.3 Theme on Sustainable Livelihoods (TSL)

The TSL Report for 2010 was presented by Taghi Farvar (Appendix 3).

DISCUSSION POINTS:

- Land grabbing
- Work in South America.
- Work in Dry land areas – opportunity for TSL to co-operate with TILCEPA.

5.4 Theme on Social and Environmental Accountability of the Private Sector (SEAPRISE)

The SEAPRISE Report was presented by Clive Wicks. A report of the two meetings attended by Richard and Doris Cellarius was also presented (Appendix 4a & 4b).



6.0 2013 – 2016 Inter-Sessional Programme Design Process

A presentation on the 2013-2016 Intercessional Programme was presented by Stewart Maginnis (Appendix 5). Key areas highlighted by Stewart:

- The Global Programme is the framework of Core and Thematic Priority Areas and the associated Global Results.
- Each area – covering Global Thematic Programmes, Commissions and Regions – prepares their own Component Programme as a contribution to the Global Programme.
- Most Commission plan with their Global Thematic Programme counterpart (e.g. Species Survival Commission and the Species Programme submit a joint programme).
- Collaboration between components is highly desirable, particularly in the case of CEL and CEESP, who can make valuable inputs into other component programmes due to their specialized expertise.
- The 2013-2016 Programme Plan
“Concurrent to the consultation with Members, each unit of IUCN, including regional programmes, global thematic programmes and Commissions will prepare its own specific plan, as a contribution to the overall global programme. In regions, the preparation of the plan will be done in consultation with the Membership in that region and where possible, preferably prior to the Regional Conservation Forum, revised after the Forum to incorporate agreed motions relevant to the Regional Programme
- The 2013-2016 Programme Plan Timetable:
 - Initial draft developed – January 2011
 - Consultation with multiple component programmes based on the situation analysis – April to September 2011
 - Participation in multiple Regional Conservation Forums – April to September 2011
 - First draft of CEESP programme developed early (May) based on an internal situation analysis and discussions
 - Revised by end of September (or by global deadline for all component programme submissions)
- Programme Writing Workshop 24 – 28 January 2011 to be held at IUCN HQ, Gland. CEESP to appoint a representative to this meeting.

6.1 IUCN Core Group Networks

Georgina provided clarity on the IUCN Core Group Networks. A list of Core Group members for the Core Groups which CEESP should be a part of will be sent to members.

It was agreed that the CEESP SC develop a system of nominating appropriate persons to these networks as it was beneficial for CEESP to be proactive in participating in the IUCN processes. It is also helpful to have a map which outlines the IUCN processes.

The current relationship between CEESP and the Secretariat was a positive one which facilitates CEESP participation at this level.

- DISCUSSION POINTS:
- Who to attend the meeting? There is a need to be proactive and to map the IUCN processes.
- CEESP needs to mature as an organization and engage more in the IUCN processes
- Expand on the current CEESP Component Plan for this intercessional period

6.2 Programme Writing Workshop 24-28 January 2011

The following were agreed to:

- Masego to attend the Programme Writing Workshop in Gland. She will attend only the first 3-days of workshop and work with Stewart during this period.
- Taghi to contact Jennifer Mohammed-Katere regarding her availability to also participate in the workshop.
- All co-chairs and vice-chairs are to send a 2 page brief synopsis of main issues to Masego as soon as possible.
- Stream co-chairs may include significant statements which arise out of the Sharing Power conference and send to Masego.
- Link CEESP to the IUCN One Program.

7.0 REPORTS OF REGIONAL VICE-CHAIRS

7.1 Meso America - Vivienne (Appendix 6)

DISCUSSION POINTS:

- High number of Spanish speaking members in the TILCEPA database
- Regional chairs to be added as members of all the Theme lists

7.2 Europe – Grazia

- Membership list was initially full of errors and this has now been corrected to some degree.
- Grazia announced a new grant of 40,000 for a meeting of CEESP and WCPA European meeting

7.3 Southern Africa - Masego

DISCUSSION POINTS:

- It is important for CEESP to continue to find people in the francophone African Regions. Africa is a huge area.
- There is a new publication based on collaboration with WCPA.
- Consider multilateral development banks and human rights obligations. CEESP looks at extractive industries and social impacts. There is a need to consider human rights impacts

in addition to extractive industries. Accountabilities of MDB – if member states have ratified international conventions, the MDB are accountable as well.

7.4 South America - Gonzalo (Appendix 7)

DISCUSSION POINTS:

- What mechanisms and what ways are we choosing to follow at the regional level to make the IUCN one program work at regional level? Gonzalo is trying to do this in his region.
- South America has a very active social equity network which is supported by IUCN Secretariat.

7.5 North America- Iain

- How can CEESP have an impact in North America?
- Peggy Smith has now joined CEESP as the second Vice-Chair for the region
- Where do indigenous people turn to?
- Is CEESP a medium where indigenous people can participate in?

DISCUSSION POINTS:

- Iain was congratulated for his efforts. There a relatively low membership of US members in CEESP.

7.6 Oceania - Lea

- Membership: what is it, who we are? Approached James Cook University for IT List server. Oceania CEESP member list server is now operational.
- Pamphlet produced about CEESP.
- Links to ORO and Oceania Regional Forum is very good. Already fully a part of the regional program
- Contributed to the IUCN Secretariat newsletters and CEESP newsletters
- Links between conservation and human well-being. CEESP supported Lea's participation at the conference.
- Participate in the "Caring for our Country" program in Australia. Represents CEESP.
- Links Oceania and Asia through Australia.
- Climate Change standards development in Australia
- Linking landscapes in Australia – CEESP invited to participate in national workshops to influence policy

7.7 Presentation by Gonzalo Oveido

A presentation on the current program was made by Gonzalo Oveido.

8.0 MAJOR ISSUES

8.1 Key Issues

A discussion was held on some of the key issues which CEESP is concerned with.

- Climate change – rights, adaptation, migration, carbon credits, land grabbing, trade
- Macro-economics
- Agricultural policy
- Influencing IUCN policy
- Commodification of nature – impact on people
- Implementation of declarations – human rights and water
- Social mvmts – food, land use – work with pastoralists, fisherfolk, campesinos, etc.
- Support ecosystem services
- How to do it differently – share power, meet people’s need
- Alternative vision for planet
- Right to self determination
- Rio +20
- IUCN response to indigenous people cries for help
- Extractive industries and sustainable development
- Protect water & marine resources
- IUCN speak out in defense of Indigenous peoples

8.2 COMMUNICATIONS STRATEGY

- Translate our message to others
- Enhance our website to be more attractive & useful – videos, guidance
- Improve internal IUCN communications
- Set up task force to make recommendations
- CEESP to communicate better with secretariat
- Communicate with communities that need our assistance
- Juanita – interested to join this task force based on her experience of the communication needs of communities
- Lea – may be interested in joining task force too



DECISIONS

The following decisions were made by the CEESP Steering Committee at their meeting in Whakatane, New Zealand, 11 & 12 January 2011;

1. A grant of US\$2,000 is to be made available for each Theme and Regional Vice-Chair on the provision of clear budget objectives.
2. The Steering Committee approved the CEESP Base Budget for 2011 and authorized the Executive Committee to make additions as indicated by any additions if the funds become available.
3. A Fund-Raising Task Force be established to advance proposal writing and fundraising strategy for CEESP. To be co-chaired by Alejandro Nadal and CEESP Chair with members Janis and Clive.
4. The Terms of Reference for two new Specialist Groups (Marine Social Policy and Mountains Social Policy) within TILCEPA were approved. The CEESP Chair was not present at the time this decision was made but has subsequently reinforced to Nigel the need to create the two now new SG's within the scope of TILCEPA, i.e. focusing on social and cultural policy as it relates to indigenous peoples and local communities.
5. The name of TILCEPA was changed to "Theme on Indigenous Peoples, Local Communities, Equity and Protected Areas". The acronym remains as TILCEPA

ACTIONS REQUIRED

The following actions require follow-up by the CEESP Steering Committee:

1. A report on the Sharing Power Conference Outcomes will be made to the next Council meeting.
2. The Executive Officer and all Co-Chairs and Vice-Chairs are to work on their members listing to ensure updated membership lists are transferred to the new system.
3. Georgina will work with Elizabeth and Julie Wyman on the main features for the CEESP portal which could also include a community dialogue forum and knowledge management database.
4. All grantee reports should be made public for accountability and transparency.
5. The Executive Committee to make additions to the Base Budget 2011 as indicated by the Potential Additions if the funds become available.

6. The Terms of Reference for the TILCEPA Specialist Groups are to be circulated by Nigel to the CEESP SC.
TILCEPA has a mandate to create an equivalent SG focussing on social policy of Protected Areas in arid and subhumid territories (drylands). This proposal will be submitted to the WCPA Steering Committee in April 2011.
7. Programme Writing Workshop 24 – 28 January 2011 to be held at IUCN HQ, Gland. Masego to attend the Programme Writing Workshop in Gland. Jennifer Mohammed-Katere to be contacted regarding her availability.
8. All co-chairs and vice-chairs to send a 2 page brief synopsis of main issues to Masego and Jennifer for the Programme Writing Workshop.
9. Stream co-chairs may include significant statements which arise out of the Sharing Power conference and send to Masego.
10. Expand on the current CEESP Component Plan for this intercessional period
Clearly identify the CEESP Program based on a Results Delivery perspective which outlines the key priorities of CEESP.
11. CEESP SC to develop a system of nominating appropriate persons to these networks as it was beneficial for CEESP to be proactive in participating in the IUCN processes.
12. It is important for CEESP to continue to find people in the francophone African Regions. CEESP does not have a strong membership from this region.
13. Communications Strategy actions:
 - Enhance our website to be more attractive & useful – videos, guidance
 - Improve internal IUCN communications
 - Set up a task force to make recommendations
 - CEESP to communicate better with secretariat
 - Communicate with communities that need our assistance
 - Juanita and Lea to join this Task Force
 - Other Communication mechanisms to target the grassroots sector should be developed by CEESP.
14. Improve the web accessibility of Policy Matters and determine its effectiveness. IUCN Secretariat to assist with this.